

# LA DADE-KOTOPON MUNICIPAL ASSEMBLY



## MONITORING AND EVALUATION REPORT

*ANNUAL PROGRESS REPORT ON THE IMPLEMENTATION  
OF THE MEDIUM TERM DEVELOPMENT PLAN, 2018-2021*

**January, 2022**

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## ACRONYMS

AAP	Annual Action Plan
AIDS	Acquired Immune Deficiency Syndrome
AM	Assembly Member
APR	Annual Progress Report
DACF	District Assembly Common Fund
DACF-RFG	District Assembly Common Fund-Responsive Factor Grant
GAMA	Greater Accra Metropolitan Area
GASSLIP	Greater Accra Sustainable Sanitation Livelihood Improvement
GEA	Ghana Enterprise Agency
GETFUND	Ghana Education Trust Fund
GHS	Ghana Health Service
GIZ	German Agency for International Cooperation
GSGDA	Ghana Shared Growth and Development Agenda
HIV	Human Immune Deficiency Virus
IGF	Internally Generated Funds
JHS	Junior High School
KG	Kindergarten
M and E	Monitoring and Evaluation
MTDP	Medium Term Development Plan
NABCO	Nation Builders Corps
NDPC	National Development Planning Commission
NGO	Non-Governmental Organization
RCC	Regional Coordinating Council
RPCU	Regional Planning and Coordinating Unit
SDGs	Sustainable Development Goals
SHS	Senior High School
SWP	Sanitation and Water Project
YEA	Youth Employment Agency
ZC	Zonal Council

## EXECUTIVE SUMMARY

The National Development Framework, An Agenda for Jobs: ‘Creating Prosperity and Equal Opportunities for All’ had run from 2018 to 2021 which ended the four year planning period. It is mandatory that all Metropolitan, Municipal and District Assemblies (MMDAs) prepared Medium Term Development Plans in accordance with the policy framework given by the National Development Planning Commission (NDPC) to guide development efforts at all levels; national and local in a participatory manner. The plan also relates to the Local Governance Act, 2016 Act 936 and 940 as amended.

The ‘Agenda for jobs’ has four (4) goals and five (5) development dimensions of which the Assembly adopted all goals and four (4) dimensions based on the development issues during the plan preparation.

The goals in the framework are;

1. Build a prosperous society
2. Create Opportunities for all
3. Safeguard the natural environment and ensure a resilient built environment
4. Maintain a stable, united and safety society

The five listed below are the development dimensions in the framework;

1. Economic Development
2. Social Development
3. Environment, infrastructure, and Human Settlement
4. Governance, Corruption and Public Accountability
5. Ghana and the International Community

In accordance with the National Development Planning (Systems) regulations, 2016 (L.I.2232), from the National Development Planning Commission, MMDAs are mandated to report on the status of implementation of their Annual Plans from the District Medium-Term Development Plans (2018-2021). Evidently, the Progress Report presents an account of the interventions implemented on Quarterly and Annually basis.

The Annual Progress Report shows the progress made towards the achievement of goals and objectives in the Medium Term Development Plan (2018-2021) and serves as a single source of information that identifies weaknesses and constraints as well as recommendations for development. It also entails the projects and programmes executed and the financial statements as well as revenue performance of the Assembly without leaving behind the efforts made towards the improvement of the quality of lives of the people.

The preparation of this report included, data collected and collated from all the Departments and Units, Agencies and Institutions through a consultative process, processed and analysed to make a comprehensive report.

The annual report is divided into three chapters. The first chapter is based on the general introduction, chapter two continues with the specific reports on Monitoring and Evaluation of activities and chapter three, which is the last presents the way forward with emphasis on key issues addressed, those yet to be addressed, recommendations and a conclusion.

## CHAPTER ONE INTRODUCTION

### 1.1 Introduction

This chapter focuses on the status of implementation of MDTP (2018-2021), the purpose of Monitoring & Evaluation as well as the processes involved and the difficulties encountered in monitoring and evaluation of projects and programmes within the Municipality.

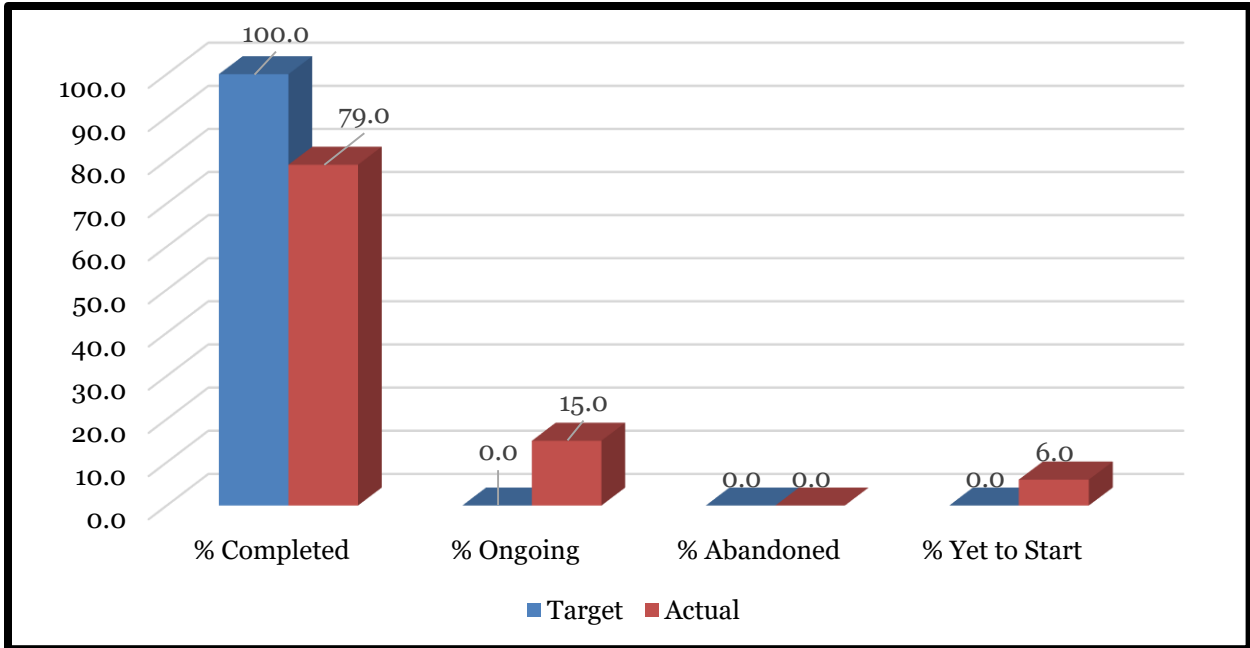
### 1.2 Summary of Achievements of the Implementation of the Medium Term Development Plan (2018-2021)

#### 1.2.1 Summary of Achievements

The Annual Action Plan (AAP)-2021 was derived from the Medium Term Development Plan 2018-2021. The Plan had the broad goal of “achieving sustainable development through effective stakeholder participation and the quick deployment of environmentally sound and basic socio-economic infrastructure leading to improved living conditions of the people”.

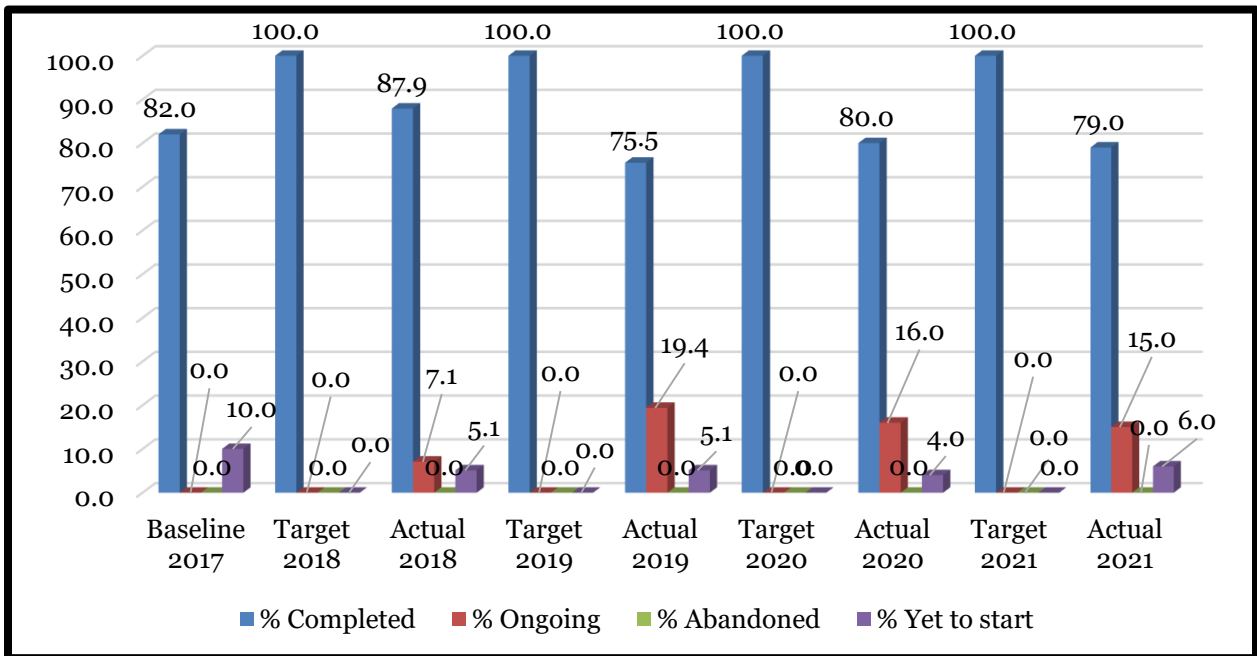
Table 1.1a presents the details on the proportion of the MTDP implemented by the end of the last year of the planning period 2018-2021. It also indicates percentage of the Annual Action Plans performed in diverse levels of completion on yearly basis.

<b>Table 1.1a</b>	<b>Proportion of the MTDP Implemented</b>								
<b>Indicators</b>	<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
<b>Proportion of the AAP implemented by the end of the year</b>									
<b>a. % Completed</b>	82.0	100	87.9	100	75.5	100	80.0	100	79.0
<b>b. % of ongoing interventions</b>	8.0	0.0	7.1	0.0	19.4	0.0	16.0	0.0	15.0
<b>c. % of interventions abandoned</b>	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.00
<b>d. % of interventions yet to start</b>	10.0	0.0	5.1	0.0	5.1	0.0	4.0	0.0	6.0
<b>1. Proportion of the overall MTDP implemented</b>	89.0	24.0	23.7	49.0	47.4	74.5	71.9	100	95.9
<b>Source: MPCU, 2021</b>									



**Figure 1.1 Proportion of 2021 AAP Implemented**

Source: MPCU, 2021



**Figure 1.2 Comparative Analysis on Levels of AAPs Implementation (2018-2021)**

Source: MPCU, 2021

As indicated above, the Annual Action Plan for 2021 has a total of 100 activities earmarked for implementation. Out of the 100 activities, 94 representing (94.0 percent) have been implemented at various stages of completion and mostly non-physical projects for especially the administrative departments and community based activities. A total of 79 percent have been completed, 15 percent are going and 6 percent of activities are yet to start at the end of the year. The analysis of the status of implementation revealed that out of 392 activities in the entire MTDP (2018-2021), 376 representing 95.9 percent had been implemented at the end of the year, 2021.

The achievement of the indicators of these activities formed the basis of the assessment of the status of achievements of the implementation of the Medium Term Development Plan.

Table 1.2b presents the total number of planned and executed activities for 2021 categorized according to the development dimensions of the framework, agenda for jobs. The table also shows the various years, the targets as well as what has been executed.

<b>Table 1.2b</b>		<b>Summary of Activities in Annual Action Plans, 2018 – 2021</b>							
<b>S/N</b>	<b>Development Dimensions</b>	<b>2018</b>		<b>2019</b>		<b>2020</b>		<b>2021</b>	
		<b>Plan</b>	<b>Exec</b>	<b>Plan</b>	<b>Exec</b>	<b>Plan</b>	<b>Exec</b>	<b>Plan</b>	<b>Exec</b>
<b>1</b>	Economic Development	12	12	12	12	11	11	11	11
<b>2</b>	Social Development	36	36	37	35	40	37	41	38
<b>3</b>	Env't, Infrast. & Human Settlement	24	24	27	25	23	23	28	27
<b>4</b>	Gov. Corruption and Public Acc.	22	21	22	21	26	25	20	18
	<b>Total</b>	<b>94</b>	<b>93</b>	<b>98</b>	<b>93</b>	<b>100</b>	<b>96</b>	<b>100</b>	<b>94</b>

**Source: MPCU, 2021**

### 1.2.2 Challenges

The major challenges encountered included;

- The COVID-19 Pandemic affected the implementation of a number of programmes as it distorted the execution of the 2021 budget. This can clearly be seen in figure

1.2 as the percentage of projects completed reduced from 80.0 percent to 79.0 percent.

- Untimely release of DACF greatly affected the implementation of the 2021 AAP.
- Low performance of some contractors has caused undue delay of a number of projects.

### **1.3 Purpose of Monitoring and Evaluation (M&E)**

The rationale of the Monitoring and Evaluation includes providing stakeholders information on whether or not achievements is being made on project implementation as well as learning through the process. Monitoring also provides feedback on projects and programmes to enhance learning and with the feedback mechanism improve upon the planning process and hence the effectiveness of planned interventions.

- Monitoring is a continuous process of tracking the progress of an activity by stakeholders to verify whether planned activities are being implemented using the right resources and in this regard, assessing the progress made in the implementation process of the Medium-Term Development Plan (2018-2021) and the Annual Action Plan, 2021 for that matter.
- Monitoring involves the observation and learning of a situation for changes that have occurred over time and requires the gathering of information in a systematic manner. Evaluation on the other hand is the objective assessment of the impact of an on-going or completed intervention by external and internal stakeholders in line with set objectives.
- With the inclusion of stakeholders in the process, monitoring increases accountability to donors, project sponsors and all other stakeholders including beneficiaries thus improving expectations.
- The processes of the monitoring also enable Heads of Departments and the Planning Team to make timely adjustments and corrective measures when the need arises to improve upon project design and work plan. This increases gains and minimizes losses. Monitoring finally checks on conditions and situations of target beneficiaries to assess changes that have occurred as a result of interventions

in the form of projects and programmes. The process is also used to determine the continued relevance of the said intervention, thus ensuring sustainability and positive impacts in the future.

