

# LA DADE-KOTOPON MUNICIPAL ASSEMBLY



## MONITORING AND EVALUATION REPORT

***2020 ANNUAL PROGRESS REPORT ON THE  
IMPLEMENTATION OF THE MEDIUM TERM DEVELOPMENT  
PLAN, 2018-2021***

**January, 2021**

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## **ACRONYMS**

AAP	Annual Action Plan
AIDS	Acquired Immune Deficiency Syndrome
AM	Assembly Member
APR	Annual Progress Report
DACF	District Assembly Common Fund
DACF-RFG	District Assembly Common Fund-Responsive Factor Grant
GAMA	Greater Accra Metropolitan Area
GETFUND	Ghana Education Trust Fund
GHS	Ghana Health Service
GIZ	German Agency for International Cooperation
GSGDA	Ghana Shared Growth and Development Agenda
HIV	Human Immune Deficiency Virus
IGF	Internally Generated Funds
JHS	Junior High School
M and E	Monitoring and Evaluation
MCHNP	Maternal, Child Health and Nutrition Programme
MTDP	Medium Term Development Plan
NABCO	Nation Builders Corps
NDPC	National Development Planning Commission
NGO	Non-Governmental Organization
RCC	Regional Coordinating Council
RPCU	Regional Planning and Coordinating Unit
SDGs	Sustainable Development Goals
SHS	Senior High School
SWP	Sanitation and Water Project
YEA	Youth Employment Agency
ZC	Zonal Council

## **EXECUTIVE SUMMARY**

The National Development Framework, An Agenda for Jobs: Creating Prosperity and Equal Opportunities for All is running from 2018 through to 2021. The National Development Planning Commission (NDPC) prepared a framework to guide development efforts at all levels; national and local. Based on this, all Metropolitan, Municipal and District Assemblies (MMDAs) prepared Medium Term Development Plans in accordance with the policy framework in a participatory manner. The plan also relate to the Local Governance Act, 2016 Act 936 and 940 as amended.

The Assembly adopted all four (4) goals in the ‘Agenda for jobs’ and four (4) out of the five (5) development dimensions based on the development issues during the plan preparation.

The goals in the framework are;

1. Build a prosperous society
2. Create Opportunities for all
3. Safeguard the natural environment and ensure a resilient built environment
4. Maintain a stable, united and safety society

The five listed below are the development dimensions in the framework;

1. Economic Development
2. Social Development
3. Environment, infrastructure, and Human Settlement
4. Governance, Corruption and Public Accountability
5. Ghana and the International Community

In accordance with the National Development Planning (Systems) regulations, 2016 (L.I.2232) from the National Development Planning Commission, MMDAs are mandated to report on the status of implementation of their District Medium-Term Development Plans (2018-2021). Evidently, the Progress Report presents an account of the interventions implemented on Quarterly and Annually basis.



The Annual Progress Report shows the progress made towards the achievement of goals and objectives in the Medium Term Development Plan (2018-2021) and serves as a single source of information on implementation, identifies weaknesses and constraints as well as recommendations for development. This Progress Report, entails the projects and programmes executed and the financial statements of the Assembly without leaving behind the efforts made towards the improvement of the quality of lives of the people.

The preparation of this report included, data collected and collated from all the Departments and Units, Agencies as well as Institutions through a consultative process, processed and analyzed to make a comprehensive annual report.

The report is in three chapters. The first chapter is based on the general introduction, chapter two continues with the specific reports on Monitoring and Evaluation activities and chapter three, which is the last presents the way forward with emphasis on key issues addressed, those yet to be addressed, recommendations and a conclusion.

## CHAPTER ONE INTRODUCTION

### 1.1 Introduction

This chapter focuses on the status of implementation of MDTP (2018-2021), the purpose of Monitoring & Evaluation as well as the processes involved and the difficulties encountered in monitoring and evaluation of projects and programmes within the Municipality.

### 1.2 Status on Implementation of the Medium Term Development Plan (2018-2021)

The Annual Action Plan (AAP)-2020 was derived from the Medium Term Development Plan 2018-2021 under the National Development Framework, An Agenda for Jobs: Creating Prosperity and Equal Opportunities for All. The Plan had the goal of “achieving sustainable development through the quick deployment of environmentally sound and basic socio-economic Infrastructure leading to improved living conditions of the people”.

Table 1.1 presents the details on the proportion of the MTDP implemented by the end of the year, 2020. It also indicates percentage of the Annual Action Plans performed in diverse levels of completion in yearly basis.

<b>Table 1.1</b>		<b>Proportion of the MTDP Implemented</b>																
<b>Indicators</b>	<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>									
<b>1. Proportion of the AAP implemented by the end of the year</b>	<b>73.2%</b>																	
<b>a. Percentage Completed</b>										82	100	87.9	100	75.5	100	80.0	100	-
<b>b. Percentage of ongoing interventions</b>										-	-	7.1	-	19.4	-	16.0	-	
<b>c. Percentage of interventions abandoned</b>										0	-	0	0	0	0	0	-	
<b>d. Percentage of interventions yet to start</b>										10	-	5.1	0	5.1		4.0	-	
<b>2. Proportion of the overall MTDP implemented</b>																		
<b>Source: MPCU, 2020</b>																		

As indicated above, the Annual Action Plan for 2020 had a total of 100 activities earmarked for implementation. Out of the 100 activities, 96 were implemented at various stages of completion because many of the activities were routine and mostly non-physical projects for specific departments such as the Central Administration, Social Welfare and Community Development, Trade and Industry (Cooperative) just to mention a few. A total of 4 activities are yet to start due to the adverse impacts of COVID-19 pandemic. The analysis of the status of implementation revealed that 73.2 percent of the entire four-year plan (2018-2021) had been implemented at the end of the year, 2020.

The achievement of the indicators of these activities formed the basis of the assessment of the status of achievements of the implementation of the Medium Term Development Plan.

Table 1.2 presents the total number of planned and executed activities for 2020 categorized according to the development dimensions of the framework, agenda for jobs. The table also shows the various years, the targets as well as what has been executed.

<b>Table 1.2 Summary of Activities in Annual Action Plans, 2018 – 2021</b>									
<b>S/N</b>	<b>Development Dimensions</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>	
		<b>Plan</b>	<b>Exec</b>	<b>Plan</b>	<b>Exec</b>	<b>Plan</b>	<b>Exec</b>	<b>Plan</b>	<b>Exec</b>
<b>1</b>	Economic Development	12	12	12	12	11	11	11	-
<b>2</b>	Social Development	34	34	37	35	40	37	29	-
<b>3</b>	Environment, Infrastructure and Human Settlement	27	27	27	25	23	23	30	-
<b>4</b>	Governance, Corruption and Public Accountability	26	21	22	21	26	25	24	-
	<b>Total</b>	<b>94</b>	<b>93</b>	<b>98</b>	<b>93</b>	<b>100</b>	<b>96</b>	<b>93</b>	<b>-</b>

**Source: MPCU, 2020**

### **1.3 Purpose of the Monitoring and Evaluation (M&E)**

Monitoring is a continuous process of tracking the progress of an activity by stakeholders to verify whether planned activities are being implemented using the right resources and in this regard, assessing the progress made in the implementation process of the Medium-Term Development Plan (2018-2021) and the Annual Action Plan for 2020 for that matter. Monitoring involves the observation and learning of a situation for changes that have occurred over time and requires the gathering of information in a systematic manner. Evaluation on the other hand is the objective assessment of an on-going or completed intervention projects by external and internal stakeholders in line with set objectives.

The rationale of the Monitoring and Evaluation for the year includes providing stakeholders information on whether or not progress is being made towards achieving stated objectives making changes on project implementation as well as learning through the process. Monitoring also provides feedback on projects and programmes to enhance learning and with the feedback mechanism improve upon the planning process and hence the effectiveness of planned interventions.

With the inclusion of stakeholders in the process, monitoring increases accountability to donors, project sponsors and all other stakeholders including beneficiaries thus reducing suspicion and improving trust.

The processes of the monitoring also enable Heads of Departments and the Planning Team to make timely adjustments and corrective measures when the need arises to improve upon project design, work plan and implementation. This increases the gains and minimizes losses. Monitoring finally checks on conditions and situations of target beneficiaries to assess changes that have occurred as a result of interventions in the form of projects and programme activities. The process is also used to determine the continued relevance of the said intervention, thus ensuring sustainability and positive impacts in the future.

Evaluation on the other hand is the purposive and systematic assessment of an on-going or completed intervention projects in line with set objectives. It is based on a systematic

collection and analysis of data to assess the effectiveness, efficiency, relevance, sustainability and impact on stakeholders. The purpose of evaluation of the implementation of the 2020 Plan is to provide management information regarding policy, programme and project performances, while determining the weaknesses and strengths of the said interventions for improvements in planning in the future; it also serves as a tool for validation of earlier assessments.

Through evaluation, the Assembly was able to determine the extent to which projects in the 2020 AAP have been successful in terms of achieving intended objectives. Among others, evaluation also becomes a learning process, when causes of failures or successes are revealed; it becomes lessons for the future.

The ultimate aim is for the Assembly to provide effective and efficient services to the citizens of the Municipality.

#### **1.4 Processes Involved and Difficulties Encountered**

##### **1.4.1 Processes Involved**

The Municipal Planning Coordinating Unit being the Monitoring Team of the Assembly undertook its quarterly monitoring visit to project sites. On reaching the communities where projects are located, the team is joined by the Assembly Members and other available opinion leaders and relevant stakeholders for inspection. The various contractors and consultants are made to meet the team on each visit. The list of the monitoring team has been presented in *Annex 1a-d*.

The Works Department carried out their routine inspection of implementing projects. Their observations were put together in the form of individual project reports which fed into the composite progress report. Verification reports were also prepared by a five-member team namely; Planning, Budget, Internal Audit, Works and the relevant Assembly member within whose electoral area the project is located. Summary reports were prepared before payments were made within the quarter.

Particular departments and the Works sub-Committee also undertake monitoring of their projects be they physical or non-physical. There are instances where external bodies also undertake monitoring on projects of interest to them. Examples are the Regional

Coordinating Council (RCC) and the Office of the Administrator of DACF, as well as Project Co-ordinating Unit of the Greater-Accra Metropolitan Area (GAMA) together with officers from the Ministry of Sanitation and Water Resources .

The processes also involve the holding of quarterly review meetings, assessment of set indicators and follow-ups where necessary. These review meetings were held with other non-MPCU members who are stakeholders such as State Owned Organizations, Traditional Authority among others. The lists of all those involved in monitoring and evaluation have been compiled as *Annex 1*.

The Assembly relies on the MPCU for undertaking Participatory Monitoring and Evaluation (PM&E) in the Municipality. This team comprises of all relevant stakeholders both the primary and secondary stakeholders and this team visits all project sites every quarter.

#### 1.4.2 Difficulties Encountered

Among the difficulties encountered by the Municipal Assembly in the implementation of the MTDP as well as preparation of Annual and Quarterly monitoring and evaluation reports have been outlined below;

- One major difficulty encountered is that in the wake of Coronavirus most Departments and Units were not able to execute their specific work plans on time as scheduled or could not execute the activity at all especially the education and the community and social intervention activities in the Annual Action Plan 2020.
- Again, the bureaucracy involved when seeking information from some institutions and agencies within our reach with the review of the 20 core indicators, the Assembly had to initiate steps to obtain existing data and to make new contacts with other institutions.
- Most of the Departments complained about the late releases of funds for planned projects hence their inability to execute their activities on time.
- Some departments are also challenged with inadequate office logistics that hinder their timely submission of their quarterly reports and other deliverables.

## **CHAPTER TWO**

### **MONITORING AND EVALUATION ACTIVITIES REPORT**

#### **2.1 Introduction**

Following the introductory chapter, this chapter places emphasis on the monitoring and evaluation activities carried out in the Municipality. It begins with programmes or projects status for the year, an update on disbursements from funding sources as well as performance of indicators against targets. The chapter also presents an update on critical development and poverty issues, evaluations conducted, findings and recommendations and ends with participatory monitoring and evaluation approaches used and the results.

#### **2.2 Programme or Project Status for the Year**

The details of the physical projects in the AAP completed in 2020 have been presented in *Annex 2* as the Project Register. The project register describes the projects, the development dimension of the policy framework, location, the contract sum as well as the contractor executing the work. It also shows the source of funding, expenditure to date, start date, expected date of completion and remarks on the status of completion.

The non-physical programmes have been outlined in *Annex 3*. It also shows the title of the programme, source of funding, date started, implementation status and beneficiaries in a sex disaggregated data.

The 2020 AAP had a total number of 100 activities earmarked for implementation, out of which 96 had been implemented and 4 are yet to start as at the end of the year, 2020. The implementation of the 96 activities were as a result of community prioritization and the availability of funds.