- Evaluation on the other hand is the purposive and systematic assessment of an on-going or completed interventions in line with set objectives. It is based on a systematic collection and analysis of data to assess the effectiveness, efficiency, relevance, sustainability and impact on stakeholders.
- The purpose of evaluation on the implementation of Plans is to provide management information regarding policy, programme and project performances, while determining the weaknesses and strengths of the said interventions for improvements in planning for the future; it also serves as a tool for validation of earlier assessments.

The ultimate aim is for the Assembly to provide effective and efficient services to the citizens of the Municipality.

## **1.4 Processes Involved and Difficulties Encountered**

### **1.4.1 Processes Involved**

The Municipal Planning Coordinating Unit being the Monitoring Team of the Assembly undertook quarterly monitoring visit to project sites. On reaching the communities where projects are located, the team is joined by the Assembly Members and other available opinion leaders and relevant stakeholders for inspection. The various contractors and consultants are made to meet the team on each visit. The list of the monitoring team has been presented in *Annex 1a-d*.

The Works Department carried out their routine site inspection of implementing projects. Their observations were put together in the form of individual project reports which fed into the composite progress report. Verification reports were also prepared by a Six member team namely; Planning & Budget Unit, Internal Audit, Works and Roads Department as well as the Assembly member within whose electoral area the project is located.

Particular Departments such as; Social Welfare and Community Development, Agriculture, National Commission for Civic Education (NCCE) as well as the Works sub-Committee undertakes monitoring of projects and programmes be it physical or non-physical. There are also instances where external bodies also undertake monitoring on projects of interest to them. Examples are the Regional Coordinating Council (RCC) and the Office of the Administrator of DACF, as well as Project Co-ordinating Unit of the Greater-Accra Metropolitan Area (GAMA) together with officers from the Ministry of Sanitation and Water Resources.

The processes also involves the holding of quarterly review meetings, assessment of set indicators and follow-ups where necessary. These review meetings were held with other non-MPCU members who are stakeholders such as State Owned Organizations, Traditional Authority among others. The lists of all those involved in monitoring and evaluation have been compiled as *Annex 1*.

The Assembly relies on the MPCU for undertaking Participatory Monitoring and Evaluation (PM&E) in the Municipality. This team comprises of all relevant stakeholders both the primary and secondary stakeholders and this team visits all project sites every quarter.

#### 1.4.2 Difficulties Encountered

Among the difficulties encountered by the Municipal Assembly in the implementation of the MTDP as well as preparation of Annual monitoring and evaluation reports have been outlined below;

- One major difficulty encountered was that the birth of the Coronavirus pandemic, which did not allow some Departments and Units execute their specific work plans as scheduled especially the community engagements, social interventions programmes and education activities.
- Again, the bureaucracy involved when seeking information from some institutions and agencies within our reach with the review of the 20 core indicators, the Assembly had to initiate steps to obtain existing data and to make new contacts with other institutions.

- Late releases of funds to execute planned activities hence their inability to execute their activities on time.
- Inadequate Capacity Building of staff within certain departments and units hinders the quality of services provided in the communities and effective delivery of assignments.
- Some departments are also challenged with inadequate office logistics that hinder the timely submission of their reports and other deliverables.
- Inadequate vehicles

Though efforts have been made to acquire vehicles to selected departments, there exists backlog of vehicles required for the effective administration of the Municipality. The issue of rotational usage and interdepartmental dependence has incapacitated the swift efforts of the technical staff to respond to emergencies and other pressing issues such as data collection and monitoring exercises.

## **CHAPTER TWO**

### **MONITORING AND EVALUATION ACTIVITIES REPORT**

#### **2.1 Introduction**

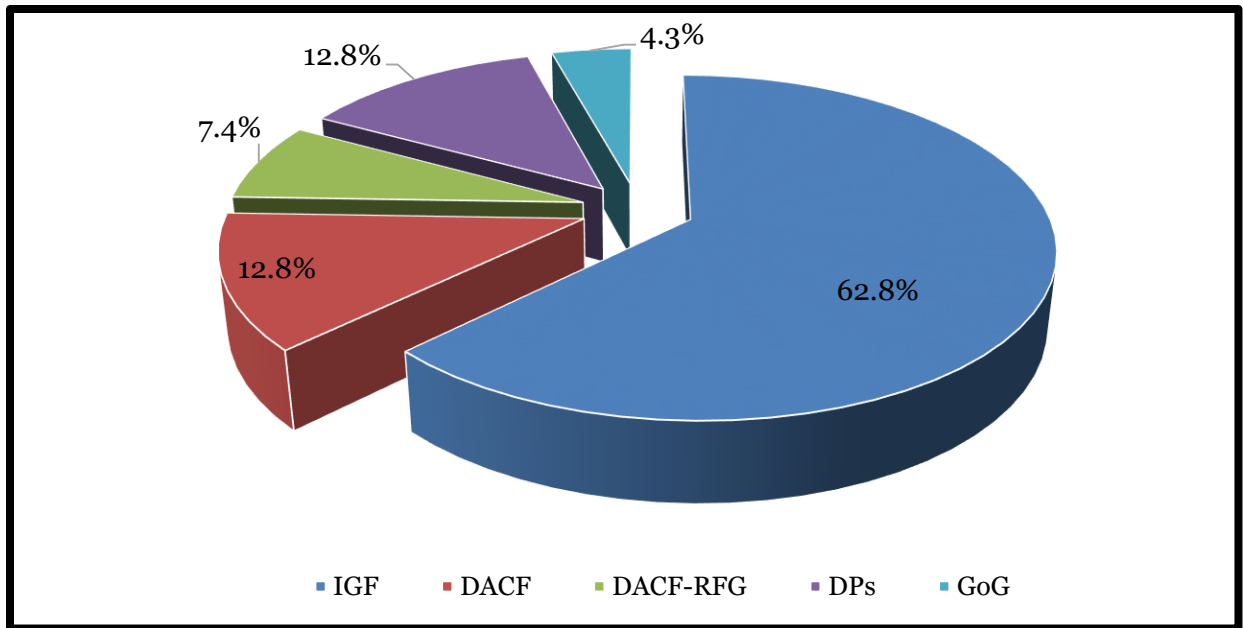
Following the introductory chapter one, this chapter places emphasis on the monitoring and evaluation activities carried out in the Municipality. It begins with programmes or projects status for the year, an update on disbursements from funding sources as well as performance of indicators against targets. The chapter also presents an update on critical development and poverty issues, evaluations conducted, findings and recommendations and ends with participatory monitoring and evaluation approach(s) used and the results.

#### **2.2 Programme or Project Status for the Year, 2021**

The details of the physical projects in the AAP implemented have been presented in *Annex 2* as the Project Register. The project register describes the projects, the development dimension of the policy framework, location, the contract sum as well as the contractor executing the work. It also shows the source of funding, expenditure to date, start date, expected date of completion and remarks on the status of completion.

The non-physical programmes have been outlined in *Annex 3*. It also shows the title of the programme, source of funding, date started, implementation status and beneficiaries in a sex disaggregated data.

The 2021 AAP had a total number of 100 activities earmarked for implementation, out of which 94 had been implemented with the 6 activities rolled over into 2022 planning period. This activities were not executed as a result of the non-release of the DACF and the upsurge in COVID-19 cases. The implementation of about 94 percent of the 2021 AAP inures to the overall achievement of the stated goal of the MTDP (2018-2021), that is “achieving sustainable development through effective stakeholder participation and the quick deployment of environmentally sound and basic socio-economic infrastructure leading to improved living conditions of the people”.



**Figure 2.1 Programmes/Projects Funding Sources in 2021 AAP**

*Source: MPCU, 2021*

From figure 2.1, it was observed that the major funding sources of the Assembly included; IGF, DACF, DACF-RFG, Development Partners (DPs) (CIDA, MCHNP, CODA, UNICEF) and Government of Ghana. The total cost of programmes and projects in the 2021 AAP was about GHs20,615,075.7 out of which 62.8 percent were funded from IGF, 12.8 percent from DACF, 7.4 percent from DACF-RFG, 9.6 percent DPs and the remaining 7.4 percent from Government of Ghana. Funding from Development Partners ranged from implementing programmes and projects in water and sanitation, drains, agriculture and child protection issues.

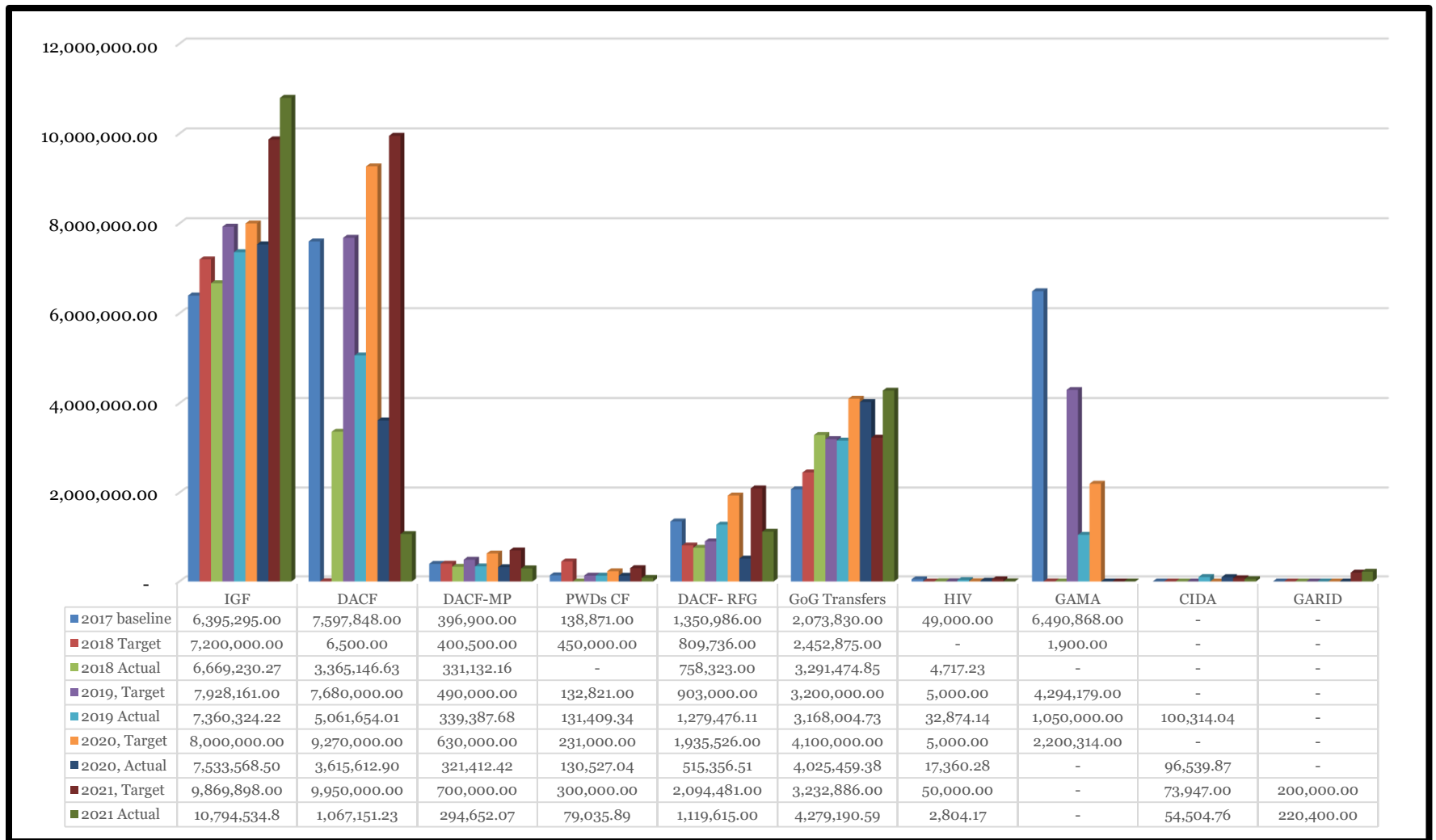
### **2.3 Update on Disbursements from Funding Sources**

#### **2.3.1 Update on Funding Sources**

Table 2.1 presents a detailed analysis of the funding sources of the Municipal Assembly. Within the year, revenue generation had progressively performed .

<b>Table 2.1</b>		<b>Updates on Funding Sources(GHs) – 2018 – 2021</b>								
<b>S/N</b>	<b>Revenue Heads</b>	<b>2017 baseline</b>	<b>2018 Target</b>	<b>2018 Actual</b>	<b>2019, Target</b>	<b>2019 Actual</b>	<b>2020, Target</b>	<b>2020, Actual</b>	<b>2021, Target</b>	<b>2021 Actual</b>
1	Internally Generated Fund	6,395,295	7,200,000	6,669,230.27	7,928,161	7,360,324.22	8,000,000	7,533,568.5	9,869,898	10,794,534.80
2	District Ass. Common Fund	7,597,848	6,500,000	3,365,146.63	7,680,000	5,061,654.01	9,270,000	3,615,612.90	9,950,000	1,067,151.23
3	MP's Common Fund	396,900	400,500	331,132.16	490,000	339,387.68	630,000	321,412.42	700,000	294,652.07
4	PWD's Common Fund	138,871	450,000	380,589.56	132,821	131,409.34	231,000	130,527.04	300,000	79,035.89
5	DACF- RFG	1,350,986	809,736	758,323.00	903,000	1,279,476.11	1,935,526	515,356.51	2,094,481	1,119,615.00
6	GOG Transfers	2,073,830	2,452,875	3,291,474.85	3,200,000	3,168,004.73	4,100,000	4,025,459.38	3,232,886	4,279,190.59
7	HIV	49,000.00	0.0	4,717.23	5,000	32,874.14	5,000	17,360.28	50,000	2,804.17
8	GAMA	6,490,868	1,900,000	0.0	4,294,179	1,050,000	2,200,314	0.0	0.0	0.0
9	CIDA	0.0	0.0	0.0	0.0	100,314.04	0.0	96,539.87	73,947	54,504.76
10	GARID	0.0	0.0	0.0	0.0	0.0	0.0	0.0	200,000	220,400.00
	Total	24,583,473	19,752,986	14,869,351.2	25,000,000	18,538,074	27,000,000	16,255,836.90	26,471,212	17,911,888.51

**Source: Compiled with Data from Finance Department – MPCU, 2021**



**Figure 2.2 Update on Funding Sources for 2021**

*Source: Compiled with Data from Finance Department – MPCU, 2021*

From table 2.1 and figure 2.2, it could be noted that the collection of Internally Generated Funds (IGF) has been very encouraging despite the prevailing macro-economic conditions. The Assembly exceeded its IGF target by collecting 109.4 percent. This encouraging performance could be attributed to the regular data capturing and updating exercises on properties and businesses as well as revenue enforcement (task force) activities on properties and businesses spearheaded by the Municipal Chief Executive (MCE), other Head of departments and the security services (Military and Police ), adding to the performance was a weekly sensitisation programmes encouraging ratepayers to honour their revenue obligations to the Assembly. Generally, the Assembly had been able to mobilise 67.7 percent of its total revenue as at the end 2021 fiscal year. It is important to note that although, IGF collection was very encouraging, same cannot be said in relation to external revenue sources. As at the end of the 2021 fiscal year, the Assembly had been able to mobilise 42.9 percent of its external sources of revenue (Central Government Transfers and Donor Partners).