##### **2.2.1 The Effect of Coronavirus (COVID 19) on the Implementation of 2020 Annual Action Plan**

Over the years the implementation of Annual Action Plans (AAP) had been timely as indicated in the plan until recently when the nation encountered the influx of the COVID-19 Pandemic. In reference to the AAP, some of the activities that were yet to start was as a result of the pandemic. The ones that could not be implemented such as the “One Tree per Child Project”, activities of the education directorate “My First Day at School”, Science

Technology Mathematics Innovation and Engineering (STMIE) and other education and sensitization programmes could not be implemented in the year under review and therefore had been rolled over into the ensuing year. The ‘My First Day at School’ programme for 2020 had been implemented this year at the re-opening of the schools.

Notwithstanding these challenges, the Assembly took proactive measures in place to contain and prevent the spread of the pandemic in the municipality. Among these measures were the formation of the COVID-19 Tax force to ensure compliance and monitoring of the safety protocols in the communities, disinfection exercises in schools, markets and institutions, supply of poly tanks and water in selected communities, provision of essential logistics Personal Protective Equipment PPEs) just to mention a few. The Assembly also undertook activities like ‘Operation Wear your Nose Mask Campaign’, distribution of nose mask, distribution of food stuff and community sensitization and education on the control of the Coronavirus.

The Assembly again supported the Government in the registration of Macro, Small and Medium Enterprises (MSMEs) who have been negatively impacted by the global COVID-19 Pandemic and benefit from the Coronavirus Alleviation Programme Business Support Scheme (CAP BuSS) funds in the various districts offices known as the Business Advisory Centers (BACs).

## **2.3 Update on Disbursements from Funding Sources**

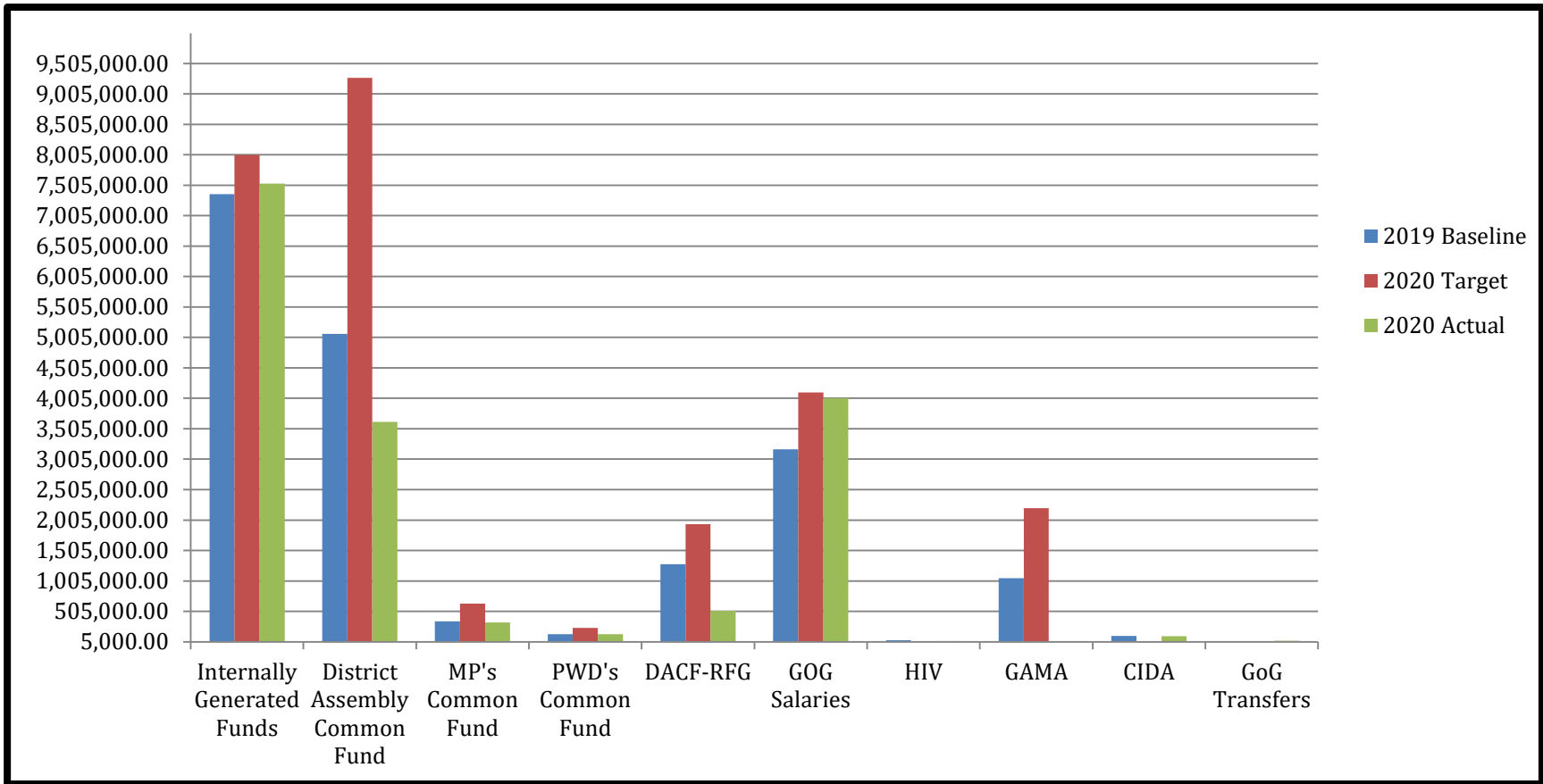
### **2.3.1 Update on Funding Sources**

Table 2.1 presents a detailed analysis of the funding sources of the Municipal Assembly. Over the period revenue generation had increased marginally.



<b>Table 2.1</b>		<b>Updates on Funding Sources(GHs) – 2018 – 2021</b>								
<b>S/N</b>	<b>Revenue Heads</b>	<b>2017 baseline</b>	<b>2018 Target</b>	<b>2018 Actual</b>	<b>2019, Target</b>	<b>2019 Actual</b>	<b>2020, Target</b>	<b>2020, Actual</b>	<b>2021, Target</b>	<b>2021 Actual</b>
<b>1</b>	Internally Generated Fund	6,395,295.00	7,200,000	6,669,230.27	7,928,161	7,360,324.22	8,000,000	7,533,568.5	9,956,923	
<b>2</b>	District Ass. Common Fund	7,597,848.00	6,500,000	3,365,146.63	7,680,000	5,061,654.01	9,270,000	3,615,612.90	8,470,000	
<b>3</b>	MP's Common Fund	396,900.00	400,500.00	331,132.16	490,000	339,387.68	630,000	321,412.42	592,900.00	
<b>4</b>	PWD's Common Fund	138,871.00	450,000	380,589.56	132,821	131,409.34	231,000	130,527.04	254,100.00	
<b>5</b>	DACF- RFG	1,350,986.00	809,736	758,323.00	903,000	1,279,476.11	1,935,526	515,356.51	1,092,630.	
<b>6</b>	GOG Salaries	2,073,830.00	2,452,875	3,291,474.85	3,200,000	3,168,004.73	4,100,000	4,005,459.38	3,630,365.4	
<b>7</b>	HIV	49,000.00	-	4,717.23	5,000	32,874.14	5,000	17,360.28	5,000	
<b>8</b>	GAMA	6,490,868.00	1,900,000	-	4,294,179	1,050,000.00	2,200,314		6,646,991	
<b>9</b>	CIDA	-	-	-	-	100,314.04	-	96,539.87		
<b>10</b>	GoG Transfers	-	-	-	-	-	-	20,000		
	<b>Total</b>	24,583,473.8	19,752,986	14,869,351.2	25,000,000	18,538,074	27,000,000	16,255,836.90	30,809,622	

**Source: Quarterly Financial Statement, 2020 – Finance Department**



**Figure 2.1 Update on Funding Sources for 2020**

*Source: Financial Statement, 2020 – Finance Department*

From table and figure 2.1, it could be observed that the collection of Internally Generated Funds (IGF) was encouraging despite the pandemic. The Assembly was able to collect about 94.2 percent of its budgeted IGF. This depicts a 2.4 percent increase from the 2019 fiscal year. Out of the budgeted Government transfers, the Assembly was able to mobilise 53.2 percent with funding from donor partners accounting for 0.7 percent. However, in relation to the performance of all the revenue heads, the Assembly was able to mobilise 60.2 percent of its budgeted revenue for 2020 as against 74.2 percent mobilised in 2019. This implies that the Assembly witnessed a decrease of 14.0 percent in total revenue mobilised as against the 2019 fiscal year. The decrease in total revenue mobilised is attributed to the effects and impacts of the coronavirus pandemic which resulted in the loss of livelihoods and closure of businesses and developments within the municipality.

The disbursement of the Coronavirus Alleviation Programme Business Support Scheme (CAP BuSS) by the Government and the waivers of the 2020 bills had helped in stimulating the local economy by addressing the disruption of economic activities as a result of COVID-19. As these interventions would help boost the local economy and subsequently improve the revenue mobilization efforts of the Assembly in the ensuing fiscal year. Notwithstanding this, the Assembly had been able to perform about 60.2 percent of its total revenue for the 2020 fiscal year.

### *Efforts to Generate Revenue*

Majority of the activities in the Assembly's Revenue Improvement Action Plan (RIAP) for 2020 were implemented. Although, the global pandemic had halted the Assembly's efforts in mobilizing revenue, the activities of the building permit task force and billboard demolishing team continued which subsequently helped in mobilizing revenue from defaulters and illegal developers.

The Assembly with the support of GIZ and Land Valuation Division of Lands Commission have begun the revaluation of properties and assets processes and have revalued about 425 properties. In view of this, target setting for realistic revenue generation internally would be made easier and faster. As part of the processes, about 1,088 parcels and accesses had been digitized and also installed 844 new street names and collected data on

11,894 properties within the Municipality. Collection mechanisms have also been innovated to reduce as much as possible the cost of collection and time. Individuals and businesses can now pay property rates at any Zenith Bank Branch or do an on-site payment at the bank in the Assembly.

Additional revenue points have also been established at the two Zonal Councils; Airport and Kpeshie. The overriding object was to reduce the travel time, the added cost of honoring bills by citizens and also help in ceding revenues to the substructures. This initiative has resulted in an increased compliance by the citizens thereby reducing the collection cost of the Assembly.

### 2.3.2 Update on Disbursements

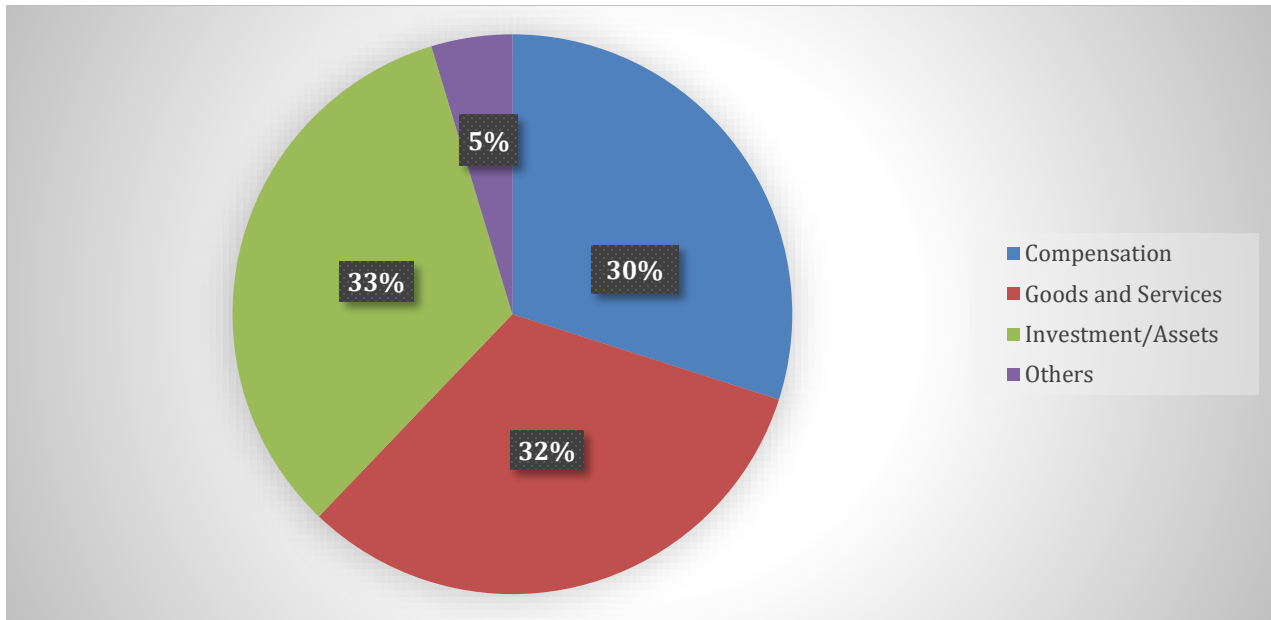
The current expenditure items of the Assembly are Compensation of Employees, Good and Services, Other Grants, Other Expenses and Capital Projects.

Table 2.2 presents an update on disbursement of funds for 2020 as well as target for the remaining year in the planning period.

**Table 2.2****Updates on Disbursement of Funds(GHs) 2018 – 2021**

S/N	Expenditure Items	2017 baseline	2018, Target	2018 Actual	2019 Target	2019, Actual	2020 Target	2020 Actual	2021 Target	2021 Actual
1	Compensation	3,940,730	5,556,364	5,553,485	6,088,000	5,930,534.63	5,950,704	5,538,832.82	5,950,704	
2	Goods and Services	6,936,490	6,123,472	5,152,725	6,424,000	4,716,241.35	7,342,654	5,960,461.15	7,702,205	
3	Investment/ Assets	8,329,567	8,024,163	4,601,865	12,438,000	5,119,222.29	12,427,335	6,138,528.56	12,427,335	
4	Others	13,721,147	396,000	272,317	-	-	5,950,704	864,934.16	5,950,704	
<b>Total</b>		<b>24,598,367</b>	<b>20,100,000</b>	<b>15,580,39</b>	<b>25,000,000</b>	<b>15,805,286.32</b>	<b>27,000,000</b>	<b>18,502,756.6</b>	<b>32,030,948</b>	

**Source: Annual Financial Statement, 2020 – Finance Department**



**Figure 2.2 Update on Disbursement of Funds - 2020**

*Source: Annual Financial Statement, 2020– Finance Department*

Figure 2.2, indicates the percentages of the various expenditure items for 2020. The chart indicates that, the Assembly had utilized 33.0 percent of its revenue on assets which is the highest, spending on goods and services was 32.0 percent, compensation was 30.0 percent and others 5.0 percent. From 2019, it was observed that compensation has been the highest. However, investment is the highest, with about 7.5 percent decrease in compensation. This increase was attributed to the completion of the La Market, rehabilitation of public good and services amongst others.

### *2.3.3 Challenges with Disbursement of funds*

The Assembly does not have much difficulty in the disbursement of its funds, however there is one major issue which has to do with the delays in processes of payment vouchers and misplacement of payment requests.

Again, the processes undertaken to set up companies and businesses that work with the Assembly onto the Ghana Integrated Financial Management Information System (GIFMIS) slows down the disbursement, especially when the internet services are not stable.

## **2.4 Update on Indicators and Targets**

### **2.4.1 National 20 Core Indicators and Targets**

Table 2.3 presents an update of the twenty (20) District Core Indicators and Targets as required by the NDPC. They have been categorised according to the development dimensions and adopted goals showing the base line figures, targets and actuals for 2018, 2019 and 2020 as well as target for 2021.

The Core indicators provide a snapshot of the progress made in achieving the targets in the NMTDP Framework and objectives at the Municipal level and also aids in the preparation of the National Annual Progress Report.

These indicators are Specific, Measurable, Achievable, Relevant and Time-bound. They are also Sex/Gender disaggregated making them (SMART-G). They are in line with the Agenda for Jobs and in compliance with Government's priority interventions such as the Free Senior High School, One District One Factory. The indicators are also in line with the Sustainable Development Goals (SDGs) and The African Union Agenda 2063.

Although there were difficulties to gather data on some of the indicators, efforts have been made to provide information on those available. Again most of the domestic violent cases such as rape, defilement, child trafficking and child abuse cases were referred to Domestic Violence and Victims Support Unit at the Ministries or the Nungua District Police Headquarters but unfortunately the municipality recorded 2 cases of rape. A number of the indicators paint a picture of improvement over the previous years. Access to electricity and water has attained the greatest rate of accessibility and access to improved sanitation has also improved due to the weekly clean up exercises which was initiated by the Municipal Chief Executive and his team and GAMA SWP in the Municipality.

Again, the Municipality is described as an urbanized area covered within the built environment hence the availability of arable lands makes it difficult for the cultivation of variety crops. The 1.0Ha reduction of the arable lands is as a result of the increase of estate development. The farmers are mainly into vegetable farming and containerised farming which requires less space in the Municipality.

**Table 2.3****Core District Indicators**

	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>ECONOMIC DEVELOPMENT</b>										
1	Total output in agricultural production									
	i. Maize	1.25mt	1.25mt	1.5mt	1.5mt	80.0	1.5mt	122.29	1.5mt	
	ii. Goat	800	1,500	400	750	500	700	975	600	
	iii. Poultry	25,000	30,000	50,000	30,000	55,000	30,000	32,000	30,000	
	v. Cattle	-	50	50	50	100	100	347	200	
	v. Pig	-	300	300	300	330	500	344	500	
	vi. Sheep	-	-	-	200	250	300	550	300	
	Others	-	-	-	-	-	-	273	300	
	Rabbit	-	-	-	-	-	-	333		
	Grass cutter	-	-	-	-	-	-			
2	Percentage of arable land under cultivation	2.5 Hectares	2.5 Ha	2.2 Ha	2.5 Ha	2.5 Ha	3.0 Ha	2.8Ha	3.0 Ha	
3	Number of new industries established (Industry)	1	1	1	1	1	1	0	1	
4	Number of new jobs created									
	Industry	M1	M1	M1	M2, F2	M1	M2,F2	M 0, F 0	M2,F2	
	Agriculture	M53 F 8	M53,F8	M73 F7	M100 F 20	M2, F2	M2, F2	M 0, F 0	M2, F2	
	Service	0	M20,F20	M24,F12	M500F500	M100 F 20	M100 F 20	M 7, F2	M100 F20	
	NABCO	0	≥350	M472,F328	≥350	M436F400	≥350	M436 F400	≥350	
<b>SOCIAL DEVELOPMENT</b>										
5	Net Enrolment ratio									
	i. Kindergarten	49.0	49.0	47.3	48.1	51.1	48.9	5.1	49.4	
	ii. Primary	79.2	79.2	81.9	89.7	82.2	97.0	82.2	97.4	
	iii. JHS	50.4	50.4	49.4	54.7	57.6	61.3	57.6	62	
	v. SHS	40.2	40.2	40.8	41.2	41.4	42.0	40.1	42.0	
6	Gender Parity Index									
	i. Kindergarten	0.99	0.92	0.91	0.88	0.94	0.84	0.96	0.82	
	ii. Primary	0.98	0.99	0.99	1.04	1.02	1.09	1.02	1.11	
	iii. JHS	0.93	0.93	0.94	0.90	1.05	0.88	1.05	0.84	
	v. SHS	0.47	0.45	0.47	0.48	0.51	0.46	0.98	0.47	
7	Completion Rate %									
	i. Kindergarten	M F 98 98	M F 98 98	M F 98 98	M F 99 99	M F 65.9 68.3	M F 100 99	M F 66 68	M F 100 99	
	ii. Primary	87.5 81.0	97.5 82.5	88.1 84.8	89.7 84.8	99.8 95.2	90.4 87.3	99 95	92.4 89.1	
	iii. JHS	77.3 77.3	77.3 79.1	80.7 80.9	83.3 80.9	88.6 71.8	89.6 88.2	87 72	90.4 89.8	
	v. SHS	71.2 71.2	71.2 70.3	70.3 70.9	70.3 70.9	65.0 45.8	70.9 71.4	61 40	71.7 71.7	



**Table 2.3**

**Core District Indicators**

	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
8	Number of health facilities; Hospital	3	3	3	3	3	3	2	3	
	i. CHP Zones	14	14	14	15	15	15	15	15	
	ii. Clinic	6	6	6	6	6	7	12	7	
	iii. Maternity Home	2	2	3	3	3	3	1	4	
	iv. Polyclinic	1	1	1	1	1	1	1	1	
9	Proportion of pop. with valid NHIS card	M 10,672 F 19,627	M 11,055 F 23,426	M 11,055 F 23,426	M 1,2548 F 26,478	M 13,906 F 24,360	M 12.7% F 26.8%	M - 15.2% F - 31.0%	M 13,208 F 27,872	
	i. Informal									
	ii. Exempt									
	<i>Pregnant Women</i>	F 5,219	F 4,354	F 4,354	F 4,940	F 4,424	F 5%	F - 4.8%	F 5,200	
	<i>Indigent</i>	F 8 M2	F 104, M 0	F 104, M 0	F 99	F 81, M 121	F 0.1%	F 0, M 0.1	F 104	
	<i>Under 18</i>	M 15,570 F 15,694	M 16,823 F 17,191	M 16,823 F 17,191	M 19,068 F 19,464	M 17,012 F 17,059	M 19.3% F 19.7%	M 17.1% F 16.7%	M 20,072 F 20,488	
	<i>Aged</i>	M 1342 F 5,231	M 1,467 F 2,794	M 1,467 F 2,794	M 1,680 F 3,162	M 1,745 F 2,640	M 1.7% F 3.2%	M 1.8% F 3.3%	M 1,467 F 3,328	
	iii. SSNIT Pensions	M 423 F 288	M 715 F 474	M 715 F 474	M 790 F 494	M 651 F 513	M 0.8% F 0.5%	M 0.7% F 0.6%	M 832 F 520	
	iv. SSNIT contributors	M 4,695 F 4,166	M 4,492 F 4,449	M 4,492 F 4,449	M 5,039 F 5,039	M 4,091 F 3,741	M 5.1% F 5.1	M 4.1% F 3.9%	M 5,304 F 5,304	
<b>ECONOMIC DEVELOPMENT</b>										
10	Number of births and deaths		M 2,495 F 2,505	M 2754 F 2,766	M 2,829 F 2,840	M 2,901 F 2,850	M 2,917 F 2,905	M 1112 F 977	M 2984 F 2,994	
	i. Birth									
	ii. Death		M 402 F 342	M 403 F 344	M 405 345	M-101 F-85	M 409 F 346	M-192 F-134	M 409 F 347	
11	Percent of pop. with sustainable access to safe drinking water sources	100%	100%	100%	100%	100%	100%	100%	100%	
12	Proportion of pop. with access to improved sanitation									
	District	75	100%	85%	100%	89.2%	100%	90%	100%	
	Urban									
13	Maternal mortality ratio (Institutional)	212 per 100,000 LB	<137 per 100,000 LB	99 per 100,000 LB	<137 per 100,000 LB	100 per 100,000 LB	<137 per 100,000 LB	143 per 100,000LB	<137 per 100,000 LB	

<b>Table 2.3</b>		<b>Core District Indicators</b>								
	<b>Indicator (Categorized by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
14	Malaria case fatality (Institutional)									
	i. Adult	M 0, F 0	0.48%	0	0.48%	M 0%, F 0%	0.48%	M 0%, F 0%	0.48%	
	ii. Children	M 0, F 0	0.48%	0	0.48%	M 0%, F 00%	0.48%	M 0%, F 00%	0.48%	
15	Number of recorded cases of child trafficking and abuse									
	i. Male	2	0	0	0	0	0	0	0	
	ii. Female	0	0	0	0	0	0	0	0	
<b>ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT</b>										
16	Percentage of road network in good condition Urban Roads	64%	70%	64%	75%	64%	75%	64.1%	100%	
17	Percentage of communities covered with Electricity	100%	100%	100%	100%	100%	100%	100%	100%	
<b>GOVERNANCE CORRUPTION AND PUBLIC ACCOUNTABILITY</b>										
18	Reported cases of crime									
	i. Rape	4	0	7	0	0	0	2	0	
	ii. Armed Robbery	20	0	24	0	11	0	25	0	
	iii. Defilement	8	0	8	0	1		0	0	
	iv. Murder	0	0	2	0	0	0	0	0	
19	Percentage of Annual Action Plan implemented	89.6%	100%	94.9%	100%	93.8%	100%	96%	100%	
20	No. of communities affected by disaster									
		17 Communities Flood 14 Fire 3	0	19 Communities Fire 64 Flood 6	4	15 Communities Fire 2 Flood 13 Collapsed building 1	0	16 Communities Fire 9 Flood 7 Collapsed building 1 Suicide 4 Fallen tree 1	0	

#### 2.4.2 District Specific Indicators and Targets

Aside from the National Core indicators, the MTDP also has a Monitoring Results Framework to enable the Assembly track progress over the planning period. The Annex 4 gives an account of the performance of indicators on the Annual Action Plan 2018-2021 in LaDMA. Generally, the review had indicated a relative progression in most of the variables amidst the effects of COVID-19 Pandemic. The matrix shows the indicators, the baseline and their targets.

#### **2.5 Update on Critical Development and Poverty Issues**

The Assembly has made efforts in addressing some critical development and poverty issues which are also part of the governments prioritized social intervention areas. This report covers those whose implementation had started in Municipality and have progressive information on.