The financial situation of the Assembly implies that the inadequacies and delays in central government transfers would result in the Assembly dependence on the IGF to undertake capital development. It is worth mentioning that the Assembly used its IGF to fund its recurrent expenditure thus undertaking major capital projects would be quite difficult. This situation would not ultimately help to achieve the Assembly's broad goal of "achieving sustainable development through effective stakeholder participation and the quick deployment of environmentally sound and basic socio-economic infrastructure leading to improved living conditions of the people". Notwithstanding this, the Assembly is consciously putting in efforts through effective stakeholders participation to identify and expand its revenue basket.

The disbursement of the Coronavirus Alleviation Programme Business Support Scheme, COVID-19 Recovery and Resilient Fund, MasterCard Programme by the Ghana Enterprises Agency (GEA) which came into existence at the beginning had helped in stimulating the local economy through technical support and soft loans. These interventions had contributed to ensuring the resilience of the local economy and subsequently improve the revenue mobilisation efforts of the Assembly.

### *Efforts to Generate Revenue*

The Assembly's efforts in mobilising revenue has been the implementation of the Revenue Improvement Action Plan (RIAP) activities. In spite of the negative impact of the global pandemic on businesses and the delay in the release of the DACF, the work of the Assembly's task forces and outdoor advertisement (billboard) demolishing team subsequently had helped in mobilising revenue from defaulters and illegal developers.

Again, the revaluation exercise captured about 19,226 properties which was promising. In view of this, target setting for realistic revenue generation internally would be made easier and faster. As part of the process, 1,088 parcels and accesses had been digitized, 182 street names installed and 855 streets have been named. Furthermore, capturing of data on new businesses and properties to update the Assembly's data is still in progress. Collection mechanisms have also been innovated to reduce as much as possible the cost of collection and time. Individuals and businesses can now pay property rates at any Zenith Bank Branch or do an on-site payment at the bank in the Assembly.

Additional revenue points have also been established at the two Zonal Councils; Airport and Kpeshie as well as the availability of the Assembly's MOMO Accounts. The overriding object was to reduce the travel time, the added cost of honouring bills by citizens and also help in ceding revenues to the substructures. This initiative has resulted in an increased compliance by the citizens thereby reducing the collection cost of the Assembly.

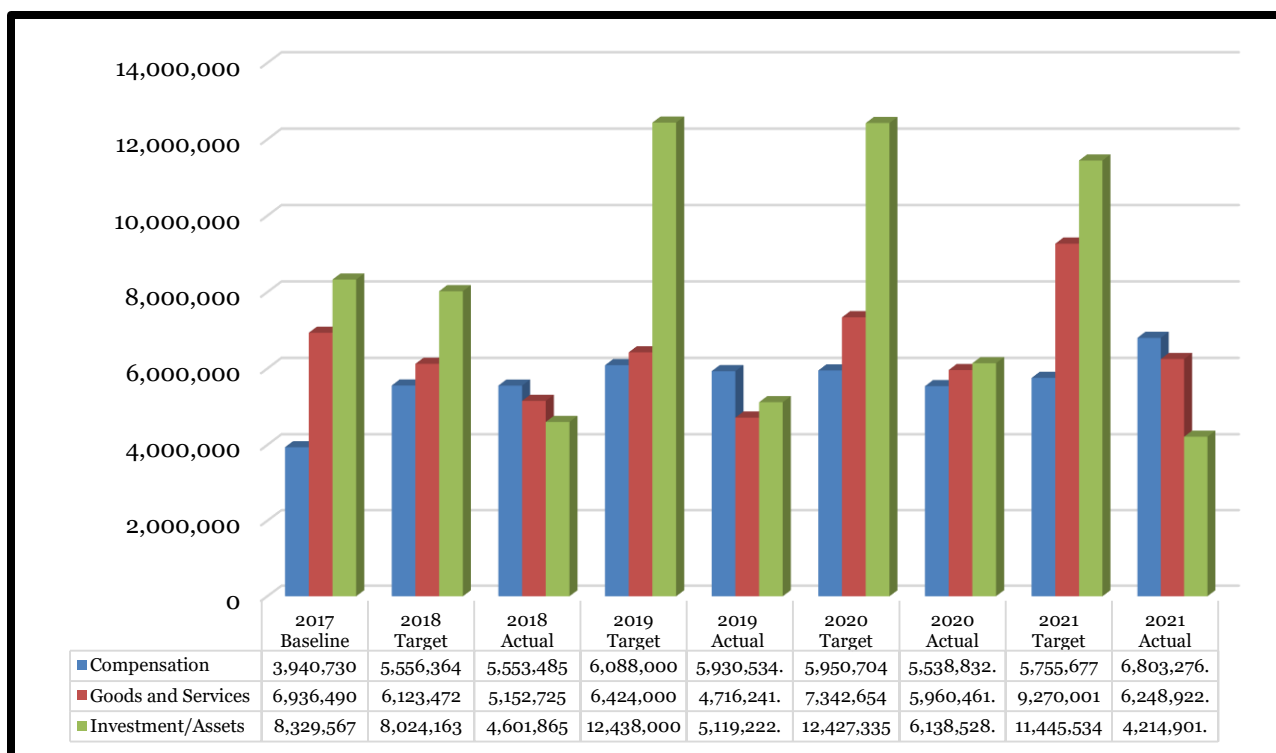
#### 2.3.2 Update on Disbursements

The current expenditure items of the Assembly are Compensation of Employees, Goods and Services, Other Grants, Other Expenses and Capital Projects.

Table 2.2 presents an update on disbursement of funds, 2021 as well as target for the planning period 2018-2021.

<b>Table 2.2</b>		<b>Updates on Disbursement of Funds(GHs) 2018 – 2021</b>								
<b>S/N</b>	<b>Expenditure Items</b>	<b>2017 baseline</b>	<b>2018, Target</b>	<b>2018 Actual</b>	<b>2019 Target</b>	<b>2019, Actual</b>	<b>2020 Target</b>	<b>2020 Actual</b>	<b>2021 Target</b>	<b>2021 Actual</b>
<b>1</b>	Compensation	3,940,730	5,556,364	5,553,485	6,088,000	5,930,534.63	5,950,704	5,538,832.82	5,755,677	6,803,276.86
<b>2</b>	Goods and Services	6,936,490	6,123,472	5,152,725	6,424,000	4,716,241.35	7,342,654	5,960,461.15	9,270,001	6,248,922.16
<b>3</b>	Investment/ Assets	8,329,567	8,024,163	4,601,865	12,438,000	5,119,222.29	12,427,335	6,138,528.56	11,445,534	4,214,901.18
<b>Total</b>		<b>24,598,367</b>	<b>20,100,000</b>	<b>15,580,39</b>	<b>25,000,000</b>	<b>15,805,286.32</b>	<b>27,000,000</b>	<b>18,502,756.6</b>	<b>26,471,212</b>	<b>17,267,100.20</b>

*Source: Compiled with Data from the Finance Department – MPCU, 2021*



**Figure 2.3 Update on Disbursement of Funds (2018 – 2021)**

*Source: Compiled with Data from the Finance Department – MPCU, 2021*

Figure 2.3, indicates how the Assembly spends its mobilised revenue. For the fiscal year 2021, the Assembly spent 39.4 percent of its mobilised revenue on compensation, 36.2 percent on Goods and Services and the remaining 24.4 percent on assets. Contrasting the 2021 expenditure performance of the Assembly with that of 2020, it was observed that spending on compensation had increased by 9.4 percent, Goods and Services had also increased by 4.2 percent whereas expenditure on assets had reduced by 8.6 percent. The reduction of expenditure on assets can be attributed to the late release of the DACF. The increase in Compensation and decrease in Assets for 2020 implied that the Assembly is facilitating and improving the living the conditions of the people of La by engaging them in auxiliary jobs thus creating opportunities for all. Additionally, as part of the broad goal of the Assembly to improve basic socio-economic infrastructure, although, expenditure on assets had reduced, it implies that the Assembly must mobilise adequate IGF and Donor support to implement its major capital projects which will ultimately help the development issues captured and consequently help to achieve the Assembly’s goal.

### *2.3.3 Challenges with Disbursement of funds*

The Assembly does not have much difficulty in the disbursement of its funds, however there is one major issue which has to do with the delays in processes of payment vouchers and misplacement of payment requests.

Again, the processes undertaken to set up companies and businesses that work with the Assembly onto the Ghana Integrated Financial Management Information System (GIFMIS) slows down the disbursement, especially when the internet services are not stable.

## **2.4 Update on Indicators and Targets**

### **2.4.1 National 20 Core Indicators and Targets**

Table 2.3 presents an update of the twenty (20) District Core Indicators and Targets as required by the NDPC. They have been categorised according to the development dimensions and adopted goals showing the base line figures, targets and actuals for 2018 to 2021 under the reporting period.

The Core indicators provide a snapshot of the progress made in achieving the targets in the NMTDP Framework and objectives at the Municipal level and also aids in the preparation of the National Annual Progress Report.

These indicators are Specific, Measurable, Achievable, Relevant and Time-bound. They are also Sex/Gender disaggregated making them (SMART-G). They are in line with the Agenda for Jobs and in compliance with Government's priority interventions such as the Free Senior High School, One District One Factory. The indicators are also in line with the Sustainable Development Goals (SDGs) and The African Union Agenda 2063.

Although there were difficulties to gather data on some of the indicators, efforts have been made to provide information on those available. However, most of the indicators are reported on annually such as domestic violent cases, crime, school enrolment, birth and death and others. Moreover, access to electricity and water has attained the greatest rate of accessibility and access to improved sanitation has also developed due to the weekly

clean up exercises which was initiated by the Municipal Chief Executive and his team and GAMASWP in the Municipality.

In the stance of Agriculture, the Municipality is described as an urbanized area covered within the built environment hence the availability of arable lands makes it difficult for the cultivation of variety crops. The arable lands under cultivation is reducing marginally as a result of the Municipality being a built environment and the increase of estate development in the developing community. The farmers are mainly into vegetable farming and containerised farming which requires less space in the Municipality.

It is also worthy to mention that, in the area of industries and business established, the Assembly made conscious efforts to support of the implementation of Local Economic Businesses by creating an environment and facilitate the success of businesses by individuals.

**Table 2.3**
**Core District Indicators**

Indicator (Categorised by Development Dimension of Agenda for Jobs)		Indicator Definition	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021									
<b>ECONOMIC DEVELOPMENT</b>																				
1.	Total output in agricultural production; Maize i.Goat ii.Poultry iii.Cattle iv.Pig v.Sheep vi.Rabbit vii.Grass cutter	Total quantity of selected crops, livestock and poultry and fisheries produced in the district in a given year	1.25mt	1.25mt	1.5mt	1.5mt	80.0	1.5mt	122.29	1.5mt	2.71									
			800	1,500	400	750	500	700	975	600	475									
			25,000	30,000	50,000	30,000	55,000	30,000	32,000	30,000	32,185									
			-	50	50	50	100	100	347	200	137									
			-	300	300	300	330	500	344	500	344									
			-	-	-	200	250	300	550	300	610									
			-	-	-	-	-	-	273	300	264									
-	-	-	-	-	-	333	333	222												
2.	Percentage of arable land under cultivation	Area of land (in hectares) put under agricultural production expressed as a percentage of total arable land within the district	50.0 Ha	50.0Ha	48.2Ha	5.0 Ha	46.5Ha	48.0Ha	45.7Ha	45.7 Ha	44.5Ha									
3.	Number of new industries established	Count of industries established in the district including cottage district IDIF etc.	1	1	1	1	1	1	0	1	0									
4.	Number of new jobs created Industry Agriculture Service	The count of new jobs created per sector including those under the special initiative	F	M	F	M	F	M	F	M	F	M								
			0	1	0	1	0	1	2	2	0	0	2	2						
			8	53	8	53	7	73	20	100	2	2	0	0						
			0	0	20	20	390	496	500	500	420	536	20	100	420	443	20	100	0	16
<b>SOCIAL DEVELOPMENT</b>																				
5.	Net Enrolment ratio i.Kindergarten ii.Primary iii.JHS iv.SHS	The ratio of appropriately aged pupils enrolled at a given level expressed as a percentage of the total population in that age group	49.0	49.0	47.3	48.1	51.1	48.9	50.1	49.4	50.7									
			79.2	79.2	81.9	89.7	82.2	97.0	82.2	97.4	118.6									
			50.4	50.4	49.4	54.7	57.6	61.3	57.6	62.0	81.2									
			40.2	40.2	40.8	41.2	41.4	42.0	40.6	42.0	28.8									
6.	Gender Parity Index; KG i.Primary ii.JHS iii.SHS	Ratio of male to female enrolment rates	0.99	0.92	0.91	0.88	0.94	0.84	0.96	0.82	1.0									
			0.98	0.99	0.99	1.04	1.02	1.09	1.02	1.11	1.1									
			0.93	0.93	0.94	0.90	1.05	0.88	1.05	0.84	0.88									
			0.47	0.45	0.47	0.48	0.51	0.46	0.98	0.47	1.05									
7.	Completion Rate % i.Kindergarten ii.Primary iii.JHS iv.SHS	Ratio of the total number of boys/girls enrolled in the last grade of a given level of education (Primary 6, JHS 3, SHS 3) regardless of age expressed as a percentage of the total district population of boys/girls of the theoretical entrance age to the last grade of that level of education	F	M	F	M	F	M	F	M	F	M								
			98	98	98	98	99	99	68.3	65.9	99	100	68	66	99	100	63	65.5		
			81.0	87.5	82.5	97.5	84.8	88.1	84.8	89.7	95.2	99.8	87.3	90.4	95	99	89.1	92.4	91	85.4
			77.3	77.3	79.1	77.3	80.9	80.7	80.9	80.7	71.8	88.6	88.2	89.6	72	87	89.8	90.4	72	67.5
71.2	71.2	70.3	71.2	70.9	70.3	70.9	70.3	45.8	65.0	71.4	70.9	40	61	71.7	71.7	83	41			
8.	No. of health facilities; Hospital i. CHPS Zone ii. Clinic iii. Maternity Home iv. Polyclinic	Total number of health facilities able to deliver basic health care	3	3	3	3	3	3	2	3	1									
			14	14	14	15	15	15	15	15	15									
			6	6	6	6	6	7	12	7	23									
			2	2	3	3	3	3	1	4	2									
			1	1	1	1	1	1	1	1	1									
9.	% of pop with access to safe drinking water	Share of the district population with access to basic drinking water sources. Expressed as a percentage of total district population	100	100	100	100	100	100	100	100										