Table 2.4 shows the update on critical development and poverty issues. The table shows the development area, the allocation for the year, the actual receipts and the number of beneficiaries. The Government of Ghana and Municipal Assembly has undertaken a number of pro-poor interventions by allocating funds to them for implementation within the period. However a few of the interventions such as the Capitation grant and the LEAP, NaBCO, Planting for Food and Jobs had received support from the Assembly and the Government of Ghana.

**Table 2.4 Update on Critical Development and Poverty Issues in 2020**

No	Critical Development and Poverty	Allocation (GHs)	Actual Receipt	No of beneficiaries	
				Targets	Actuals
1	Ghana School Feeding Programme	10,000.00	00	14,026	14,026
2	Capitation Grants	160,304.16	160,304.16	59 public schools	20,829 pupils
3	National Health Insurance Scheme	73,496.00	73,496.00	117,114	74,846
4	Livelihood Empowerment Against Poverty (LEAP) programme	1,000,000	28,886	315	409
5	Youth Employment Agency	20,000.00	00	2,150	F 586 M 1,166
6	Planting for Food and Jobs Programme	4,100.00	4,100.00	360	253
7	One District One Factory Programme	12,000.00	00	4	3
8	One Village One Dam Programme	N/A	N/A	N/A	N/A
9	Free Senior High School Programme	00	00	1,869 Students	1,869 Students
10	National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A
11	Implementation of Infrastructural for Poverty (IPEP)	N/A	N/A	N/A	N/A
12	Nation Builders Corps	60,000	60,000	1,000	1036

**Source: MPCU, 2020**

### 2.5.1 Ghana School Feeding Programme

The school feeding programme had been steadily implemented over the period, with 14,026 pupils in the public schools being fed. The school feeding programme had been on hold due to the pandemic which led to the closure of schools, however, the just ended BECE candidates were fed with one meal a day as well as the JHS 2 students who were in school. The Assembly has a focal person who liaises with the Education Directorate to ensure that there was effective delivery of the programme. The Assembly also organises internal training and screening usually to enhance the capacity of the caterers. The Assembly did not receive funds from MSHAP, however the caterers on the Ghana School Feeding Programme were paid externally by the Ministry of Gender, Children and Social Protection.

### 2.5.2 Capitation Grant

The first and second trench of the 2020 Capitation Grant been received by the Education Directorate. The grant was 160,304 with total number of beneficiaries of 20, 829 pupils who have enjoyed a substantial release of the grants over the years. Meanwhile over the period One activity thus the training of trainers on strengthening SMCs on the use of the capitation grant had been organised whiles other activities remained un organized due to the pandemic which led to the locking down of schools by the President as part of the measures to stop the spread of the pandemic, nonetheless activities that are being sponsored with the fund were still implemented in the Municipality.

### 2.5.3 National Health Insurance Scheme

As one of the social intervention programmes, the National Health Insurance Scheme is the provision of affordable health care services for the poor, the needy, the unemployed and the aged in terms of eroding the cash and carry system and achieving the Sustainable Development Goals 1 and 3 (SDGs 1 and 3) which talks about healthy lives and promoting wellbeing and ending poverty, the Scheme has responded positively this year due to the introduction and use of the electronic receipting and mobile renewal.

It has also been realized that, the introduction of the use of the electronic renewal system and the free registration and registration by the Member of Parliament has contributed greatly to the growth and proportion of the population utilizing the NHIS.

It can be deduced that, majority of the pregnant women take advantage to register with the scheme. It has been however noticed that, this year, a huge number of persons had newly registered in the category of under 18 years thus 5,592 and under the informal category 29,559 members renewed their registration as compared to the year 2019. Even though the electronic renewal and registration begun in 2019, it is important to mention that there has been a drastic increase in both registration and renewal for the under 18 years category were as a result of the flexible and low rate in payments of the electronic renewal thus the Mobile renewal. Out of the District target 117,114, the NHIA had performed 74,846 representing 63.9 percent. Table 2.5 illustrates this.

<b>Table 2.5</b>		<b>Status of the National Health Insurance Scheme, 2020</b>							
<b>No.</b>	<b>Scheme Status</b>	<b>Registration Categories</b>							
		<b>Informal</b>	<b>SSNIT Contributors</b>	<b>SSNIT Pensioner</b>	<b>Indigents</b>	<b>Under 18 Years</b>	<b>70 Years &amp; Above</b>	<b>Pregnant Women</b>	<b>Total M&amp;F</b>
1	New Registration	5,040	594	43	103	5,592	151	1,163	12,686
2	Membership Renewal	29,556	5,518	1,013	34	19,802	3,765	2,472	62,160
<b>Total</b>									<b>74,846</b>
<b>Source: National Health Insurance Scheme, 2020</b>									

#### 2.5.4 Livelihood Empowerment Against Poverty (LEAP)

In keeping in line with both domestic and international conventions on Disabilities, a Disability Album has been established and PWD Electronic Database is underway. It is however important to mention that, the Assembly has successfully disbursed 63<sup>rd</sup> to 67<sup>th</sup> payment Cycles for Livelihood Empowerment against Poverty (LEAP) programme for the year 2020. A total number of Four Hundred and Nine (409) persons benefited from the disbursement through the electronic payment system for the year. However, in the last quarter of the year, the LEAP beneficiaries were audited to authenticate the benefits of PWDs from the stipend. A total of One hundred and seventy three (173) LEAP beneficiaries were reached to ascertain the authenticity of their details.

#### 2.5.5 Youth Employment Agency

The Youth Employment Agency is another Government flagship programme that began to address the ever increasing problem of unemployment among the youth, perceived to be potential threat to National security. The agency seeks to develop coordinate, supervise facilitate the creation of jobs for the youth in the country. The Assembly has supported the agency with an office located at the LaDMA Annex to enable the agency work effectively and efficiently. The YEA is a two (2) year contract job that started with few models such as the beautification model that collaborates with the Department of Parks and Gardens, the Community Police, Teaching Assistants and the Arabic Instructors to teach in the Arabic Schools. It has in its plans to include new model like the Nursing Assistants and to create an exit funds at the end of the two (2) years.

#### 2.5.6 Planting for Food and Jobs Programme

The Agricultural Department is still in active implementation of the Planting for Food and Jobs programme. There are seventy-three (73) farmers registered under the Planting for Food and Jobs Programme with the male and female split being sixty-six (66) and seven (7), whom are cultivating coconuts and maize. Farmers now are in business with Input Dealers in the purchase of seeds and fertilizers who have details of the farmers. These farmers had also been given insecticides to control and manage the Fall Army Worms (FAW) and other pests on their farms. They are also being trained to adopt the use of alternative farming methods due to inadequate lands. Some examples of the alternative farming methods are the use of containers like buckets, plastic bottles, car tyres and many more. These are better used to cultivate vegetables.

#### 2.5.7 One District One Factory (1D1F) Programme

Within the year one meeting had been held on 1D1F programme including all other Local Economic Development programmes. Despite the difficulty in land space in the municipality, cautious efforts and strategies had been made through the Ministry and other institutions to promote the 1District 1Factory Programme. However, there have been two (2) additional promoters identified while more promoters are still being searched within the Municipality and the Ministry of Trade and Industry.

#### 2.5.8 Free Senior High School Programme

As one of governments initiative to give equitable access to second cycle education, the Municipal Assembly has improved infrastructural support by providing mono desks and other educational facilities to improve teaching and learning to needy schools under the Free SHS Programme within its jurisdiction. Nonetheless the Free SHS programme has positively been accepted and impacted.

#### 2.5.9 Nation Builders Corps (NABCO)

Over the period the Nation Builders Corp programme (NABCO) had progressed immensely. A total number of 7,590 unemployed graduates have been employed into various institutions and companies within the Municipality. A number of trainings had been scheduled to be organized for personnel but had not started yet. NABCO's goal is to reduce unemployment of the youth and as such it will continue the employment of more

graduate youths, therefore the secretariat would be recruiting more personnel this year. In view of the above, the district coordinators have been tasked to submit available vacancies in all institutions within the municipality. Meanwhile the NABCO held one career pathway training for the NABCO Staff on 8<sup>th</sup> September, 2020 and celebrated their 2<sup>nd</sup> anniversary from 21<sup>st</sup> to 23<sup>rd</sup> October, 2020. The Assembly as part of its support allocated an amount of GHC 60,000.00 as funds in the implementation of NABCO programmes in the municipality and the nation as a whole.

#### 2.5.10 Programme for Persons with Disabilities (PWDs)

As part of the activities for the PWDs, the World Disability Day was commemorated. The celebration undertook a number of activities which included Health Screening Exercise. A total of One hundred and Forty-Seven PWDs were screened to check their health status and conditions to enable the authorities ascertain the kind of help to provide in the future. Within the period, the disability management fund committee had held the 14<sup>th</sup> batch of the disability disbursement. However, a total number of One Hundred and Seven (107) applications registered for Persons with Disabilities and Seventy-Seven (77) benefited and had received support from the mandatory 3 percent deductions from the District Assembly Common Fund which amounting to GHC **130,527.04** which constitutes medical care, education, empowerment as well as administrative purposes.

The Fourteen (14) applications received had the intension of using the funds to establish petty trading or beef up their trading business. Table 2.6 is the breakdown of the categories of Persons with Disability showing the total number of Persons with Disabilities in their various categories.



<b>Table 2.6</b>		<b>Data on Persons With Disabilities – 2020</b>		
<b>S/N</b>	<b>Types of Disability</b>	<b>Male</b>	<b>Female</b>	<b>Total</b>
<b>1</b>	Physical Challenged Persons	24	16	<b>40</b>
<b>2</b>	Visually Impaired	3	9	<b>12</b>
<b>3</b>	Speech Impaired	-	-	<b>-</b>
<b>3</b>	Hearing Impaired	8	5	<b>13</b>
<b>4</b>	Albinos	-	-	<b>-</b>
<b>5</b>	Mentally Challenged	4	1	<b>5</b>
<b>6</b>	Multiple Disability	-	2	<b>2</b>
<b>7</b>	Autism	4	2	<b>6</b>
<b>8</b>	Cerebral Paloy	9	2	<b>11</b>
<b>9</b>	Down Syndrome		1	<b>1</b>
<b>Total</b>		<b>52</b>	<b>38</b>	<b>90</b>
<b>Source: Social Welfare and Community Development – 2020</b>				

As indicated earlier, it is quite obvious to mention that, Physically Challenged Persons dominate all the other categories.

#### 2.5.11 Water, Sanitation and Hygiene

According to the Ghana Water Company Limited, LaDMA has 92.5 percent coverage for water either through pipes connected to homes or out of homes. Nonetheless the flow of water had reduced as compared to the previous year due to ongoing maintenance work at the Desalination Plant in Teshie. The meeting was informed that a plan had been developed to ration water supply to the various communities in La on certain days. The Desalination Plant boasted the supply of water to La but now the district is relying on Kpone and Weija hence the reduced flow of water.

Generally, environmental sanitation in the Municipality leaves much to be desired. Although, the consistent and strenuous efforts to improve the condition, there exist pockets of suburbs highly delved with poor environmental sanitation. Apart from the well-planned and advanced settlements such as Cantonments, Burma Camp, Labone, South La, East Dade-Kotopon, the most part of the city center is fraught with poor environmental conditions.

The Assembly under the World Bank’s Greater-Accra Metropolitan Area (GAMA) Sanitation has provided 17 institutional latrines for Thirteen (13) basic schools of which

all had been practically completed and handing over done. Also, a total of Four Thousand One hundred and Thirteen (4,113) household toilets was constructed in 2019 at selected locations in the low income communities under the GAMA Project. This year the GAMA Programme halted in June, 2020 and as result the Assembly had a target to construct Six hundred (600) house hold toilet to be completed by end of June, 2020 of which Three Hundred and Ten (310) household toilets had been constructed.

As part of the Member of Parliament Common Fund projects and activities this year 2020 for the municipality, there was the plan to construct household toilets for low income communities. There have also been public education and sensitization to improve the poor attitudes towards waste disposal. It is the Assembly's expectation that households without toilets would also register and benefit from the project hopefully to end the open defecation in the municipality.

The efforts by Zoomlion also help to manage waste problems in the Municipality. On a monthly basis, sanitation days are organized, where massive community clean-ups are done with the involvement of stakeholders in conjunction with the W)NSAA LA (Lets Clean La) initiative introduced by the Municipal Chief Executive which was organized on weekly basis per Electoral Area.

Major expenditure by the Assembly on sanitation was in the areas of fuel, tools and equipment and detergents. At intervals, the Assembly also procured tricycles, brush cutters and mowers.

## **2.6 Evaluation Conducted, Findings and Recommendations**

A review meeting was held by MPCU and other stakeholders during which all decentralised departments of the Assembly, non-decentralised agencies and other stakeholders reviewed the implementation status of the 2020 Annual Action Plan and the Medium Term Development Plan (MTDP) of the Assembly.

The Assembly adopted the evaluation based on the purpose of the evaluations with respect to implementation of some of the projects in the 2020 Annual Action Plan. They were all self-evaluations. The details are in table 2.7.

<b>Table 2.7 Update on Evaluations Conducted</b>					
<b>Name of the Evaluation</b>	<b>Project Involved</b>	<b>Consultant or Resource Persons Involved</b>	<b>Methodology Used</b>	<b>Findings</b>	<b>Recommendations</b>
Formative (terminal )	Completion of La Market Complex	MPCU China Railway Engineering Limited	Field Visits Consultative Meetings	Inadequate car parking area	The Roads Department is encouraged to facilitate the change of the double lane in front of the Market to single lane
Mid term	Construction of 6 unit classroom block at Rangoon Camp 1&2 school	Asmona Limited	Group Discussions Field Visits	Evolving squatters around the project site Open defecation Inadequate washrooms for staff	Construction of a fence wall around the school  More washrooms should be built for the staff
Mid term	Construction of Fence wall at La Royal Cemetery	Asel Limited	Field visit Consultative meeting	Flooding due to lack of drain  Poor aesthetics at the Royal Cemetery	Construction of drains  Landscaping at La Royal Cemetery

*Source: MPCU – 2020*

## **2.7 Participatory Monitoring and Evaluation Undertaken and Their Results**

Participatory Monitoring and Evaluation (PM&E) is the process whereby stakeholders actively participate in tracking the progress of interventions towards the achievement of the agreed objectives or results and the drawing of actionable conclusions. PM&E provides stakeholders with information during and after the implementation of any developmental intervention. It helps to learn lessons for the failures and successes of any interventions and forms the basis for making project adjustments and re-planning.

In undertaking Participatory Monitoring and Evaluation, the Assembly employed the use of Participatory Rural Appraisal (PRA) techniques and tools which includes mapping and transects walks. These PRA tools are mainly qualitative and flexible techniques which

allow for visualization (look and see), listening and interviewing. Table 2.8 highlights the PM&Es conducted.

<b>Table 2.8 Update on Participatory Monitoring &amp; Evaluation Conducted</b>					
<b>Name of the PM&amp;E Tool</b>	<b>Programme/ Project involved</b>	<b>Consultant or resource persons involved</b>	<b>Methodology used</b>	<b>Findings</b>	<b>Recommendations</b>
Transect Walks	Disaster Risk Reduction and Operations Management	NADMO	Home visit to affected areas	Building on water ways and on roads	Strengthen and educate developers on proper settlement planning
Community Score Card	Rectangular Storm Drain at Adiembra Community	Social Audit Committee	Questionnaires, Interviews, Field visit, focus group discussions	Flooding during downpours due to small size of the pipe culvert  Original plan modified to address observed challenge	Double pipe culvert should be constructed  A 160.0m drain should be constructed to join the existing drain  Improve on the involvement of the community

Source: MPCU – 2020

## **CHAPTER THREE**

### **THE WAY FORWARD**

#### **3.1 Introduction**

Following the previous chapter, which provided details of the M&E and the PM&E activities in the Municipality, the concluding chapter deals with the way forward in addressing issues identified. This chapter highlights the key issues addressed and those that were yet to be addressed and ends with a set of recommendations for improvement and conclusion.

#### **3.2 Key Issues Addressed and those yet to be Addressed**

The Municipal Assembly had dealt with several challenging issues within the period. Though conscious efforts have been made to find solutions to some of the key issues, some still remain.

##### **3.2.1 Key Issues Addressed**

The following key issues were addressed within the period under review:

- **Access to Adequate Sanitation**

The work of the Zoomlion and other private waste collection companies had improved the state of sanitation conditions which is encouraging even though the Assembly was still battling with sanitation issues in the indigenous communities in La. As part of the measures, the Assembly had adopted the Weekly community cleaning “WON SAA LA” led by the Municipal Chief Executive as part of the monthly national sanitation day celebrations. The Municipality generates 125 metric tons of waste in a day. Out of this, 80 percent is collected and sent to final disposal sites (Omanyen and Cadbar Community bin Sites). The Assembly is making all effort to acquire a land for a transfer station and develop it for the Municipality. First class residential areas such Burma Camp, Cantonments and portions of Labone are clean while the indigenous settlements have also improved. Serious monitoring of open defecation especially along the beaches has reduced drastically.

- **Boundary Dispute Issues**

After series of meetings and field inspections conducted by the Boundary Dispute Resolution Committee at the RCC with the involvement of the Regional Deputy Minister over the boundary dispute between Ledzokuku Municipal Assembly, it had been concluded with reports prepared by the external boundary dispute committee at the RCC indicating the final judgment of the boundary dispute not being in favor of the Assembly. In view of this the Assembly had written a petition letter to the Grater Accra Regional Minister and awaiting response.

- **Inadequate Vehicles**

Efforts have been made to reduce the usage of rotational and inter-departmental dependence of vehicles, therefore the Assembly has acquired three (3) vehicles in addition to the existing ones to selected departments for the effective administration of work in the Municipality. It has also increased the efforts of the technical staff to respond to emergencies and other pressing issues.

### 3.2.2 Key Issues Yet to be Addressed

The following key issues have received limited attempts at solutions over the period:

- **Residential Accommodation**

There is still no accommodation for staff of the Assembly. Most staff commute from other Assemblies daily to attend to their duties.

- **Inadequate Office Accommodation**

Currently, all existing departments and units have office accommodation including non-decentralized departments except the NADMO, Physical Planning Department and the Statistical Unit who do not have enough space to operate. The recent statisticians at post have not yet been allocated with offices and it is hindering their ability to work whiles the Physical Planning Department have limited space to undertake the Street naming and property address project. The current situation is that officers are crowded in the existing offices which is making the department inactive for execution of assignments.

- Natural Resource Conservation Department and Transport Department

The Assembly has all the departments in place except the Natural Resource Conservation Department and the Transport Department. That notwithstanding, the Municipal Planning Coordinating Unit members makes conscious efforts to bring their expertise together to address issues that relate to natural resources and transport.

### **3.3 Recommendations**

Management is recommending that the projects that had unduly delayed such as the construction of the MCE residential accommodation must be completed according to the extra stipulated time given to the contractor.

The Assembly should also the registration of all known government lands so they could be used to solve the accommodation problem of staff and other development projects.

The ongoing public education on proper waste disposal methods including attitudinal change by community members and sensitization on the COVID-19 should be increased to impact on attitudes of the people of La municipality.

The administration should make conscious efforts to provide office space to the departments that need space to operate and deliver effectively and efficiently in this era of Coronavirus and also ensure that adequate office facilities are provided to enable staff discharge their duties.

### **3.4 Conclusion**

Monitoring and Evaluation arrangements were made as part of the MTDP (2018-2021) for the Municipality. The section spelt out how monitoring and evaluation would be carried out and at what frequencies, hence the preparation of this APR to assess the status of implementation. The objective is to improve the service we deliver to the inhabitants of LaDMA.

The processes include regular inspection of projects by the Works Department, the MPCU's quarterly monitoring as well as improving stakeholder's involvement through

Town Hall Meetings, community engagements and meetings as well as radio sensitization programmes.

Though, the Assembly has made efforts to improve performance over the past years, it is hoped that when the outstanding key issues are addressed, an improvement would be seen and livelihoods would improve in the municipality.



## Annex 1 – Monitoring Team and other Stakeholders in La Dade-Kotopon

Annex 1 a		Monitoring Team Members – MPCU Members
S/N	Name	Designation/Company/Community
1	Daniel Nkrumah	AG. Municipal Co-ordinating Director
2	Audrey Smock Amoah	Municipal Development Planning Officer
3	Josephine N. T. Awua	Municipal Finance Officer
4	Adwoa Sefa-Boakye	Municipal Urban Roads Director
5	Dr. Vera Opata	Municipal Director of Health
6	Anthony Frederick Mompi	Physical Planning Officer
7	Emelia Monney	Municipal Agric Director
8	Isaac MacCarthy-Mensah	Municipal Director of Education
9	Ernestina Pwamang	Municipal Social Welfare and Comm. Dev't Officer
10	Isaac Ampomah	CEO – Concern Health
11	Emmanuel Nii Kwaku Tetteh	NADMO
12	Hon. Nii Adjei Koofeh IV	Rep. Traditional Authority
13	Francisca Adorkor-Khein	Trade and Industry (Co-operatives)
14	John N. Doku	Municipal Information Officer
15	Gloria A. Kudo	Director for NCCE
16	Joseph Akrong	Municipal Transport Officer
17	Hon. Ebenezer Gyasi	Chairperson Development Planning Sub-Committee
18	Busby Asiedu	Municipal Environmental Health Officer
19	Vivian Ama Broni	Asst. Development Planning Officer
20	Richmond Odoi Brown	Ghana International Trade-Fair
21	Nathaniel Addo-Tetty	Statistics Officer
22	Gideon Mekpor	Internal Auditor
23	Eunice Okailey Anang	Procurement Officer
24	Christabel Kai Nai	Human Resource Manager

**Source: MPCU, 2020**

Annex 1b		State Owned Agencies
S/N	Name	Designation/Company/Community
1	Samuel Sowah Oblejumah	District Manager, La NHIS
2	ADO1 Michael Oddoye	Ghana National Fire Service (GNFS)
3	Seth A. Adjei	Electricity Company of Ghana (ECG)
4	Francis A. Asare	Ghana Water Company Limited
5	E. Oduro Mensah	Medical Superintendent, La General Hospital
6	Nii Adjei Koofeh IV	Traditional Council
7	DDP S.A.A Akolbire	Ghana Prisons Service
8	S. Kofi Yeboah	Dir. Ghana Airport Company Limited (GACL)
9	Kwame Ankapong	Ghana Airport Company Limited (GACL)
10	C/Supt. Gladys M. Langdon	Ghana Police Service (Cantonments Division)
11	C/Supt. S.S. Okunor	Ghana Police Service (Airport Division)
12	Susan Nunoo	East Dade-Kotopon Development Trust (EDDT)
13	Supt. Yaw Amoakohene	Ghana Immigration Service (Airport)
14	Supt. Anita Abrokwa	Ghana Police Service (La District)

**Source: MPCU, 2020**

Annex 1 c		Hon Assembly Monitoring Members
S/N	Name	Designation/Company/Community
1	Hon. Solomon Nikoi Kotei	Municipal Chief Executive
2	Hon. Vincent Sowah Odotei	Member of Parliament
3	Hon. Emmanuel Kisseh Apodieh	Kowe/Abese/Abafum Electoral Area
4	Hon. Christopher Okoe Gogoe	Adiembra Electoral Area
5	Hon. Sidney Agorvor-Otchie	Ako-Adjei Electoral Area
6	Hon. William Mensah Konney	New Lakpanaa Electoral Area
7	Hon. Aaron Anang Akrong	Labone Electoral Area
8	Hon. Emmanuel Nyarko Baah	New Kaajaanor Electoral Area
9	Hon. Raphael Anum Ayikwei	Tse-Addo/Mantiase Electoral Area
10	Hon. Basiru Mahama	Cantonments Electoral Area
11	Hon. Ebenezer Gyasi	Burma Camp Electoral Area
12	Hon. Abraham Anum Nai	Adobetor Electoral Area
13	Hon. Elizabeth Odotei	Government Appointee
14	Hon. Bernard Tetteh	Government Appointee
15	Hon. Joseph Kwame Yeboah	Government Appointee
16	Hon. Raymond Koney Odamtten	Government Appointee
17	Hon. Nii Adjei Koofeh IV	Government Appointee