**Table 2.3**

**Core District Indicators**

Indicator (Categorised by Development Dimension of Agenda for Jobs)	Indicator Definition	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
10. Proportion of pop. with valid NHIS card; Informal ii. Pregnant Women iii. Indigent iv. Under 18 v. Aged vi. SSNIT Pensions vii. SSNIT Contributors	The population with valid NHIS card expressed as a percentage of total population	F 19,627 M 10,672	F 23,426 M 11,055	F 23,426 M 11,055	F 26,478 M 12,548	F 24,360 M 13,906	F 26.8 M 12.7	F 31.0 M 15.2	F 3.7 M 3.3	F 5.1 M 10.1
		F 5,219	F 4,354	F 4,354	F 4,940	F 4,424	F 5.0	F 4.8	F 7.0	F 1.3
		F 8 M 2	F 104 M 0	F 104 M 0	F 99 M 0	F 81 M 121	F 0.1	F 0 M 0.1	F 3.7 M 3.3	F 0.2 M 0.3
		F 15,694 M 15,694	F 17,191 M 16,823	F 17,191 M 16,823	F 19,464 M 19,068	F 17,059 M 17,012	F 19.7 M 19.3	F 16.7 M 17.1	F 3.7 M 3.3	F 5.8 M 5.8
		F 5,231 M 1,342	F 2,794 M 1,467	F 2,794 M 1,467	F 3,162 M 1,680	F 2,640 M 1,745	F 3.2 M 1.7	F 3.3 M 1.8	F 3.7 M 3.3	F 0.6 M 1.0
		F 288 M 423	F 474 M 715	F 474 M 715	F 494 M 790	F 513 M 651	F 0.5 M 0.8	F 0.6 M 0.3	F 3.7 M 3.3	F 0.2 M 0.2
		F 4,166 M 4,695	F 4,449 M 4,492	F 4,449 M 4,492	F 5,039 M 5,039	F 3,741 M 4,091	F 5.1 M 5.1	F 3.9 M 4.1	F 3.7 M 3.3	F 1.2 M 1.2
11. Number of births and deaths i. Birth ii. Death	Count of births and deaths registered at registering institutions	-	F 2,505 M 2,495	F 2,766 M 2,754	F 2,840 M 2,829	F 2,850 M 2,901	F 2,905 M 2,917	F 977 M 1,112	F 2,984 M 2,984	F 668 M 713
		-	F 342 M 402	F 344 M 403	F 345 M 405	F 85 M 101	F 346 M 409	F 134 M 192	F 347 M 409	F 342 M 629
12. Proportion of pop. with access to improved sanitation – Urban	Share of the district population with access to basic sanitation services. Expressed as a percentage of total district population	75.0	100	85.0	100	89.2	100	90.0	100	90.0
13. Maternal mortality ratio (institutional)	Maternal deaths recorded per 100,000 live births in the district	212 per 100,000 LB	<137 per 100,000 LB	99 per 100,000 LB	<137 per 100,000 LB	100 per 100,000 LB	<137 per 100,000 LB	143 per 100,000 LB	<137 per 100,000 LB	147 per 100,000 LB
14. Malaria case fatality (inst.) i. Adult ii. Children	Total malaria deaths expressed as a percentage of total admissions in health facilities	F 0 M 0	0.48%	F 0 M 0	0.48%	F 0 M 0	0.48%	F 0 M 0	0.48%	F 0 M 0
		F 0 M 0	0.48%	F 0 M 0	0.48%	F 0 M 0	0.48%	F 0 M 0	0.48%	F 0 M 0
15. Number of recorded cases of child trafficking and abuse	Count of recorded cases of child trafficking and child abuse cases in the district	F 0 M 2	F 0 M 0	F 0 M 0	F 0 M 0	F 0 M 0	F 0 M 0	F 0 M 0	F 0 M 0	F M 0 0
<b>ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS</b>										
16. Percentage of road network in good condition; Urban roads	The total km of classified road network in good condition expressed as % of total road network	54	70	54	75	54	75	60.0	100	64.4
17. Percentage of communities covered with electricity	The no. of communities in the district connected to national grid divided by total number of communities in the district expressed as a %	100	100	100	100	100	100	100	100	100
<b>GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY</b>										
18. Reported cases of crime i. Rape ii. Armed robbery iii. Defilement iv. Murder	Total number of reported cases of major crimes by Ghana Police in a given year	4	0	7	0	0	0	2	0	M 29 F 5
		20	0	24	0	11	0	25	0	0 12
		8	0	8	0	1	0	0	0	0 0
		0	0	2	0	0	0	0	0	0 1
19. Percentage of Annual Action Plan implemented	Total number of activities implemented divided by the total number of planned activities in a given year expressed as a percentage	89.6	100	94.9	100	93.8	100	96	100	94.0
20. Number of communities affected by disaster	Count of disaster incidents recorded at the district including floods, bushfires etc.	Flood 14	0	6	0	13	0	7	0	1
		Fire 5		64		2		9		6

**Source: MPCU, 2021 with Data from Departments**

#### 2.4.2 District Specific Indicators and Targets

Aside the National Core indicators, the MTDP also has a Monitoring Results Framework to enable the Assembly track progress of interventions over the planning period. The Annex 4 gives an account of the performance of indicators on the Annual Action Plan 2018-2021 in LaDMA. Generally, the review had indicated a relative progression in most of the variables amidst the second wave of the COVID-19 Pandemic. The matrix shows the indicators, the baseline and their targets.

#### **2.5 Update on Critical Development and Poverty Issues**

The Assembly has made efforts in addressing some critical development and poverty issues which are also part of the governments prioritized social intervention areas. This report covers those whose implementation had started in Municipality and have progressive information on.

Table 2.4 shows the update on critical development and poverty issues. The table shows the development area, the allocation for the year, the actual receipts and the number of beneficiaries. The Government of Ghana and Municipal Assembly has undertaken a number of pro-poor interventions by allocating funds to them for implementation within the period. However a few of the interventions such as the NHIS, the LEAP, NABCO, Planting for Food and Jobs receive support from the Assembly and the Government of Ghana.

<b>Table 2.4 Update on Critical Development and Poverty Issues in 2021</b>						
No	Critical Development and Poverty	Allocation (GHs)	Actual Receipt (GHs)	No of beneficiaries		
				Targets	Actuals	
1	Ghana School Feeding Programme	00	00	14,786	14,786	
2	Capitation Grants	00	33,374.14	59 public schools	20,829 pupils	
3	National Health Insurance Scheme	00	00	125,817	85,143	
4	Livelihood Empowerment Against Poverty (LEAP) programme	10,000	20,640	315	285	
5	Youth Employment Agency	00	00	30	56	
6	Planting for Food and Jobs Programme	155,706.66	148,781.43	360	286 M 31 F	
7	One District One Factory Programme	00	00	4	3	
8	One Village One Dam Programme	N/A	N/A	N/A	N/A	
9	Free Senior High School Programme	00	00	9,871 Students	6,237 M 3,634 F	
10	National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A	
11	Implementation of Infrastructural for Poverty (IPEP)	N/A	N/A	N/A	N/A	
12	Nation Builders Corps	00	00	1,000	1036	

**Source: MPCU, 2021 with Data from Departments**

### 2.5.1 Ghana School Feeding Programme

The school feeding programme had been steadily implemented with a total of 36 caterers feeding 14,786 pupils in the public schools in the Municipality. The year under review had a few activities in the support of the School feeding programme. The Assembly has a focal person who liaises with the Education Directorate (SHEP) to ensure that there was effective delivery of the programme through constant monitoring. In addition, the Assembly in collaboration with the School Feeding Coordinator formed the School Feeding Coordinating Management Team to supervise the programme as well as the caterers. The Assembly does not receive funds from MSHAP, however caterers on the Ghana School Feeding Programme are paid externally by the Ministry of Gender, Children and Social Protection. Table 2.5 shows the school feeding enrolment data.

Table 2.5		School Feeding Enrolment, 2021							
No	Circuit	School	KG			Primary			Grand Total
			Male	Female	Total	Male	Female	Total	
1.	Airport Rangoon	Rangoon Camp '2' Primary	-	-	-	92	122	214	214
2.		Airport Police A&B Primary	75	55	130	244	243	487	617
3.		Airport Police C&D Primary/KG	35	28	63	200	229	429	492
4.		La Yahoushua Primary	15	16	31	124	151	275	306
5.		Association Com. Basic School	34	32	66	250	238	488	554
6.	Manle Dada	LaDMA Model KG	37	32	69	-	-	-	69
7.		Kaajaano Presby Primary/KG	39	26	65	74	74	148	213
8.		Manle Dada Basic	8	18	26	35	44	79	105
9.		La Anglican AMA Primary	28	24	52	78	73	151	203
10.		La Anglican B Basic	-	-	-	78	79	157	157
11.		African Unity Basic School	21	11	32	47	39	86	118
12.		South La Estate 1,2&3 Primary/KG	30	41	71	314	317	631	702
13.		Tenashie A&B Primary/KG	20	19	39	64	72	136	175
14.	La Emmaus	La St. Paul's Primary	-	-	-	134	125	259	259
15.		Labone Presby 'A' Primary	-	-	-	127	121	248	248
16.		La Enobal Primary/KG	26	21	47	155	126	281	328
17.		La Anteson R/C Primary/KG	35	39	74	225	189	414	488
18.		La Bethel Presby Primary	-	-	-	128	108	236	236
19.		La Salem Presby Primary	55	21	76	111	135	246	322
20.		Labone Presby 'B' Primary	-	-	-	143	127	270	270
21.		Adobetor	La Wireless 1&5 Primary	-	-	-	85	88	173
22.	La Wireless 2 Primary		-	-	-	85	121	206	206
23.	La Wireless 3&4 Primary		-	-	-	90	96	186	186
24.	La Wireless 6&7 Primary		-	-	-	95	108	203	203
25.	La Wireless KG		68	60	128	-	-	-	128
26.	La Nativity Basic		29	36	65	146	188	334	399
27.	Adjetyey	Base Ordnance Depot Basic	29	26	55	219	196	415	470
28.		Kotoka Basic	237	253	490	312	254	566	1,056
29.		Burma Camp Basic	-	-	-	322	271	593	593
30.		Services Primary	-	-	-	304	329	633	633
31.		Garrison Primary	-	-	-	356	344	700	700
32.		Airforce Primary	-	-	-	324	269	624	624
33.		Forces Primary	-	-	-	255	253	524	524
34.	Arakan	5BN Primary	-	-	-	237	253	490	490
35.		5BN KG	62	88	150	-	-	-	150
36.		Gondar Primary	-	-	-	165	114	279	279
37.		1 Signal Reg. Primary	-	-	-	237	245	482	482
38.		Base Workshop Primary	-	-	-	265	250	515	515
39.		Arakan Primary	-	-	-	134	115	249	249
40.		Chiringa Complex	101	110	211	-	-	-	211
41.		Chiringa Central A & B KG	229	210	439	-	-	-	439
<b>Total</b>			<b>1,213</b>	<b>1,166</b>	<b>2,379</b>	<b>6,254</b>	<b>6,153</b>	<b>12,407</b>	<b>14,786</b>

Source: Education Directorate - LaDMA, 2021

### 2.5.2 Capitation Grant

The release of Capitation Grant had been erratic over the period. The grant caters for 59 public schools totalling 20,826 pupils comprising 2,211 KG, 11,812 Primary and 6,803 JHS and strengthens School Management Committees (SMCs) who have enjoyed a substantial release for trainings and other activities over the years. The Directorate received an amount of GHs33,374.17 (tranche 1) for the 2021 academic year.

### 2.5.3 National Health Insurance Scheme

As one of the social intervention programmes, the National Health Insurance Scheme is to ensure the provision of affordable health care services for the average Ghanaian with the view to achieving the Sustainable Development Goal (SDG 3) which talks about healthy lives and promoting wellbeing, the Scheme continues to respond positively to the health needs of the citizenry due to the introduction and use of the electronic receipting and mobile renewal.

It is worth mentioning that, the introduction of the electronic renewal system and free registration has contributed greatly to the growth in proportion of the population utilizing the NHIS.

Within the period under review, the Department of Social Welfare and Community Development in collaboration with the NHIA under the Integrated Social Services registered and renewed 2,122 vulnerable groups (Persons with Disability (PWDs)) consisting of 851 males and 1,271 females.

Table 2.6 illustrates that new registration for persons under 18 years category representing 7,819 and under the informal category 33,608 members renewed their registration. This growth was as a result of the flexible and low rate in payments of the electronic renewal that is the Mobile renewal. Out of the District target 125,817 for 2021, the NHIA had performed 85,143 representing 67.7 percent.. From the previous data, it will be deduced that there has been a great increase in the use of the NHIS Card.