**Source: MPCU, 2020**

Annex 1d		Contractors/Consultants	
S/N	Name	Designation/Company/Community	
<b>Consultants</b>			
1	Alex Buadi (AB)	TBN Limited	Team Leader
2	William F. Acquah (WA)	TBN Limited	Project Manager
3	Harris Aryee (HA)	TBN Limited	Clerk of Works – Lot 1
4	Ben Ebedzi (BE)	TBN Limited	Clerk of Works – Lot 3
5	James Abbey (JA)	TBN Limited	PMA
6	Arc. Gbeckor-Kove A.A.K	M/S Architectural & Eng. Serv. Ltd	Regional Consultant
7	Arc. Felix N. Brobbey	M/S Architectural & Eng. Serv. Ltd	Regional Architect
8	Alhaji Badaru Anass	M/S Architectural & Eng. Serv. Ltd	Clerk of Works/QS Ass.
<b>Contractors</b>			
9	Cui Jingguo	China Railway Construction Limited	Project Contractor
10	Christopher Okoe Gogoe	C.O.G. Business Service	Managing Director
11	Emmanuel Amoah	City View Company Limited	General Manager
12	Daniel Nana Bediakoh	Beda Construction Engineers Limited	Managing Director
13	James Akyea Afram	Destex Enterprise	Manager
14	Asafo Asamoah-Mono	Asmona Limited	Project Officer
15	Yaw Oppong Yeboah	Asel Limited	Project Engineer
16	Annan Baker	PC Dotprint Company Ltd	Managing Director
17	Eric Twum Barima	Doncross Company Limited	Managing Director
18	Sam Mensah	Olivet Company Ltd	Managing Director
19	Annan Baker	Family Dollar Company Limited	Project Manager
20	Freda Daapah	Buildbud Enterprise	Managing Director
21	Kenneth K. Jesse	Thennek West Africa Limited	Managing Director
22	Samuel Ofori	Samotrust Company Limited	Managing Director
23	Wendy Agyemang-Duah	Wendy Rose	Managing Director
24	Prosper Delordwill	Solonique Const. Limited	Managing Director
25	Alex K. Fosu	Prefos Limited	Managing Director
26	Malik Mohammed Mueen	Macksams Comp. Limited	Managing Director
27	Charles Diaben	Ditrac Limited	Managing Director
28	Mohammed Hafiz	Hafad Limited	Managing Director
29	Frank Smith	Ramustac Enterprise	Managing Director
30	Yaw Oppong Yeboah	Bulma Comp. Limited	General Manager
31	Joshua Lartey	Joshmays Ventures	Managing Director
32	Martin Atia	Martmary Trade Ventures	Managing Director
33	Joseph K. Ansah	Nkoasah Company Limited	Managing Director
34	Thomas Agyiri	N. K Const. & Investment Limited	Managing Director
35	Jeff Monnie	Monifield Enterprise	Managing Director
35	Alex Aboagye	Urban Projek International Limited	Managing Director
37	Daniel Ofori-Amanfo	Ruzyne Group Limited	Managing Director
38	Rapheal Ayikwei	Lorgorligi Empire	Managing Director
39	Rashid Adjetey Mensah	Links Supplies and Works	Managing Director
<b>Source: MPCU, 2020</b>			

## Project Register – DACF

Item	Project Description	Development Dimension of Policy Framework	Location	Contract or /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expend. To Date	Outs. Balance	Imp. Status (%)	Remarks
1	Completion and construction of a Market Complex	Economic Dev't	La Dade-Kotopon	China Railway Const Eng. Grp Ltd.	6,991,685.49	DACF /IGF	15/6/16	27/9/16	13/4/2018	5,798,147.8	787,027.54	100	Completed and Commissioned
2	Const. of 2-storey 4-bedroom bungalow for MCE	Env't, Infra. & Human Settlement	Labone	M/S Thennek West	539,557.73	DACF	4/11/19	24/12/19	24/10/2020	270,230.86	269,321.87	62	Block work to gable
3	Construction of 900mm U-drain around Zion Hut	Env't Infra. And Human Settlement	Tse-Addo	M/S Buildbud Ent.	157,584.1	DACF	26/11/19	3/12/19	3/3/2020	83,741.22	6,145.88	95	Works completed, retention pending
4	Construction of 0.9m x 0.6m U-Drain	Env't Infra. And Human Settlement	Labone to Boifio street	M/S Macksams Ltd	416,692.6	DCAF	4/10/19	30/10/19	27/4/2020	190,965	225,728.66	32	Ongoing
5	Undertake a Mun. Wide Elect projects – inst. of 1,300 LED street lights	Env't Infra. And Human Settlement	Selected Principal Streets	MiDA Compact II	00	Donor	10/4/2020	3/5/2020	03/11/2020	00	00	49	396 installed Ongoing
6	Rehabilitation of 2-storey 4-unit & 6 unit classroom block with KG and ancillary facilities	Social development	South La 1&3	M/S Bulma Ltd	548,911.02	DACF	7/7/2020	29/7/2020	29/10/2020	00	548,911.02	100	Completed

## Project Register – DACF

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expend. To Date	Outs. Balance	Imp. Status (%)	Remarks
7	Rehabilitation of 8unit class room block with ancillary facility and roofing of KG block	Social development	Maale Dada	M/S Macksam Ltd	465,401.69	DACF	7/7/2020	29/7/2020	29/10/2020	349,048.13	116,353.56	100	Completed
8	Rehabilitation 2no 3unit classroom block with ancillary facilities	Social development	Chiringa School-Burma Camp	M/S Nkoasa co. Ltd	349,023	DACF	7/7/2020	29/7/2020	29/10/2020	201,545	147,478.05	100	Completed
9	Procure equipment and vehicle for health service delivery (mini-bus)	Social development	LaDMA Office	Japan Motors	226,806.84	DACF	19/2/2020	19/2/2020	26/5/2020	226,806.84	00	100	Completed
10A	Const. of Block wall fencing La Royal Maus. Cemetery	Env't, Infra. & Human Settlement	La	M/S Asel Ltd	290,181.21	DACF	4/11/19	24/12/19	7/11/2020	259,634.80	30,546.41	90	Plastered

## Project Register – District Development Facility (DDF) / DACF-RFG

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
B	Construction of block wall fencing with security post	Env't, Infra. & Human Settlement	La Public Cemetery	M/S Olivet Company Ltd	407,523.90	DDF	7/08/2018	31/08/18	7/03/2019	359,624.60	47,899.03	100	Completed
11	Construction of 0.9mm U – drain from Nativity to Kenam Factory storm drain	Env't, Infra. & Human Settlement	Nativity	M/S Hafad limited	441,198.90	DDF	4/10/19	30/10/19	27/04/2020	412,707.49	28,491.41	87	Works Ongoing
12	Construction of 1no. 6 unit Classroom block with ancillary facilities	Social Development	Rangoon Camp 1&2 Primary School.	M/S Asmona Limited	496,719.30	DDF	7/08/2018	31/08/18	30/04/2019	532,544.68	50,470.62	95	Practical completion
13	Construction of 6 unit classroom block with ancillary facilities	Social Development	Association, Labone	M/S Samotrust Ltd	548,755.20	DDF	4/11/19	24/12/19	24/10/2020	449,880	98,875.7	65	Plastering
14	Supply and installation of polytanks with pipes at selected locations	Social development	Burma Camp Mkt, Kaajaan, Landing Beach, 37,etc	M/S NK Const. Ltd	65,967.50	DACF-RFG	09/7/2020	16/7/2020	23/9/2020	37,328.85	28,638.65	100	Completed

## Project Register – District Development Facility (DDF) / DACF-RFG

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
15	Construction of 900mm U-Drain at Tse-Addo & 600mm at Ako-Adjei	Env't, Infra. & Human Settlement	Tse-Addo Ako-Adjei	M/S Buildbud Enterprise	199,712.10	DDF/RFG	13/7/2020	7/8/2020	5/11/2020	179,731.24	19,971.21	98	Completed
16	Construct clinic with landscaping	Social development	East La Dade-Kotopon	M/S Henkoq Limited	994,000.00	DDF	2/9/2018	2/8/2018	27/7/2019	00	994,000.00	5	Mobilizing, clearing of site
17	Construction of rectangular storm drain	Env't Infra. & Human Settlement	Kaklamadu	M/S Mariandago Com. Ltd	1,851,152.39	MW&H	21/1/2020	4/2/2020	4/2/2021	00	1,581,152	40	Works Ongoing

## Project Register – Internal Generated Fund

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
18	Provision and installation of metal gratings	Env't Infra. And Human Settlement	Municipal wide	M/S Doncross ventures	37,520.00	IGF	20/6/19	4/6/2019	2/10/20	19,413.00	18,107.00	100	Completed
19	Procure set of office furniture	Gov. corruption & Soc. Acct.	LaDMA Office	M/S Lynson Ventures	1,648.00	IGF	03/03/20	21/2/2020	2/11/2020	51,151.2	00	100	Completed
20	Procure stationary and printing materials	Gov. corruption & Soc. Acct.	LaDMA Office	M/S Family Dollar M/S Kimkim	103,430	IGF	19/2/2020 13/11/2020	2/3/2020 16/11/2020	3/12/2020	53,430	50,000	100	Completed
21	Identify 1 transfer station and develop it sustainably	Env't Infrac, Human Sett.	LaDMA	PPP	00	IGF	2/01/19	01/2020	12/2020	1,000	00	58	Ongoing
22	Demolish and decongest slums & squatter areas & slum upgrading	Env't Infra. And Human Settlement	Selected areas	AAG/Works Dept.	5,000	IGF	15/1/2020	13/3/2020	12/2020	00	5,000	98	Completed
23	De-silting of earth drains and concrete drains	Env't Infra. And Human Settlement	Beach road	M/S De-blessing. Buildbud Link Spl. & works	367,659	IGF	3/7/2020	10/7/2020	30/12/2020	367,659	00	100	Completed



## Project Register – Internally Generated Fund

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Out. Balance	Imp Status (%)	Remarks
24	Procure & Install desktop, laptop, comp and accessories, project, 2 screens	Gov. corruption & Soc. Acct.	LaDMA Office	Hadash Ventures – Lorgoligi Ltd, Akro tech. GH. Ltd Ogy Comp. System	142,079.23	IGF	03/2/2020 13/11/2020 2/12/2020	10/2/2020 25/11/2020 9/12/2020	12/02/2020 08/12/2020 18/12/2020	142,079.23	00	100	Completed
25	Operation and Maintenance of vehicles	Gov. corruption & Soc. Acct.	LaDMA	Japan motors	234,350.29	IGF	19/1/2020	19/8/2020	2/12/2020	304,353.8	00	100	Completed
26	Procure relief items for flood/disaster victims	Env't Infrs, Human Sett	LaDMA	Neat Modern Services	44,089.06	IGF	22/3/2020	23/3/2020	26/8/2020	44,089.06	00	60	Completed
27	Procure tools and chemicals for clean-up and sanitation day	Env't Infrs, Human Sett	LaDMA	Baigent Ltd Franklisa	57,477.00	IGF	25/6/2020 13/11/20	26/6/2020 10/12/20	30/6/2020 23/12/20	57,477.00	00	95	Completed
28	Renovation of toilets, monitor and manage liquid waste in the municipality	Env't Infrs, Human Sett	La Tebu, La DMA Office and Tooyeli	M/S Destex Ltd	198,426.29	IGF	19/2/2020	21/2/2020	21/2/2020	198,426.29	00	100	Completed
29	Implement operation and maintenance plan (office building)	Gov. corruption & Soc. Acct.	LaDMA Office and Annex	Works Department	100,000	IGF	01/2020	01/2020	12/2020	00	100,000	100	Completed
30	Procure 2 vehicle for office use	Gov. corruption & Soc. Acct.	LaDMA Office	Japan Motors	249,387.46	IGF	19/2/2020	19/2/2020	26/5/2020	249,387.46	00	80	Completed

## Project Register – Internally Generated Fund

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
31	Construction of speed humps	Env't Infrs, Human Sett	Tse-Addo	M/S Link suppliers and works	24,467.10	IGF	3/7/2020	10/7/2020	10/8/2020	21,032.69	1,583.11	92	Completed
32	Sealing and resealing works within La Township	Env't Infrs, Human Sett	Nyomo Tsanaa, Labone, Canto, Ako-Adjei	M/S Junior Const. Ltd	936,452.90	IGF	28/8/2020	11/8/2020	11/12/2020	95,828.11	300,597.79	100	Completed
33	Undertake pothole patching and sectional works on local roads	Env't Infrs, Human Sett	Municipal wide	M/S Junior Const. Ltd, Ramustak Ent.	297,897.85	IGF	28/8/2020	11/8/2020	11/12/2020	93,623.10	204,274.75	100	Completed
34	Support community initiated projects	Env't Infrs, Human Sett	10 Electoral Areas	C.O.G Martmary Ltd Ravad Ltd Absolute Deliv. Serv.	770,000	IGF	18/7/2020	28/7/2020	22/8/2020	295,000	475,00	95	Completed
35	Provision of container for NADMO	Gov. corruption & Soc. Acct.	LaDMA Office	M/S NK Const. Inv. Ltd	59,882.00	IGF	1/10/2020	8/10/2020	8/12/2020	00	59,882.00	18	Ongoing, Footer
36	Road line marking	Env't Infrs, Human Sett	Municipal wide	M/S Ruzyne	40,000	IGF	23/9/2020	7/10/2020	7/01/20	00	00	100	Completed
37	Landscaping and beautify selected areas	Env't Infrs, Human Sett	Municipal medians	Env't'l Health, Works Dept.	58,400	IGF	22/12/2020	23/12/2020	23/12/2020	58,400	00	100	Painting of curbs & clearing of med. Completed
38	Pro. sanit equip. comp. track brush cutter, mower	Env't Infrs, Human Sett	LADMA Office	Husky Equip. Ltd	36,565.00	IGF	27/10/20	13/11/202	19/11/2020	36,565.00	00	100	Completed