<b>Table 2.6</b>		<b>Status of the National Health Insurance Scheme, 2021</b>														
<b>No</b>	<b>Scheme Status</b>	<b>Registration Categories</b>														
		<b>Informal</b>		<b>SSNIT Contributor</b>		<b>SSNIT Pensioner</b>		<b>Indigents</b>		<b>Under 18 Years</b>		<b>70 Years &amp; Above</b>		<b>Pregnant Women</b>	<b>Total M&amp;F</b>	
		<b>M</b>	<b>F</b>	<b>M</b>	<b>F</b>	<b>M</b>	<b>F</b>	<b>M</b>	<b>F</b>	<b>M</b>	<b>F</b>	<b>M</b>	<b>F</b>	<b>F</b>		
1	New Registration	3,075	2,567	365	154	35	14	19	20	3,975	3,844	87	77	958	15,190	
2	Membership Renewal	10,139	23,469	2,797	2,742	589	477	410	663	11,054	11,157	1,417	2,606	2,433	69,953	
<b>Total</b>																<b>85,143</b>

**Source: NHIA - La District Office, 2021**

#### 2.5.4 Livelihood Empowerment Against Poverty (LEAP)

In keeping in line with both domestic and international conventions on Disabilities, a Disability Album has been established and PWD Electronic Database. It is however important to mention that, the Assembly had organized three disbursement cycles for Livelihood Empowerment against Poverty (LEAP) programme. A total number of Two hundred and Eighty-Five (285) persons benefited from the disbursement centres at Lante George, New Lakpanaa, Neighbourhood Centre and the Access Bank.

#### 2.5.5 Youth Employment Agency

The Youth Employment Agency is another Government flagship programme that began to address the ever increasing problem of unemployment among the youth, perceived to be a potential threat to National security. The agency seeks to develop, coordinate, supervise and facilitate the creation of jobs for the youth in the country. The Assembly had supported the agency with an office located at the LaDMA Annex to enable the agency to work effectively and efficiently. The Agency is a two (2) year contract job that started with three (3) models; beautification model that collaborates with the Department of Parks and Gardens, the Community Police, Teaching Assistants and the Arabic Instructors to teach in the Arabic Schools. It also has the Zoomlion that helps in environmental sanitation and has enrolled a total of Two Hundred (200) youths of which thirty (30) are males and One Hundred and Seventy (170) are females in the municipality. It has in its plans to include a new model thus the Community Health Assistants and to create an exit fund at the end of the two (2) years. Table 2.7 is the breakdown of the statistics of the modules.

<b>Table 2.7</b>		<b>Data on Youth Employment Agency</b>		
<b>S/N</b>	<b>Types of Modules</b>	<b>Male</b>	<b>Female</b>	<b>Total</b>
1.	Community Police Assistant	15	6	<b>21</b>
2.	Zoomlion	14	155	<b>169</b>
3.	Kitchen Assistants	0	9	<b>9</b>
4.	Security Personnel	1	0	<b>1</b>
<b>Total</b>		<b>30</b>	<b>170</b>	<b>200</b>
<i>Source: YEA, 2021</i>				

#### 2.5.6 Planting for Food and Jobs Programme

The Agricultural Department is still in active implementation of the Planting for Food and Jobs programme. There are seventy-three (73) farmers registered under the Planting for Food and Jobs Programme with the male and female split being sixty-six (66) and seven (7), whom are cultivating coconuts and maize. The programme in support from the Assembly and the Forestry Commission had supplied 3,000 coconut seedling that had been planted within the open spaces such as schools, the coastal fronts, households as well as institutions in the municipality. Again, the Department participated in the Green Ghana Day celebration on 11<sup>th</sup> June, 2021. Farmers are being trained in divers farming methods such as modernized agro-practices, new farming technologies, disease management control of disease as well as Agricultural Marking.

#### 2.5.7 One District One Factory (1D1F) Programme

The Assembly is making conscious efforts to support the implementation of 1D1F to promote Local Economic Development in the Municipality. Despite the difficulty in land space in the municipality, strategies are being made through the Ministry and other institutions. However, the Cooperatives department had made follow ups on the two (2) promoters, KAEME Shea butter and Menaf Ghana Limited (Cashew nuts processing) in consultation with the 1D1F coordinator at the MoTI to establish them in the municipality. The department had identified an additional promoter namely Hephziward Ventures who is into welding and fabrication with expertise in the production of variety of building equipment and accessories. However, more promoters are still being searched within the Municipality with the assistance of the Ministry of Trade and Industry.

#### 2.5.8 Free Senior High School Programme

As one of governments initiative to give equitable access to second cycle education, the Municipal Assembly as well as the Ministry of Local Government Decentralisation and Rural Development (MLGDRD) has improved infrastructural support such as; desks and school blocks among others. The MLGDRD had provided 180 dual desks and other educational facilities to improve teaching and learning in the four (4) Senior High Schools under the Free SHS Programme in the Municipality which has increased enrolment at the secondary level to 9,871 with 6,237 being males and the remaining 3,634 being females. The Free SHS programme has also reduced the poverty level of parents and guardians within the Municipality. Additionally, the programme has improved the economic livelihood of parents and guardians by channelling supposed fees to their economic activities. The Assembly had used the DPAT IV assessment fund to manufacture and supply 1,602 mono desks and 50 tables and chairs for 59 public schools

There are few challenges militating against the implementation of the Free SHS, nonetheless, people from the Municipality have come to accept the positive impact of the Free SHS Programme.

#### 2.5.9 Nation Builders Corps (NABCO)

Over the period the Nation Builders Corp programme (NABCO) had progressed immensely as a number of beneficiaries within La had benefitted from the programme. A total number of 7,590 unemployed graduates have been employed into various institutions and companies within the Municipality. NABCO's goal is to reduce unemployment of the youth and as such it will continue the employment of more graduate youths. The Assembly also supports with funds in the implementation of NABCO programmes in the municipality and the nation as a whole. Among the activities of NABCO are carrier pathway and exit plan and module implantation partners. Again from time to time the officers are being monitored by the NABCO supervisors.

#### 2.5.10 Programme for Persons with Disabilities (PWDs)

During the year under review, thirty Six (36) fresh applications of PWDs were received, consisting twenty-one(21) males and Fifteen (15) females. However the year experienced only one disbursement. This was attributed to the delay in the DACF, even though there

was some monies received, the processes could be completed for the disbursement to be made.

The 15<sup>th</sup> batch of the PWDs fund disbursement took place during the year under review. The total amount of funds disbursed was GHs 21,986.60 to Thirteen (13) beneficiaries to solve their various needs ranging from education, health, economic empowerment and other's within the Municipality. The amount received also varied with the lowest amount being GHs 500 and the highest amount being was GHs 3,200 respectively.

Table 2.8 is the breakdown of the categories of Persons with Disability showing the total number of Persons with Disabilities in their various categories. As indicated on the table, Physically Challenged Persons has the highest number within the municipality.

<b>Table 2.8</b>		<b>Data on Persons With Disabilities – 2021</b>		
<b>S/N</b>	<b>Types of Disability</b>	<b>Male</b>	<b>Female</b>	<b>Total</b>
<b>1</b>	Physical Challenged Persons	8	11	<b>18</b>
<b>2</b>	Visually Impaired	2	5	<b>7</b>
<b>3</b>	Speech Impaired	1	0	<b>1</b>
<b>3</b>	Hearing Impaired	2	4	<b>6</b>
<b>4</b>	Albinos	0	0	<b>0</b>
<b>5</b>	Mentally Challenged	0	0	<b>0</b>
<b>6</b>	Multiple Disability	0	0	<b>0</b>
<b>7</b>	Autism	1	0	<b>1</b>
<b>8</b>	Cerebral Paloy	2	2	<b>4</b>
<b>9</b>	Down Syndrome	3	0	<b>3</b>
<b>10</b>	Multiple Disability	1	1	<b>2</b>
<b>11</b>	Intellectually Impaired	1	0	<b>1</b>
<b>Total</b>		<b>21</b>	<b>23</b>	<b>44</b>
<b>Source: Compiled with Data from SW&amp;CD - MPCU, 2021</b>				

#### 2.5.11 Water, Sanitation and Hygiene

According to the Ghana Water Company Limited, LaDMA has 100 percent coverage for water either through pipes connected to homes or out of homes. The meeting was informed that a plan had been developed to ration water supply to the various communities in La on certain days.

Generally, environmental sanitation in the Municipality leaves much to be desired. Although, the consistent and strenuous efforts to improve the condition, there exist pockets of suburbs highly be delved with poor environmental sanitation. Apart from the

well-planned and advanced settlements such as Cantonments, Burma Camp, Labone, South La, East Dade-Kotopon, the most part of the city centre is fraught with poor environmental conditions.

The execution of GAMA programme halted with a total of 2,091 toilets constructed in the wake of GASSLIP to control the Water and Sanitation problem in the construction of 200 House hold toilets by two contractors. Lovemak Ventures and Manbrinko Limited. At the end of the programmes 100 household toilets were constructed in the municipality.

The Member of Parliament (MP) toilet project for the people of La has also contributed to the success of the GAMA project. The project has benefitted over 500 households and still counting with the 30 percent toilet cost sponsored by the MP. For the year 2021 100 household toilets had been planned to be constructed, out of which 30 has been completed and 38 ongoing and 32 are yet to start due to land litigations. Coastal Development Authority (CODA) with their support projects in proper sanitation had also constructed 42 household toilets, 30 toilets ongoing and 28 household toilets yet to begin, totalling 100 household toilets. Meanwhile, the project still awaits more names to be registered as beneficiaries.

The monthly sanitation days cleaning exercises continues to be observed at every 1<sup>st</sup> Saturday of the month where massive clean-ups are done with the involvement of stakeholders (Zoomlion) and other private waste collection companies. The Municipality is also implementing the “Operation Clean Your Frontage” which enjoins all residents, individuals and institutions to be responsible for cleaning their frontage and immediate environment under the agenda “Let’s Make Accra Work”. The project has successfully been piloted in selected communities on 4<sup>th</sup> December, 2021.

Major expenditure by the Assembly on sanitation lies within fuel, provision of tools and equipment as well as detergents to facilitate in the success of the exercise.

## **2.6 Evaluation Conducted, Findings and Recommendations**

The Assembly embarks on various evaluation tools within the period. The evaluations are conducted in two sections for the 2021 Annual Action Plan (AAP) and the Medium Term Development Plan (MTDP 2018-2021).

The Assembly evaluates the physical projects in the AAP and MTDP using the environmental safeguard forms, Environmental Impact Assessment (EIA) and Strategic Environmental Assessment (SEA). All physical projects implemented by the Assembly were subjected to the environmental safeguards forms where the environmental and social impacts as well as the management of all physical projects were assessed. Consequently, a SEA had been prepared with the aim of helping to achieve environmental protection and sustainable development; strengthening and streamlining projects EIA and integrating the issues of the environment into decision-making. Again, the compatibility matrix, compound matrix and sustainability tests were also to assess all projects in both the 2021 AAP and MTDP 2018-2021.

Again, the Assembly assessed the objectives of the MTDP to the poverty-environment dimensions. These evaluation criteria relate to livelihood, health, vulnerability and institutional constraints where the projects in the AAP were assessed based on their interactions with each criterion. The sustainability test gave a visual and quantitative measure of the extent to which a particular project is capable of providing sustainable growth and development. In relation to the sustainability tests, projects were evaluated based on their effects on natural resources, effects on social and cultural conditions, effects on the economy and institutional. Therefore, projects that works strongly against or works against the aim were identified and measures were put in place to implement an environmentally sustainable plan aimed at achieving green, prosperous and sustainable development.

The Assembly adopted the evaluation based on the purpose of the evaluations with respect to implementation of some of the projects in the 2021 Annual Action Plan. They were all self-evaluations. The details are in table 2.9.

<b>Table 2.9</b>	<b>Update on Evaluations Conducted</b>				
<b>Name of the Evaluation</b>	<b>Project Involved</b>	<b>Consultant or Resource Persons Involved</b>	<b>Methodology Used</b>	<b>Findings</b>	<b>Recommendations</b>
Formative	Construction of 0.9m x 0.6m U-drain within the Labone SHS to Boyefio street	MPCU Roads Department	Field Visits Consultative Meetings	Obstruction of construction works as a result of structures within the catchment	Structures that impede the construction be pulled down to pave way for the construction and reinstated
Mid term	Construction of Fence wall at La Royal Cemetery	Asel Limited	Field visit Consultative Meeting	Poor aesthetics at the Royal Cemetery	Landscaping at La Royal Cemetery
Final Evaluation	Construction of 1No. 6-unit classroom block with ancillary facilities at Association School, Labone	MPCU Department of Urban Roads	Field Visits Consultative Meeting	Flooding on the compound of the school	Construction of a 0.6m U-drain

*Source: LaDMA-MPCU, 2021*

## **2.7 Participatory Monitoring and Evaluation Undertaken and Their Results**

Participatory Monitoring and Evaluation (PM&E) is the process whereby stakeholders actively participate in tracking the progress of interventions towards the achievement of the agreed objectives or results and the drawing of actionable conclusions. PM&E provides stakeholders with information during and after the implementation of any developmental intervention. It helps to learn lessons for the failures and successes of any interventions and forms the basis for making project adjustments and re-planning.

In undertaking Participatory Monitoring and Evaluation, the Assembly employed the use of Participatory Rural Appraisal (PRA) techniques and tools which includes mapping and transects walks. These PRA tools are mainly qualitative and flexible techniques which allow for visualization (look and see), listening and interviewing. Table 2.10 highlights the PM&E conducted on the Kpeshie Lagoon.

<b>Table 2.10 Update on Participatory Monitoring &amp; Evaluation Conducted</b>					
<b>Name of the PM&amp;E Tool</b>	<b>Programme /Project involved</b>	<b>Consultant or resource persons involved</b>	<b>Methodology used</b>	<b>Findings</b>	<b>Recommendations</b>
Transect Walks	Disaster Risk Reduction and Operations Management	Works Department Hydrological Services Department	Field visits Consultation meetings Face to face interaction	Filling of the Kpeshie Lagoon with foreign materials  Massive encroachment on Kpeshie basin with residential and commercial facilities  High siltation and the deposition of pollutants	Re-demarcation of the buffer by Hydrological Services Department  All structures that falls beyond the re-demarcated area shall be demolished  Dredging of the silted Lagoon to allow for free flow of water

**Source: LaDMA-MPCU, 2021**

## **CHAPTER THREE**

### **THE WAY FORWARD**

#### **3.1 Introduction**

Following the previous chapter, which provided details of the M&E and the PM&E activities in the Municipality, the concluding chapter deals with the way forward in addressing issues identified. This chapter highlights the key issues addressed and those that were yet to be addressed and ends with a set of recommendations for improvement and conclusion.

#### **3.2 Key Issues Addressed and those yet to be Addressed**

The Municipal Assembly had dealt with several challenging issues within the period. Though conscious efforts have been made to find solutions to some of the key issues, some still remains a challenge.

##### **3.2.1 Key Issues Addressed**

The following key issues were addressed within the period under review:

- **Access to Adequate Environmental Sanitation**

The work of the GAMA, GASSLIP as well as Zoomlion and other private waste collection companies had improved the state of sanitation conditions in the Assembly though it was still battling with sanitation issues in the indigenous communities in La. As part of the measures, the Assembly continues to commemorate the monthly sanitation day exercise and the routine environmental cleanliness which includes de-silting, dredging weeding of the medians and the arrest and persecution of open defecators. The Municipality generates 125 metric tons of waste in a day, out of this, 80 percent is collected and sent to final disposal sites (Omanye and Cadbar Community bin Sites). Meanwhile stands have been mounted along the beaches to monitor and control the sanitation issues.

- **Boundary Dispute Issues**

After series of meetings and field inspections conducted by the Boundary Dispute Resolution Committee at the RCC with the involvement of the Regional Deputy Minister over the boundary dispute between Ledzokuku Municipal Assembly, it had been concluded with reports prepared by the external boundary dispute committee at the RCC

indicating the final judgment of the boundary dispute not being in favor of the Assembly. In view of this the Assembly had written a petition letter to the Greater Accra Regional Minister and awaiting response.

- MCE Residential Accommodation

With regards to residential accommodation, the Assembly has started the construction of 2-storey 4 bedroom bungalow at Labone and had reached the stage of plastering.

- Office Equipment

The Assembly has made conscious efforts to furnish offices and staff without equipment and logistics. However, the situation still persists within some of the departments and units.

### 3.2.2 Key Issues Yet to be Addressed

The following key issues have received limited attempts at solutions over the period:

- MCD/Staff Residential Accommodation

There is still no accommodation for staff of the Assembly. Most staff commute from other Assemblies daily to attend to their duties which affects the proficiency to work as required. Again, instances where staff are to respond to emergencies at work are unsuccessful due to the distance and the experience of huge traffic in the busy cities of Accra

- Waste Transfer Station

The Assembly has been battling with the acquisition of land for the development of a transfer station within the Municipality. Communities members are being challenged with the disposal of their waste as they have to pay to these private waste collectors for collection.

- Inadequate Office Accommodation

Currently, all existing departments and units have office accommodation including non-decentralized departments except the NADMO, Physical Planning Department and the

Statistical Unit who do not have enough space to operate. The recent statisticians at post have not yet been allocated with offices and it is hindering their ability to work while the Physical Planning Department have limited space to undertake the Street naming and property address project. The current situation is that officers are crowded in the existing offices which is making the department inactive for execution of assignments.

- Inadequate office equipment for staff

Even though the Assembly has provided office equipment for departments and units, there still remains a gap. Departments such as the Trade and Industry (Cooperatives), Statistics, Information and Social Welfare and Community Development as well as the Physical Planning Department do not have adequate logistics to work with and for that reason delays output of their work in the Assembly.

- Natural Resource Conservation Department and Transport Department

The Assembly has all the departments in place except the Natural Resource Conservation Department and the Transport Department. That notwithstanding, the Municipal Planning Coordinating Unit members makes conscious efforts to bring their expertise together to address issues that relate to natural resources and transport.

- Inadequate vehicles

Though efforts have been made to acquire vehicles to select selected departments, there exists backlog of vehicles required for the effective administration of the Municipality. The issue of rotational usage and interdepartmental dependence has incapacitated the swift efforts of some key departments, Social Welfare and Community Development to respond to emergencies and other pressing issues.

- Inadequate Capacity Building
- As much efforts the Assembly has built competencies of its staff, there exist within certain departments and units hinders the quality of services provided in the communities and effective delivery of assignments.

### **3.3 Recommendations**

Management is recommending that the projects that had unduly delayed such as the construction of the MCE residential accommodation, must be completed according to the extra stipulated time given to the contractor.

The Assembly should also undertake the registration of all known government lands so they could be used to solve the accommodation problem of staff and other development projects.

The ongoing public education on proper waste disposal methods including attitudinal change by community members and sensitization on the COVID-19 should be increased to impact on attitudes of the people of La municipality.

The administration should make conscious efforts to provide office space as well as adequate office facilities/equipment and adequate logistics to the departments that are in need to operate and deliver effectively and efficiently in this era of Coronavirus to enable staff discharge their duties.

The Assembly again, must ensure that staff capacity are adequately built in their various field of work so that work objectives and targets would be achieved and satisfy the desires of the community.

### **3.4 Conclusion**

Monitoring and Evaluation arrangements were made as part of the MTDP (2018-2021) for the Municipality. The section spelt out how monitoring and evaluation would be carried out and at what frequencies, hence the preparation of this report to assess the status of implementation. The objective is to improve the service we deliver to the inhabitants of the Municipality.

The processes include regular inspection of projects by the Works Department, the MPCU's quarterly monitoring as well as improving stakeholder's involvement through Town Hall Meetings, community engagements and intersectoral coordination meetings as well as radio sensitization programmes.

Though, the Assembly has made efforts to improve performance over the past years, it is hoped that when the outstanding key issues are addressed, an improvement would be seen and livelihoods would improve in the municipality.

## Annex 1 – Monitoring Team and other Stakeholders in La Dade-Kotopon

Annex 1 a		Monitoring Team Members – MPCU Members
S/N	Name	Designation/Company/Community
1.	Daniel Nkrumah	Municipal Coordinating Director
2.	Samuel Seth Ankoma-Sey	Municipal Development Planning Officer
3.	Josephine N. T. Awua	Municipal Finance Officer
4.	Adwoa Sefa-Boakye	Municipal Urban Roads Director
5.	Richard Ben Debrah	Municipal Works Engineer
6.	Dr. Vera Opata	Municipal Director of Health
7.	Anthony Frederick MOMPI	Municipal Physical Planning Officer
8.	Emelia Monney	Municipal Agric Director
9.	Habiba Kotomah	Municipal Director of Education
10.	Ernestina Pwamang	Municipal Social Welfare and Comm. Dev't Officer
11.	Isaac Ampomah	CSO – Concern Health
12.	Deborah Maame Akua Ofori	Municipal NADMO Director
13.	Hon. Nii Adjei Koofeh IV	Rep. Traditional Authority
14.	Francisca Adorkor-Khein	Trade and Industry (Co-operatives)
15.	John N. Doku	Municipal Information Officer
16.	Gloria A. Kudo	Director for NCCE
17.	Joseph Akrong	Transport Officer
18.	Hon. Ebenezer Gyasi	Chairperson Development Planning Sub-Committee
19.	Patrick W. Tsigbey	Municipal Environmental Health Officer
20.	Nathaniel Addo-Tetty	Statistics Officer
21.	Gideon Mekpor	Internal Auditor
22.	Eunice Okailey Anang	Procurement Officer
23.	Christabel Kai Nai	Human Resource Manager
24.	Gifty Quansah	Gender Desk Officer
25.	Vivian Ama Broni	Development Planning Officer

**Source: MPCU, 2021**

<b>Annex 1 b</b>		<b>Monitoring Team Members – State Owned Agencies</b>
<b>S/N</b>	<b>Name</b>	<b>Designation/Company/Community</b>
1.	Samuel Sowah Oblejumah	La NHIA
2.	ADO1 Michael Oddoye	Ghana National Fire Service (GNFS)
3.	Seth A. Adjei	Electricity Company of Ghana (ECG)
4.	Francis A. Asare	Ghana Water Company Limited
5.	Nii Adjei Koofeh IV	Traditional Council
6.	DSP Fred Johnson	Ghana Prisons Service
7.	Samuel K. Asare	Ghana Airport Company Limited (GACL)
8.	C/Supt. Gladys M. Langdon	Ghana Police Service (Cantonments Division)
9.	C/Supt. S.S. Okunor	Ghana Police Service (Airport Division)
10.	Andrews Yemoh	East Dade-Kotopon Development Trust (EDDT)
11.	Supt. Yaw Amoakohene	Ghana Immigration Service (Airport)
12.	Supt. Anita Abrokwa	Ghana Police Service (La District)
13.	Sophia Vanderpuije	Environmental Protection Agency
14.	Dennis Owusu-Boateng	Coastal Development Authority (CODA)
15.	Sarah Afua Dede	Ghana Enterprises Agency (GEA)

**Source: MPCU, 2021**

<b>Annex 1 c</b>		<b>Honourable Assembly Monitoring Members</b>
<b>S/N</b>	<b>Name</b>	<b>Designation/Company/Community</b>
1.	Hon. Solomon Nikoi Kotei	Municipal Chief Executive
2.	Hon. Rita Odoley Sowah	Member of Parliament
3.	Hon. Emmanuel Kisseh Apodieh	Kowe/Abese/Abafum Electoral Area
4.	Hon. Christopher Okoe Gogoe	Adiembra Electoral Area
5.	Hon. Sidney Agorvor-Otchie	Ako-Adjei Electoral Area
6.	Hon. William Mensah Konney	New Lakpanaa Electoral Area
7.	Hon. Aaron Anang Akrong	Labone Electoral Area
8.	Hon. Emmanuel Nyarko Baah	New Kaajaanor Electoral Area
9.	Hon. Raphael Anum Ayikwei	Tse-Addo/Mantiase Electoral Area
10.	Hon. Basiru Mahama	Cantonments Electoral Area
11.	Hon. Ebenezer Gyasi	Burma Camp Electoral Area
12.	Hon. Abraham Anum Nai	Adobetor Electoral Area
13.	Hon. Elizabeth Odotei	Government Appointee
14.	Hon. Bernard Tetteh	Government Appointee
15.	Hon. Joseph Kwame Yeboah	Government Appointee
16.	Hon. Raymond Koney Odamtten	Government Appointee
17.	Hon. Nii Adjei Koofeh IV	Government Appointee

**Source: MPCU, 2021**

<b>Annex 1 d</b>		<b>Contractors/Consultants</b>	
<b>S/N</b>	<b>Name</b>	<b>Designation/Company/Community</b>	
<b>Consultants</b>			
1.	Arc. Gbeckor-Kove A.A.K	M/S Architectural & Eng. Serv. Ltd	Regional Consultant
2.	Arc. Felix N. Brobbey	M/S Architectural & Eng. Serv. Ltd	Regional Architect
3.	Alhaji Badaru Anass	M/S Architectural & Eng. Serv. Ltd	Clerk of Works/QS Ass.
4.	Kofi Biscoff	M/S Trends	Manager
<b>Contractors</b>			
5.	Cui Jingguo	China Railway Construction Limited	Project Contractor
6.	Yemofio Odoi	De-Blessing Agency	Managing Director
7.	Asafo Asamoah-Mono	Asmona Limited	Project Officer
8.	Richard Okpoti Odamtten	Kwadans Engineering Limited	Managing Director
9.	Yaw Oppong Yeboah	Asel Limited	Project Engineer
10.	Samuel Ofori	Samotrust Company Limited	Managing Director
11.	Mohammed Hafiz	Hafad Limited	Managing Director
12.	Frank Smith	Ramustac Enterprise	Managing Director
13.	Yaw Oppong Yeboah	Bulma Comp. Limited	General Manager
14.	Joseph K. Ansah	Nkoasah Company Limited	Managing Director
15.	Daniel Ofori-Amanfo	Ruzyne Group Limited	Managing Director
16.	Rashid Adjetey Mensah	Links Supplies and Works	Managing Director
17.	Welbeck Nani	Banel Enterprise	Managing Director
18.	Martin Atia	Martmary Trading Ventures	Managing Director
19.	Henry Quartey	Henqok Company Limited	Managing Director
20.	Enoch Krampah	B'teogate Company Limited	Managing Director
21.	Daniel Ofori-Amanfo	Global Xnlc Limited Company	Managing Director
22.	Joshua Yamoh	C.O.G Business Services Limited	Operations Manager
23.	Alexie K. Fosu	Prefos Limited	Chief Executive Officer
24.	Frank Boateng	Franbert Construction Works Limited	Managing Director
25.	Stella Blay	Davka Enterprise	Managing Director
26.	Richmond Agbesi	Ellbus Company Limited	Director
27.	Rebecca Adwoa Jesse	Fresh Positive Image Venture	Director
28.	Mohammed Rafaat Khail	Antar Company Limited	Director
29.	Mary Lamptey	Neat Modern Services	Managing Director
<b>Source: MPCU, 2021</b>			