## Project Register – GAMA

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status (%)	Remarks
39A	Execute GAMA Water & San. Project Construction of 1No. 14 Seater W/C	Social Dev't	La Anglican 1&2 prim./JHS	M/S Valook Const. Works Ltd	930.630.70	GAMA	13/8/16	27/09/16	12/8/17	237,314.70	693.316.00	95	Practical Completion
B	Construction of 1No. 20 Seater W/C	Social Dev't	La Wireless Cluster	M/S Valook Const. Works Ltd	930.630.70	GAMA	13/8/16	27/09/16	12/8/17	237,314.70	693.316.00	95	Practical Completion
C	Construction of 1 No. 14 Seater W/C	Social Dev't	St. Pauls Prim./JHS	M/S Osamanpa Est. Dev. Co. Ltd	934,173.18	GAMA	13/9/16	27/09/16	12/8/17	525,658.89	408,514.29	95	Practical Completion
D	Rehabilitation of 7 seater W/C	Social Dev't	African Unity Prim./ JHS	M/S Osamanpa Est. Dev. Co. Ltd	934,173.18	GAMA	13/08/16	13/08/17	12/08/17	525,658.89	149,366.12	95	Practical Completion
E	Rehabilitation of 7 seater W/C changing room	Social Dev't	Base Workshop Prim./ JHS	M/S Osamanpa Est. Dev. Co. Ltd	1,264,870.25	GAMA	13/09/16	13/08/17	12/8/17	652,216.85	652,216.85	95	Practical Completion
F	Construction of 1no. 18 seater W/C	Social Dev't	Osu Home JHS	M/S Henkoq Const.	1,115,886.50	GAMA	14/04/18	24/04/18	24/04/19	0.00	1,115,886.50	95	Practical Completion

## Project Register – GAMA Projects

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
G	Construction of 1no. 14 seater W/C	Social Dev't	Airport Police School	M/S Henkoq Const.	1,115,886.50	GAMA	14/04/18	24/04/18	24/04/19	0.00	1,115,886.50	95	Practical Completion
H	Construction of 1no. 14 seater W/C	Social Dev't	Manle Dada	M/S Osamanpa Est. Dev. Co. Ltd	934,173.18	GAMA	13/8/16	13/8/17	12/08/17	525,658.89	149,366.89	95	Practical Completion
I	Construction of 1no. 16 seater W/C	Social Dev't	La Presby	M/S Osamanpa Est. Dev. Co. Ltd	1,264,870	GAMA	13/8/16	13/8/17	12/08/17	1,264,870	00	95	Practical Completion
J	Construction of 1No. 20 Seater W/C	Social Dev't	La Presby A&B Emmaus JHS	M/S Osamanpa Est. Dev. Co. Ltd	934,173.18	GAMA	13/8/16	27/09/16	12/08/17	525,658.89	408,514.29	95	Practical Completion

## Report on Non Physical Projects

Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balance	Status %	Remarks
							M	F				
1.	Organize seminars for 150 women on how to access credit for their businesses	Economic Development	7,680	IGF/Donor	8/12/2020	11/12/2020	120	300	7,680	00	100%	Completed
2.	Mobilize and revive 7 co-operative groups	Economic Development	00	IGF	01/4/2020	23/11/2020	12	104	00	00	100%	Completed
3.	Support the implantation of One District One Factory	Economic Development	12,000.00	IGF	16/6/2020	16/6/2020	7	5	3,000	9,000	45	Ongoing
4.	Support all cultural activities and promote domestic tourism	Economic Development	28,000	IGF	20/7/2020	10/8/2020	4	36	2,000	00	100	Completed
5.	Organize meetings and skills training (décor, make up liquid soap etc) for 100 women, youth groups and edu on personal hygiene, drug abuse and child prostitution	Social Development	30,000	IGF	10/2/2020 9/11/2020	22/6/2020 22/01/21	63	227	14,000	16,000	100	Completed, graduation yet to be organized
6.	Support "Planting for Food and Jobs" programme sustainably	Economic Development	4,100.00	MAG/IGF	8/1/2020	12/3/2020	201	53	4,100.00	00	100	Completed
7.	Education & train FBOs in Group Dynamics, Conflict mgt. & Coop Business Mgt.	Economic Development	3,000.00	MAG-CIDA	22/1/2020 1/7/2020	24/1/2020 31/12/2020	336	132	6,000.00	00	100	Completed
8.	Vaccinate 1000 pets against rabies & 8000 birds against New Castle disease	Economic Development	8,490.00	IGF	29/9/2020	6/10/2020	Dogs 844 Sheep 333 Goats 394 Cats 436		8,490.00	00	100	Completed
9.	Train 100 vegetable farmers on modern agro practices and eco organic agric and conduct extension home and farm visits	Economic Development	3,000.00	MAG-CIDA	28/2/2020 1/7/2020- 31/9/2020	31/12/2020	957	447	3,000.00	00	100	Completed
10.	Train 50 Poultry Farmers in Disease Mgt Control & Value-Chain Ana.	Economic Development	1,410.00	MAG-CIDA	26/2/2020 7/8/2020	27/8/2020 7/8/2020	153	27	1,410.00	00	100	Completed
11.	Organize climate change adaptability programme/training	Env't Infrs, Human Sett	5,000.00	GOG/MAG	12/2/2020	13/2/2020	187	55	5,000.00	00	100	Completed
12.	Organize Farmers and Fishers Day Celebration	Economic Development	74,079.80	IGF	6/11/2020	6/11/2020	170	70	74,074.80	00	100	Completed

### Annex 3 – Report on Non Physical Projects

Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balance	Status %	Remarks
							M	F				
13.	Undertake cap build for health staff working at CHPS Zone to enhance provision of health serv.- fam plg. Nutr. Referrals & scrg	Social Development	7,017	MCHNP	25/2/2020	26/2/2020	12	28	2,000.00	5,017.00	100	Completed
14.	Provide IE&C on maternal health, FP at radio station, OPDs in all public health facilities & outreaches	Social Development	300.00	MCHNP	15/1/2020	29/12/2020	176	376	3,000	00	100	Completed
15.	Support Immunization Services	Social Development	5,000	MCHNP	13/1/2020	17/1/2020	75,031	58,887	5,000.00	00	100	Completed
16.	Inspect & monitor Early childhood Dev't centers	Social Development	00	IGF	20/1/2020	28/2/2020	3 dev. Center		00	00	100	Completed
17.	Organize quarterly monitoring visits to schools on hygiene sensitization	Social Development	00	IGF	22/6/2020	9/2020	Public 98 Private 186		00	00	100	Completed
18.	Establish & main. pregnancy schools at the comm. Level for antenatal, postnatal and new born care and conduct home visits	Social Development	5,000	MCHNP	January	December	12,077 home visits 82 fem. Preg. Sch.		00	00	100	Completed
19.	Organize INSET for 120 Lower Primary and KG teachers in language and lit	Social Development	1,000	IGF	13/2/2020	17/2/2020	97	62	1,000	00	100	Completed
20.	Provide support for B.E.C.E	Social Dev't	5,000	IGF	14/9/2020	18/9/2020	1460	1599	5,000	00	100	Completed
21.	Organize my "First Day at School" Programme	Social Dev't	00	IGF	19/01/21	19/01/20	59 Public Schools		00	00	100	Completed
22.	Organized 4 No. LEAP Disbursements	Social Development	28,886	IGF/GOG	3/2/2020	22/5/2020	409 households		24,886.00	00	100	Completed
23.	Held 2 Disability Fund Mgt Committee Mtg and disburse the disability fund	Social Development	30,000	IGF	17/2/2020	17/2/2020	58	63	130,557	00	100	Completed
24.	Support School Feeding Programme in a sustainable way	Social Development	4,100	GoG	8/1/2020	13/3/2020	11,060	12,920	00	00	75	Ongoing
25.	Undertake the "One-Tree-Per-Child Project"	Env't Infrs, Human Sett.	5,000	IGF	2/1/2020	28/2/2020	Burma Camp, Prisons Barracks		00	00	100	Monitoring of planted coconut
26.	Register and Support 30 Brilliant but needy students	Social Dev't	66,270	DACF	02/09/19	05/09/20	36	37	63,025	00	100	Completed

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S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balance	Status %	Remarks
							M	F				
27.	Provide support for non-formal educ.	Social Dev't	1,200	IGF	17/2020	19/12/2020	8	8	1,200	00	100	Completed
28.	Identify 200 street/delinquent children/dropouts & put them into sch/apprenticeship	Social Dev't	15,000	IGF	January	December	253	587	00	00	100	Completed
29.	Train 40 SMCs on the use of capi grant and their duties and responsibilities	Social Dev't	00	IGF	14/12/2020	16/12/2020	7 Circuit leaders		00	00	50	District Trainers done
30.	Undertake Nation builders Corps	Social Dev't	2,850	IGF	4/9/2020	4/9/2020	643	402	00	00	70	Ongoing
31.	Educate and screen 1,600 food operators on food safety and env'tal sanitation.	Env't Infras, Human Sett.	3,400.00	IGF	3/4/2020	5/4/2020	374	152	3,400	00	100	Completed
							2432 food operators					
32.	Conduct routine home sanitation inspection	Env't Infras, Human Sett.	700.00	IGF	22/2/2020	31/12/2020	315	93	550.00	00	100	Completed
33.	Monitor and arrest open defecators in the municipality	Env't Infras, Human Sett.	2,000	IGF	January	December	26	0	2,000	00	100	Completed
34.	Organized 2 fire preventive program for schools, hotels and restaurants.	Env't Infras, Human Sett	8,850	IGF	28/1/2020	17/3/2020	105	46	150.00	00	100	Completed
35.	Update Revenue Database	Economic Dev't	16,935	IGF	2/01/2020	2/12/2020	LaDMA Office		16,935	00	60	Ongoing
36.	Undertake capacity programme and recruitments at all level	Gov. corruption & Soc. Acct.	165,304	DACF	2/1/2020	16-17/11/2020	9	8	178,138	00	100	Completed
					12/3/2020	18-19/11/2020	7	3				
					2/3/2020	8-11/12/2020	9	0				
					16/11/2020	15/12/2020	96	104				
37.	Register and collection of 12,000 house/h for solid waste collection services (polluter-pay system)	Env't Infras, Human Sett.	00	IGF	2/01/2020	31/12/2020	1,058 solid waste reg		22,000	00	100	Completed
							281	242				
38.	Register all Assembly's landed properties	Gov. corruption & Soc. Acct.	00	IGF	27/3/2020	17/12/2020	665	614	2,000	00	50	Ongoing

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Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balance	Status %	Remarks
							M	F				
39.	Organize all mandatory and statutory meetings of the Assembly	Gov. corruption & Soc. Acct.	6,500	IGF	18/8/2020 7/8/2020 17/9/2020 17/8/2020 7/8/2020	17/11/2020 11/12/2020 12/12/2020 14/12/2020 27/1/2020	14	11	6,500	00	100	Completed
40.	Revalue taxable property	Gov. corruption & Soc. Acct.	30,000	IGF/GIZ	25/11/2020	31/12/2020	Municipal Wide		6,452.00	00	50	Ongoing
41.	Implement the Rev Improvement Action Plan	Economic Dev't	6,432.00	IGF	25/11/2020	25/11/2020	15	25	6,452.00	00	100	Completed
42.	Expand the street Addressing & prop Numbering Project	Gov. corruption & Soc. Acct.	00	IGF	27/3/2020	16/12/2020	14	8	5,865	00	65	Ongoing
43.	Prepare 2021 AAP, Budget & Fee fixing resolution	Gov. corruption & Soc. Acct.	49,632	IGF	14/7/2020 14/8/2020 25/8/2020	18/8/2020	18	12	49,632	00	99	Completed
44.	Organize Tech Sub-Com and Statutory meetings	Gov. corruption & Soc. Acct.	20,000	IGF	19/3/2020	12/11/2020	3	9	20,000	00	100	Completed
45.	Undertake Auditing activities	Gov. corruption & Soc. Acct.	25,000	IGF	18/2/2020	3/03/2020	Mun. wide		19,000	00	100	Completed
46.	Organize at least 2 PFM Town hall meetings	Gov. corruption & Soc. Acct.	33,000.00	IGF	28/2/2020 30/8/2020	28/2/2020 30/8/2020	258	133	33,500	33,500	100	Completed
47.	Organize MPCU, Inspect, Monitor and Evaluate Prog. and Projects	Gov. corruption & Soc. Acct.	10,865.00	IGF	24/3/2020	24/12/2020	14	8	10,865.00	00	100	Completed
48.	Implement MP's programmes and projects	Gov. corruption & Soc. Acct.	302,912.56	GoG	2/3/2020	12/12/2020	10 Electoral Areas		386,128.56	00	100	Completed
49.	Conduct Civic Education Programmes	Gov. corruption & Soc. Acct.	5,000	IGF	27/1/2020	26/6/2020	998	1,213	5,000	00	100	Completed
50.	Implement the National anti-corruption plan	Gov. corruption & Soc. Acct.	1,000	IGF	8/6/2020	30/6/2020	140	56	1,000	00	100	Completed