## Annex 2 Project Register – DACF

S/N	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consult.	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expend. To Date	Outs. Balance	Imp. Stat (%)	Remarks
1.	Completion and construction of a Market Complex	Economic Development	La Dade-Kotopon	M/S CREG	6,991,685.49	DACF /IGF	15/6/16	27/9/16	13/4/2018	6,198,147.80	793,537.69	100	Within the DLP
2.	Construction of 2-storey 4-bedroom bungalow for MCE	Env't, Infra & Human Settlement	Labone	M/S Thennek West Limited	539,557.73	DACF	4/11/19	24/12/19	24/10/2020	270,230.86	269,321.87	80	Plastered, wiring both electrical & plumbing installation ongoing
3.	Construction of 0.9m x 0.6m U-Drain	Env't Infra. & Human Settlement	Labone - Boyefio street	M/S Macksams Ltd	416,692.66	DACF	4/10/19	30/10/19	27/4/2020	266,294.50	150,398.16	32	303m of drain casted
4.	Const. of block wall fencing La Royal. & public cemetery	Env't, Infra. & Human Settlement	La Tse-Addo	M/S Asel Ltd	697,705.11	DACF	4/11/19	24/12/19	7/11/2020	669,689.39	28,051.05	100	Within the DLP
5.	Implement MP's projects & prog	Gov. Corrupt. & Soc. Acct.	Mun. Wide	MP	700,000.00	DACF	2/01/2020	2/01/2020	31/12/2020	169,249.97	530,750.03	100	Completed
6.	Comp Rehab. of 2-storey 4-unit & 6 unit, 8-unit & 2no 3un classroom block with KG and ancill. facilities	Social Development	South La 1&2 Maale Dada Chiringa KG	M/S N.K Nkoasah, Macksams Bulma Company Limited	1,363,335.76	DACF	7/7/2020	29/7/2020	29/10/2020	1,363,355.76	00	100	Completed and in-use
7.	Construction of Block wall Fencing	Social Development	Rangoon camp 1&2 School	M/S Eilbus Company Limited	409,741.90	DACF	16/12/21	20/1/2022	30/5/2022	00	409,741.90	2	Contract awarded/ acceptance
8.	Undertake a Mun. wide electrification projects	Env't Infra. & Human Settlement	10 Electoral Areas	M/S Prefos Limited, C.O.G Business Services	399,370.00	DACF	7/4/2021 6/6/2021	22/4/2021 13/07/2021	22/07/2021 13/09/2021	288,770.65	110,599.35	100	200No. streetlights installed & 460No. existing maintained

## Annex 2 Project Register – District Development Facility (DDF) / DACF-RFG

Item	Project Description	Development Dimension of Policy Framework	Location	Contractor /Consultant	Contract Sum GH¢	Source of Fund	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
9.	Const. of 1No 3-unit classroom block with anc. facilities (ground floor)	Social Development	St. Paul's Anglican School	M/S Franbert Const. works Limited	547,909.65	DACF-RFG	27/7/2021	28/11/21	28/06/2022	00	547,909.65	16	Excavation and earthworks ongoing
10.	Const. of 0.9m U-Drain & 0.6m	Env't, Infra. & Human Settlement	Tse-Addo, Ako-Adjei	M/S Buildbud Enterprise	199,712.10	DACF-RFG	13/7/2020	7/8/2020	5/11/2020	199,702.24	9.86	100	Completed and in-use
11.	Man. & supply 1602 mono desk & 50pcs teacher tables & chairs	Social Development	Municipal wide	M/S Bulma Company Limited	514,000.00	DACF-RFG	30/11/2021	30/11/21	28/2/2022	00	514,000.00	5	Contract awarded/ acceptance
12.	Const. of 0.9m U –drain	Env't, Infra. & Human Settlement	Nativity – Kenam Factory	M/S Hafad Limited	441,198.90	DDF	4/10/19	30/10/19	27/04/2020	346,527.65	38,503.07	87	498m Concrete casted
13.	Const. of 1No 3-storey 18-unit classroom block with ancil. facilities	Social Development	La Wireless Cluster of Schools	M/S Henkoq Ventures Limited	3,541,251.05	DDF	27/9/2021	28/11/21	28/11/2022	531,187.66	3,010,063.39	5	Setting out/profiling
14.	Complete the supply and installation of poly tanks and pipes	Env't Infra. & Human Settlement	Tebu, Abese, B/Camp, Pentecost etc.	M/S N.K Nkoasah	65,967.50	DACF-RFG	09/7/2020	16/7/2020	23/9/2020	65,967.50	00	100	Completed
15.	Complete 2No. 6-unit classroom blocks with ancil. facilities	Social Development	Association School & Rangoon Camp 1&2	M/S Samotrurst Limited, Asmona Limited	1,344,800.50	DACF-RFG & DDF	4/11/2019 7/08/2018	24/12/19 31/08/18	17/6/2021 30/04/2019	1,218,160.36	126,640.14	100	Completed and in-use & practical completion

## Annex 2 Project Register – Government of Ghana (GoG)/DONOR Funds

Item	Project Description	Development Dimension of Policy Framk	Location	Contractor/ Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completn	Expenditu re to Date	Outstandin g Balance	Imp. Status (%)	Remarks
16a	Construct storm drains & pipe culverts	Env't Infra. & Human Settlement	Olympia Mantiasse Abafum	M/S Kwesi Gyan Comp. Ltd M/S Prok-cee vent. M/S Utility Eng.	00	CODA	01/4/2021	01/4/2021	31/12/2022	00	00	50	Ongoing
b	Const. of rectangular storm drain	Env't Infra. & Human Settlement	Kaklamadu	M/S Mariandago Com. Ltd	1,851,152.39	MW&H	21/1/2020	4/2/2020	4/2/2021	00	1,581,152	100	Completed
c	Undertake a Mun. wide electrification projects	Env't Infra. & Human Settlement	Selected Principal Streets	M/S MiDA Compact II	00	MiDA Compact II	10/4/2020	3/5/2020	03/11/2020	00	00	100	900No LED streetlight installed & 460No. main
d	Provide 1000 mono desk for JHS students	Social Development	Selected Schools	M/S MLGD&RD	00	GoG	8/02/2021	8/02/2021	8/02/2021	00	00	100	180 dual desks received
e	Const. of 7No. speed humps and 7No. pedestrian markings	Env't Infra. & Human Settlement	Mun. Wide	M/S Donsimon O.V Comp. Ltd	148,578.36	GoG	23/9/2020	30/9/2020	30/01/2021	00	148,578.36	15	Works ongoing

### GASSLIP PROJECT

Item	Project Description	Development Dimension of Policy Framk	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Expected Date of Completn	Expenditu re to Date	Outstandin g Balance	Imp. Status (%)	Remarks
16.	Execute the GASSLIP SWP (household toilets)	Social development	Low income communities	M/S Manbico Limited	452,500	AfDB	23/3/2020	31/4/2020	31/12/2021	452,500	00	100	100 HH toilet built and Completed

## Annex 2 Project Register – Internal Generated Fund

Item	Project Description	Development Dimension of Policy Framw	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Exp. Date of Completn	Expenditur e to Date	Outstandin g Balance	Imp. Status (%)	Remarks
17.	Procure stat & print. material, office furniture, equip't &log.	Gov. corruption & Soc. Acct.	LaDMA Office	M/S Banel Ent, Notable CI Ltd Avs Int. Abbdy Fash Ogy Comp.	200,245	IGF	20/5/2021 13/9/2021 10/8/2021 15/9/2021	10/8/2021 7/06/2021 13/9/2021 21/9/2021	28/6/2021 29/9/2021 18/8/2021 24/9/2021	200,245	100	100	Pro. office desks and air conditions, safety boots, mob. phones
18.	Demolish and decon. slums & squat areas & slum upgd.	Env't Infra. And Human Settlement	Selected areas	M/S AAG/Works Dept.	28,000	IGF	2/3/2021	31/3/2021 8/5/2021 4/11/2021	31/3/2021 30/6/2021 4/11/2021	28,000	00	100	Removal of unauth, demolishing struct & flexes
19.	Operation and Maintenance of vehicles/ office building	Gov. corruption & Soc. Acct.	LaDMA	M/S Japan Motors Works Dept Asel Ltd	290,000 18,893	IGF	22/2/2021 8/4/2021 15/9/2021 9/11/21	22/2/2021 8/04/2021 20/9/2021 9/11/21	17/3/2021 10/6/2021 21/9/2021 26/11/21	304,379.26	4,513.34	100	Partitioning re-laying of tiles, proc of Angle ladder
20.	Procure tools & chemicals for clean-up and sanitation day	Env't, Infrs & Human Sett	LaDMA	M/S Stephen K. Nti Express Ent. Martmary Trad. Ven.	103,390.7	IGF	22/3/2021	24/3/2021	01/12/2021	103,390.78	00	100	Tools & chemical procured
21.	Provision of container for NADMO	Gov. corruption & Soc. Acct.	LaDMA Office	M/S NK Const. Invest. Ltd	59,882.00	IGF	1/10/2020	8/10/2020	8/12/2020	00	59,882.00	58	Container currently on substructure
22.	Landscaping and beautification	Env't Infrs, Human Sett	Labone, Ako-Adjei, Tse-Addo	M/S Deblessing Env't'l Health	27,111.50	IGF	24/2/2021	25/2/2021	31/12/2021	27,111.50	00	100	Curbs painted & medians cleared
23.	Procure relief items for flood disas. victims	Env't, Infrs, & Human Sett	Palm Wine Junction	M/S Krisclean	86,295.00	IGF	27/05/2021	27/5/2021	11/06/2021	86,295.00	00	100	Relief items distributed to victims
24.	Support Community initiated projects	Env't, Infrs, & Human Sett	Tse-Addo	M/S Martmary Trading Ven.	5,665	IGF	29/04/2021	29/04/2021	4/05/2021	5,665	00	100	Supplied 100 bags of cement

Item	Project Description	Development Dimension of Policy Framw	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Exp. Date of Completn	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
25.	Provision and installation of road signs	Env't, Infrs, & Human Sett	Kpeshie Bridge beach road	M/S B'teogate Com. Ltd	5,750.00	IGF	26/5/2021	9/6/2021	9/9/2021	5,600.00	150.00	100	Completed
26.	Waste management services	Env't, Infrs, & Human Sett	Municipal Wide	M/S Insomia Waw West Ent.	63,000.00	IGF	1/6/2019	December	1/7/2024	63,000.00	00	100	Completed
27.	Const. 1.20m single cell pipe culvert	Env't, Infrs. & Human Settlement	Tse-Addo	M/S B'teogate Company Ltd	30,045.00	IGF	26/5/2021	9/7/2021	9/9/2021	20,372.75	9,672.25	100	Completed
28.	Undertake spot improvement & grading works	Env't, Infrs, & Human Sett	Tse-Addo	M/S Global XNLC Ltd	15,430.00	IGF	26/5/2021	9/6/2021	9/7/2021	15,430.00	00	100	Completed
29.	Renovation of toilets, monitor and manage liquid waste in the municipality	Env't Infrs, Human Sett	La Tebu, LaDMA Office and Tooyeliko	M/S Destex Ltd	198,426.29	IGF	19/2/2020	21/2/2020	21/2/2020	176,069.76	22,359.24	100	Completed
30.	Desilting, dredging & cleansing of earth drains and concrete drains	Env't Infrs, Human Sett	Tse-Addo, Lomo Adawu, Liberation, Orphan Crescent	M/S Global XNLC Ltd	41,167.00	IGF	26/5/2021	27/6/5021	9/7/2021	40,821	364.00	100	Completed
31.	Procure sanitation equip, compaction truck & noise machine	Env't Infrs, Human Sett	LaDMA	M/S Waw West Enterprise	63,150	IGF	15/9/2021	20/9/2021	20/9/2021	63,150	00	100	Bola Taxi procured
32.	Identify one transfer station	Env't Infrs, Human Sett	Municipal wide	M/S PPD/Works Department	00	IGF	00	02/01/21	31/12/21	00	00		Land search
33.	Supply & install CCTV cameras	Gov. corruption & Soc. Acct.	LaDMA Office	M/S Virtual Comm. Tech	84,195	IGF	14/12/21	21/12/21	14/01/22	00	84,195	80	Ongoing

Item	Project Description	Development Dimension of Policy Framw	Location	Contractor /Consultant	Contract Sum GH¢	Source of Funding	Date of Award	Date Started	Exp. Date of Completn	Expenditure to Date	Outstanding Balance	Imp. Status (%)	Remarks
34.	Procure vehicles for office use	Gov. corruption & Soc. Acct.	LaDMA Office	M/S Anter Com. Ltd	313,309.26	IGF	24/12/21	29/12/21	29/12/21	313,309.26	00	100	Completed
35.	Prov. & install metal gratings & minor drainage repairs	Env't Infrac, Human Sett	Mun. Wide	M/S Davka Enterprise	85,150.00	IGF	25/08/2021	08/09/2021	08/12/2021	00	85,150.00	5	Installation ongoing
36.	Const. 4No speed humps (rumble strips) & road line marking	Env't Infrac, Human Sett	Kwakranya Nazareth & Rev. Sowah Street	M/S Davka Enterprise	65,650.00	IGF	25/08/2021	02/09/2021	02/12/2021	00	65,650.00	87	Completed
37.	Undertake surfacing works (pothole patching)	Env't Infrac, Human Sett	Tse-Addo, Beach road, Kwakranya	M/S Buildbud Enterprise	100,100.00	IGF	29/09/2021	13/10/2021	13/01/2022	80,245.00	5,005.00	85	Completed

### Annex 3 Report on Non Physical Projects

Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balance	Status %	Remarks
							M	F				
1.	Organise skills training and seminars for 200 women on small scale business/cash management PWDs	Economic Development	37,000.00	IGF	21/10/2021	11/12/2021	4	76	37,000.00	00	100	Graduated participants given startup kits
2.	Mobilise and revive co-operative groups	Economic Development	00	IGF	01/4/2021	23/11/2021	8 cooperatives societies		00	00	100	Visited 6 groups & 2 mobili. and reg.
3.	Support the implementation of One District One Factory (1D1F) Programme	Economic Development	00	IGF	January	December	2 promoters		00	00	80	1 promoter identified
4.	Support all cultural activities to promote domestic tourism	Economic Development	27,795.8	IGF	28/04/2021	27/7/2021	0	40	27,795.8	27,795.8	100	Items supplied for art & culture trg completed
5.	Organise 100 women, youth groups and educate them on the effects of child prostitution, drug abuse and social vices	Social Development	30,000	IGF	22/01/21	2/2/2021	142	221	14,000	16,000	100	Meeting organ. on COVID-19 & child abuse
6.	Educate & train FBOs in Group Dynamics, Conflict mgt. & Coop Business Mgt.	Economic Development	1,430	MAG-CIDA	5/2/2021	29/6/2021	99	18	705.00	00	100	Training organized and report submitted
7.	Train 100 vegetable farmers on modern agro practices and eco organic agric	Economic Development	8,250	MAG-CIDA	29/1/2021	21/12/2021	21	79	8,250	00	100	Trainings Comp
8.	Train 50 Poultry Farmers in Disease Mgt Control & Value-Chain Analysis	Economic Development	3,440	MAG-CIDA	5/2/2021	19/5/2021	123	17	00	00	100	Train.org & report sub.
9.	Vaccinate pets against rabies & birds against New Castle disease	Economic Development	00	MAG-CIDA	1/7/2021	30/9/2021	Cattle 49 Goat 327 Dogs 846 Sheep 284		00	00	100	Completed
10.	Organize climate change adaptability programme/training	Env't Infrs & Human Sett	10,000	MAG-CIDA	31/3/2021	31/3/2021	280	134	10,000	00	100	27,951 trees planted & awareness prog,
11.	Support PFJ, PERD and RFJ Programme	Env't Infrs & Human Sett	6,565	MAG-CIDA	1/4/2021	29/6/2021	28	34	6,565	00	100	Trainings completed
12.	Undertake One Tree per Child Project	Env't Infrs & Human Sett	00	Forestry comm.	9/6/2021	12/6/2021	634 trees planted in 12 schools		00	00	100	Trees/coconut planted & monit.
13.	Organize Farmers & Fishers Day Celebration	Economic Development	70,996	DACF	3/12/2021	3/12/2021	120	130	70,996	00	100	Completed
14.	Inspect & monitor Early childhood Dev't centers	Social Development	00	IGF	02/1/2021	31/3/2021	95 EDCs		00	00	00	Issued & renewed 95 EDC certificates