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Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balance	Status %	Remarks
							M	F				
51.	Organize 12 zonal councilors General Meeting	Gov. corruption & Soc. Acct.	10,000	IGF	25/6/2020 3/7/2020 10/7/2020	17/12/2020 22/12/2020	24	6	10,000	00	100	Completed
52.	Support all National celebrations in the Municipality (independence Day Celebration)	Gov. corruption & Soc. Acct.	55,000	IGF	06/3/2020	6/3/2020	662	754	55,000	00	100	Completed
53.	Support statistical unit in undertaking PHC and other related activities	Gov. corruption & Soc. Acct.	2,000	IGF	20/2/2020	20/2/2020	5	7	2,500	00	100	Completed
54.	Disseminate government policies and programmes to community members	Gov. corruption & Soc. Acct.	1,200.00	IGF	3/2/2020	8/6/2020	140	56	1,200.00	00	100	Completed
55.	Prepare spatial development framework and Update Planning Schemes	Gov. corruption & Soc. Acct.	00	IGF	2/01/2020	31/12/2020	238	143	2,000	00	50	Ongoing
56.	Organize workshops to improve women's participation in governance for gender equality	Gov. corruption & Soc. Acct.	5,000	IGF	9/9/2020	9/9/2020	0	86	5,000	00	100	Completed
57.	Organize quarterly review meetings for 100 petty traders and train them on savings and cash mgt. tech.	Social Dev't	3,000	IGF	5/9/2020	6/9/2020	1	100	3,000	00	100	Completed

## Annex 4 –District Specific Indicators

Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>ECONOMIC DEVELOPMENT</b>										
1.	No. of Programmes organized for cooperatives	2		8	8	7	8	6	8	
2.	No. of 1D1F projects done	1	1	1	5	1	5	3	5	
3.	No. of tourism awareness programmes and follow up programmes	8		12	12	4	12	2	12	
4.	No. of Markets completed with landscaping	1	1	1	-	1	1	1	-	
5.	No. of Sheds constructed with landscaping	1	1	1	1	1	0	1	0	
6.	No. of Farmers day organized	1		1	1	1	1	-	1	
7.	No. of Trainings in home gardening conducted	1		1	4	4	4	2	4	
8.	No. of Mushroom and other vegetable farmers trained	100	100	100	100	82	100	216	100	
9.	No. of Forum organized for opportunities in Agriculture	1	5	4	4	1	4	4	4	
10.	No. of Agricultural demonstration & training centre refurbished & fenced	0	1	-	1	2	-	2	-	
11.	No. of FBOs trained	0	4	4	5	6	4	130	4	
12.	No. of poultry farmers trained	50	50	50	50	60	50	48	50	
13.	No. of pets & birds vaccinated	1000	1000	1000	1000	553	1000	1,797	1000	
14.	No of farmers on “planting for food and jobs”	57		57	75	57	80	216	85	
15.	No. of quarterly meetings organized for petty traders	4	4	4	4	4	4	1	4	
16.	No. of Seminar for women’s groups on micro financing organized	1	4	1	4	1	4	2	4	
<b>Social Development</b>										
17.	No. of Additional classroom blocks provided for SHS in the Municipality	0	0	0	0	1	0	1	0	
18.	No. of School enrolment drive programmes organized	1	1	1	1	1	1	1	1	
19.	No. of monitoring visits to schools on hygiene sensitization	4	4	7	4	4	4	2	4	
20.	No. BECE exams supported	1	1	1	1	1	1	1	1	

## Annex 4 –District Specific Indicators

Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>SOCIAL DEVELOPMENT</b>										
21.	No. of STMIE clinic sponsored	1	1	1	1	1	1	0	1	
22.	No. of schools renovated in the Municipality with landscaping	1	1	1	2	3	3	4	2	
23.	No. of school fence wall constructed in the Municipality with landscaping	0	1	1	1	1	1	0	1	
24.	No. of schools constructed in the Municipality with landscaping	0	2	1	2	1	2	2	2	
25.	No. of My 1 <sup>st</sup> day in school organized	1	1	1	1	1	1	1	1	
26.	No. of brilliant but needy girls supported	30	30	30	30	21	30	73	30	
27.	No. of coordinated cultural & sports festivals organized	1	1	-	1	1	1	-	1	
28.	No. of Independence day celebrations	1	1	1	1	1	1	1	1	
29.	No of schools on the school feeding programme	96	96	96	96	96	96	96	96	96
30.	No. of teachers trained (INSET)	120	120	199	120	168	120	168	120	
31.	No. of teaching & learning materials provided	1	1	500 mono desks	1	300 mono desk	1	0	1	
32.	No. of sets of Edutainment facilities provided to all KGs in the Municipality	0	200	200	200		200	-	200	
33.	No. of Special education programmes organized	2	4	1	4	3	4	1	4	
34.	No. of Best teacher awards supported	1	1	1	1	1	1	-	1	
35.	No. of Public durbars on stigmatization	2	4	-	4	1	4	2	4	
36.	No. of People living with HIV/AIDs supported	20	30	26	30	85	30	100	30	
37.	No. of IE & C on family planning provided	12	12	9225	12	3220	12	12	12	
38.	No. of Focus Group Discussions organized	4	4	4	4	3	4	1	4	
39.	No. of home visits to pregnant women	24	24	24	24	3776	24	1650	24	
40.	No of CHNs trained on family planning and counseling	7	7	64	7	7	7	7	7	

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Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>SOCIAL DEVELOPMENT</b>										
41.	No. of street/delinquent children identified and put in schools	0	200	200	200	100	200	0	200	
42.	No of CHNs trained for CHPS zones	7	7	70	7	7	7	64	7	
43.	% of Immunization coverage	100	100	101	100	60	100	100	100	
44.	No. of clinics constructed with landscaping	-	1	1	-	1	-	1	-	
45.	No. of LEAP awareness creation programmes organized	2	2	6	2	6	2	7	2	
46.	No of youth registered in the Nation Builders Corp	-	100	750	100	7,590	100	1036	100	
47.	No. of inspection and monitoring done on Early Childhood Development Centres	4	4	6	4	2	4	1	4	
48.	No. of Disability Fund management committee meetings organized	4		3	4	2	4	3	4	
49.	No. of PWDs registered & educated on the disability Act	150		492	200	80	200	118	200	
50.	Percentage of liquid waste managed	96	75	97	80	-	85	50	90	
51.	No. of transfer stations developed suitably	-	1	1	1	1	1	1	1	
52.	No. of Noise detector Procured	-	-	-	1	-	-	-	-	
53.	No. of durbars on noise & air pollution organized	-	1	2	1	3	1	0		
54.	No. of personal protective clothing & disinfectants purchased	1	-	4334	4334	4334	-	2540	-	
55.	No. of Skip containers provided at identified locations	-	25	10	25	10	25	0	25	
56.	No. of household registered for solid waste collection purposes	3000	10,000	9000	10,000	9000	10,000	1058	10,000	
57.	No. of sanitary bins distributed to households	0	100	300	100	100	100	0	100	
58.	No. of open defecators arrested	150	0	20	0	20	0	11	0	
59.	No of Routine home sanitation visits conducted	2000	2000	8319	2000	8751	2000	913	2000	
60.	No. of food operators educated on food safety	1600	2000	2694	2000	196	2000	1,054	2000	
61.	No. of community members educated on environmental sanitation	3000	3000	16894	3000	1860	3000	1,387	3000	
62.	GAMA water and sanitation project implemented	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	

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Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT</b>										
63.	No. of routine field trips to identify unauthorized structures organized	12	12	2	12	4	12	8	12	
64.	No. of slums upgraded	0	2010	0	20	1	20	0	20	
65.	No. of roads rehabilitated in the Municipality with tree planting	4	10	0	10	2	10	0	10	
66.	Total length of road graveled with tree planting	-	5km	0.2km	5km	8.16km	5km	8.16km	5km	
67.	Total length of Minor rehabilitation works done	-	2km	-	2km	2km	2km	0	2km	
68.	Total length of Road marked	-	50km	-	50km	50km	50km	40km	50km	
69.	Total length of road Pothole patched & re-sealed	-	20km	-	20km	34.01m	20km	34.01km	20km	
70.	No. of safety measures taken within the Municipality	-	4	-	4	6	4	0	4	
71.	No. of Walkways constructed within selected location in the Municipality	-	1	-	1	-	1	0	1	
72.	No. of Speed humps constructed	-	7	-	7		7	4	7	
73.	No. of bollards provided and installed	100	100	-	100	-	100	0	100	
74.	No. of pipe culvert constructed	-	1	-	1	-	1	0	1	
75.	Total length of storm drains constructed	-		200km	200km	600mm	200km	170km	200km	
76.	Minor drainage repairs done	Yes	Yes	-	Yes	Yes	Yes	No	Yes	
77.	Total length of Minor drainage repairs done	-	2km	-	2km	2km	2km	0	2km	
78.	1.5X2M drain at Kenam factory constructed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
79.	Storm drains maintained & de-silted	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
80.	Total length of 600mm U-Drain constructed	-	0.78km	0.78km	-	123m	-	123m	-	
81.	No. of 900mm single cell pipe culvert constructed	-	5	-	5	0	5	4	5	
82.	Selected areas in the Municipality beautified	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
83.	No. of fire preventive programmes organized	4	4	4	4	4	4	8	4	
84.	Sets of relief items procured	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
85.	No. of trees planted per child	1	1	250	1	1,000	1	300	1	
86.	No. of tax education organized	24	24	36	24	0	24	12	24	
87.	% Change in IGF	7%	15%	4.1%	15%	10.4%	15%	2.4	15%	

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Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY</b>										
88.	No. of Fee fixing resolution workshop organized	4	4	2	4	2	4	2	4	
89.	No. of Properties within the Municipality valued & Re-valued	-	40000	2000	3000	-	40000	425	5000	
90.	No of Staff trained on Revenue Mobilization	4	20	-	20	-	20	40	20	
91.	Revenue Database updated	1	1	1	1	1	1	1	1	
92.	RIAP implemented	Yes	Yes	Yes	Yes	yes	Yes	Yes	Yes	
93.	LaDMA Office phase II block wall fencing constructed	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
94.	LaDMA office phase II paved	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
95.	No. of Staff capacities built	-	220	220	100	-	100	34	100	
96.	National celebrations supported	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
97.	Auditing activities undertaken	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
98.	Monitoring & eval of prog & projects done	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
99.	Municipal Anti-corruption Action Plan implemented	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
100.	No. of Staff residential accommodation constructed with landscaping	-	3	-	3	-	3	0	3	
101.	Operations and maintenance of vehicles done	20	20	23	20	23	26	16	20	
102.	No of Vehicles Purchased	20	0	0	0	0	0	3	0	
103.	Stationary & printing materials procured	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
104.	No. of Office equipment & furniture procured	68	100	8	100	3	100	16	100	
105.	No. of public education organized on the acquisition of development permit	-	4	4	4	10	4	12	4	
106.	Planning schemes updated	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
107.	Assembly's lands registered	No	Yes	Yes	Yes	Yes	Yes	Ongoing	Yes	
108.	Fencing of Cemeteries	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
109.	Community initiated projects supported	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
110.	Municipal wide electrification project (Street lights) done	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
111.	Annual Plans and annual budget prepared	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	

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Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY</b>										
112.	Slum and squatter areas demolished and decongested	Yes	Yes	Yes	Yes	Yes	Yes	Not yet	Yes	
113.	No of civic education programmes organized	12	24	18	24	11	24	295	24	
114.	MP's programmes & projects implemented	Yes	Yes	Yes	Yes	Yes	-	Yes	-	
115.	No. of cultural activities supported	2	2	1	2	0	2	1	2	
116.	No. of Staff recruited	-	5	27	5	0	5	9	5	
117.	No of audit programmes organized	4	4	-	4	2	4	2	4	
118.	No of anti-corruption programmes organized	1	1	36	1	40	1	104	1	
119.	No. of office furniture purchased	70	40	-	40	0	40	14	40	
120.	No. of zonal council offices constructed	2	2	0	4	0	4	0	4	
121.	No. of zonal councilors meetings organized	10	10	-	10	4	10	0	10	
122.	No of workshops organized to improve women's participation in Governance	0	4	2	4	69	4	0	4	
123.	No. of Gender education seminar organized	1	1	1	1	2	1	0	1	
124.	No of radio discussions on reproductive health organized	4	4	9	4	6	4	4	4	
125.	No. of Streets named	273	948	416	948	948	948	948	948	
126.	No. of statutory meetings organized	24	24	9	24	24	24	18	24	