### Annex 3 – Report on Non Physical Projects

Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completn	Beneficiaries		Expendit ure to date	Outstan ding Balan	Status %	Remarks
							M	F				
15.	Provide IE&C on COVID, maternal health, FP, OPDs in all public health facilities & outreaches	Social Development	52,484	GoG/Donor	2/3/2021	31/3/2021	26284 13,420 COVID		52,484	00	100	Clinical services & COVID vacc. provided
16.	Monitor pregnancy schools at the comm. level for antenatal, postnatal and new born care and conduct home visits	Social Development	00	MCHNP	January	December	933 homes 892 preg. women		00	00	100	Preg. Women reg. for ANC & PNC
17.	Undertake cap build for health staff working at CHPS Zone to enhance provision of health serv.- family planning Nutrition. Referrals & screening	Social Development	00	MCHNP	25/2/2021	15/12/2021	0	28	00	00	100	Completed
18.	Organize my "First Day at School" Programme	Social Dev't	19,590.60	IGF	19/01/2021	19/01/2021	1137	1272	19,590.60	00	100	Completed
19.	Support Immunization Services	Social Development	00	MCHNP	13/1/2020	17/5/2021	2957	1156	00	00	100	Children benefited from EPI
20.	Support statistical unit in undertaking PHC & other related activities	Gov. Corrupt. & Soc. Acct.	00	IGF	21/6/2021	13/7/2021	5	4	00	00	100	Supported the National Census exercise
21.	Organize quarterly monitoring visits to schools on hygiene sensitization	Social Development	00	IGF	19/1/2021	31/6/2021	154	446	00	00	100	Completed
22.	Sponsor Science, Mathematics and Tech. Innovation (STMIE) Clinic	Social Development	2,700	IGF	28/1/2021	17/2/2021	15	9	2,700	00	100	Completed
23.	Org INSET orientation for lower prim. & KG teachers and heads in lang. & literature	Social Development	1,500	IGF	9/8/2021	10/9/2021	62	97	1,500	00	100	Completed
24.	Organized 4 No. LEAP Disbursements	Social Development	20,640	GOG	21/2/2021 29/6/2021	26/2/2021 30/6/2021	44	200	20,640	00	100	2 LEAP disburse. Organized
25.	Identify 200 street delinquent children/ dropouts and put them into apprenticeship	Social Development	4,600	IGF	12/4/2021	23/7/2021	20	39	4,600	00	100	12 back to sch. & 22 apprent'ship
26.	Hold 4 Disability Fund Management Committee Meeting and disburse the disability fund	Social Development	21,986	DACF	8/4/2021	15/4/2021	21	15	21,520	466	100	1 Disbursement organized
27.	Undertake child protection activities	Social Development	7,800	UNICEF	17/5/2021	21/5/2021	118	145	7,800	00	100	Child protection toolkit rolled out
28.	Educate and promote menstrual health hygiene, teenage pregnancy and early forced marriage	Social Development	2,000	IGF/UNPFA	2/2/2021 7/7/2021	2/2/2021 7/7/2021	275	909	2,000	00	100	Completed
29.	Provide support for supervision BECE Exams	Social Development	00	IGF	15/11/2021	19/11/2021	1,710	1,785	00	00	100	Completed
30.	Provide support for non-formal education	Social Development	00	IGF	8/11/2021	1/12/2021	48	233	00	00	100	Comm. mobil organised

### Annex 3 – Report on Non Physical Projects

Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Exp. Date of Complet	Beneficiaries		Expenditure to date	Outstand Balan	Status %	Remarks
							M	F				
31.	Create awareness for boys and girls to eliminate all forms of violence & discrimination	Social Development	4,000	IGF	6/8/2021 01/11/2021	6/8/2021 01/11/2021	139	205	4,000	00	100	Completed
32.	Undertake the Nation Builders' Corps Programme	Social Development	5,000	IGF	24/8/2021	24/8/2021	297	246	5,000	00	100	Completed
33.	Organize all mandatory and statutory meetings of the Assembly	Gov. Corrupt. & Soc. Acct.	6,250	IGF	January	December	14	11	6,250	00	100	All mandatory meetings held
34.	Monitor and arrest open defecators in the municipality	Env't Infras & Human Sett	3,500	IGF	January	December	35	7	3,500	00	100	Mon.at the beaches and Aviation
35.	Organized 2 fire preventive program for schools, hotels and restaurants.	Env't Infras & Human Sett	5,420	IGF	28/1/2021	24/11/21	497	295	5,420	00	100	Fire education & sensitization organ.
36.	Support School Feeding Programme in a sustainable way	Social Development	00	GoG	8/1/2021	23/12/2021	11,060	12,920	00	00	100	Monitoring Ongoing
37.	Register and Support 30 Brilliant but needy students	Social Development	334,990	DACF	2/01/2021	1/12/2021	57	71	334,990	00	100	Interview and background checks completed
38.	Educate and screen 1,600 food operators on food safety and environmental sanitation.	Env't Infras & Human Sett	1,000.00	IGF	3/1/2021	31/12/2021	392	205	1,000.00	00	100	Food handlers certificate given . & education ongoing
39.	Conduct routine home sanitation inspection	Env't Infras & Human Sett	900	IGF	2/1/2021	31/12/2021	451	250	900.00	00	100	3,019 premises inspected
40.	Register all Assembly's landed properties	Gov. Corrupt. & Soc. Acct.	00	IGF	27/3/2021	17/12/2021	665	614	2,000	00	70	Land searches ongoing
41.	Revalue taxable property	Gov. corruption & Soc. Acct.	30,000	IGF/GIZ	25/11/2020	31/6/2021	21,226 properties		00	30,000	100	Completed
42.	Implement the Revenue Improvement Action Plan	Economic Development	49,612.50	IGF	2/1/2021	30/6/2021	19	21	00	49,612.5	100	Completed
43.	Update Revenue Data Base	Economic Development	00	IGF	2/1/2021	31/12/2021	6	9	00	00	100	2021 bus & properties captured
44.	Implement the National Anti-Corruption Plan	Gov. Corrupt. & Soc. Acct.	1,000	IGF	19/01/2021 20/04/2021	17/2/2021 18/5/2021	380 79	258 147	1,000	00	100	Completed

### Annex 3- Report on Non Physical Projects

Annex 3		Non-Physical Projects										
S/N	Activities	Dev't Dimension	Amt. Involved	Source of Funding	Date Started	Expected Date of Completion	Beneficiaries		Expenditure to date	Outstanding Balan	Status %	Remarks
							M	F				
45.	Organize Tech Sub-Com and Statutory meetings	Gov. Corrupt. & Soc. Acct.	35,000	IGF	11/3/2021	11/11/21	3	9	35,000	00	100	4 SPC & 6 Tech. Sub-Comm. mtgs org
46.	Organize at least 2 PFM Town hall meetings	Gov. Corrupt. & Soc. Acct.	46,170	IGF	31/3/2021	29/9/2021	154 135	87 67	46,170	00	100	Completed
47.	Organize MPCU, Inspect, Monitor and Evaluate Programmes and Projects	Gov. Corrupt. & Soc. Acct.	24,027	IGF	24/3/2021	23/12/21	14	13	18,014	18,031	100	4 MPCU mtgs & 4 monitoring organised
48.	Expand the street Addressing & Prop Numbering Project	Gov. Corrupt. & Soc. Acct.	00	IGF	27/3/2021	16/12/2021	7	3	00	00	75	236 street names installed
49.	Prepare MTDP 2022-2025, Budget & Fee fixing resolution	Gov. Corrupt. & Soc. Acct.	105,750	IGF	16/12/2020	10/12/2021	23	16	105,750	00	100	Final draft MTDP, FF & Budget comp & submitted
50.	Support internal controls activities	Gov. Corrupt. & Soc. Acct.	30,000	IGF	28/2/2021	30/11/2021	6	4	30,000	00	100	4 Audit reports prepared & submitted
51.	Conduct Civic Education Programmes	Gov. Corrupt. & Soc. Acct.	00	IGF	19/1/2021	15/12/2021	2,177	2,537	00	00	100	Completed
52.	Support all National celebrations in the Municipality (Independence Day & Eid Celebration)	Gov. Corrupt. & Soc. Acct.	424,647.06	IGF	24/12/21	24/12/21	378	443	424,647.06	00	100	Supply items to Muslim com. & staff for Christmas
53.	Disseminate government policies and programmes to community members	Gov. Corrupt. & Soc. Acct.	1,200.00	IGF	3/2/2021	29/9/2021	376	372	1,200	00	100	Weekly radio prog. & comm. engagement
54.	Prepare SDF and Update Planning Schemes	Gov. Corrupt. & Soc. Acct.	600,000	IGF	2/01/2020	29/12/2021	Municipal Wide		00	600,000	60	Preparation of plans ongoing
55.	Undertake cap. Building programmes	Gov. Corrupt. & Soc. Acct.	156,000	IGF	9/3/2021	14/12/2021	129	92	156,000	00	100	Cap building programmes org.
56.	Organise workshops to improve participation in gov. for gender equality	Gov. Corrupt. & Soc. Acct.	11,040.00	DACF	12/10/2021	15/10/2021	15	205	11,040	00	100	Completed

## Annex 4 –District Specific Indicators

Annex 4		District Specific Indicators								
S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>INTEGRATED SOCIAL SERVICES</b>										
1.	Prop. of case workers trained in child protection and family welfare	N/A	N/A	N/A	N/A	N/A	8	8	8	0
2.	No. of child violence cases benefitting from social welfare/social services	0	10	10	0	0	10	10	10	0
3.	No. of children reached by social work/services	250	200	178	200	130	200	187	200	13
4.	No. of people reached with child protection and SGBV information	1500	500	1078	500	350	500	315	500	360
5.	No. of LEAP household members on NHIS	244	244	244	244	244	244	244	244	244
6.	No. of households with adolescent girls benefitting from LEAP Programme	N/A	150	150	150	150	120	150	150	150
7.	No. of outreach visits to communities with LEAP households	N/A	4	4	4	4	4	4	4	4
8.	No. of DSWCD's that have shared their MMDA's LEAP household data with both NHIS and GHS	N/A	4	4	4	4	4	4	4	4
9.	No. of regional & intersectoral monitoring visits	N/A	1	1	1	1	1	1	1	1
10.	No. of meetings to discuss integrated services	N/A	4	4	4	4	4	4	4	4
11.	No. of girls reached by prevention and care services	N/A	N/A	N/A	N/A	N/A	600	587	-	-
12.	No. of CP/SGBV cases referred to other services and followed-up	N/A	2	2	2	2	10	4	10	3
13.	No. of NGOs including RHCs trained	N/A	10	5	10	10	20	10	10	10
<b>ECONOMIC DEVELOPMENT</b>										
14.	No. of Programmes organized for cooperatives	2	8	8	8	7	8	6	8	14
15.	No. of 1D1F projects done	1	1	1	3	1	3	2	3	2
16.	No. of tourism awareness programmes and follow up programmes	8	12	12	12	12	12	2	12	2
17.	No. of Markets completed with landscaping	1	1	1	-	1	1	1	1	1
18.	No. of Sheds constructed with landscaping	1	1	1	1	1	0	1	0	1
19.	No. of Farmers day organized	1		1	1	1	1	-	1	1
20.	No. of Trainings in home gardening conducted	1		1	4	4	4	2	4	4

**Annex 4****District Specific Indicators**

S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
21.	No. of Mushroom and other vegetable farmers trained	100	100	100	100	82	100	216	100	17
22.	No. of Forum organized for opportunities in Agriculture	1	1	1	1	1	1	1	1	1
23.	No. of Agricultural demonstration & training centre refurbished & fenced	0	1	-	1	2	-	2	-	2
24.	No. of FBOs trained	0	2	2	2	2	2	2	2	2
25.	No. of poultry farmers trained	50	50	50	50	60	50	100	50	100
26.	No. of pets & birds vaccinated	1000	1000	1000	1000	553	1000	1,842	1000	195
27.	No of farmers on "planting for food and jobs"	57		57	75	57	80	216	85	73
28.	No. of quarterly meetings organized for petty traders	4	4	4	4	4	4	1	4	4
29.	No. of Seminar for women's groups on micro financing organized	1	4	1	4	1	4	2	4	2
<b>SOCIAL DEVELOPMENT</b>										
30.	No. of Additional classroom blocks provided for SHS in the Municipality	0	0	0	0	1	4	3	0	0
31.	No. of School enrolment drive programmes organized	1	1	1	1	1	1	1	1	1
32.	No. of monitoring visits to schools on hygiene sensitization	4	4	7	4	4	4	2	4	4
33.	No. BECE exams supported	1	1	1	1	1	1	1	1	1
34.	No. of STMIE clinic sponsored	1	1	1	1	1	1	0	1	2
35.	No. of schools renovated in the Municipality with landscaping	1	1	1	2	3	3	4	2	0
36.	No. of school fence wall constructed in the Municipality with landscaping	0	1	1	1	1	1	0	-	-
37.	No. of schools constructed in the Municipality with landscaping	0	2	1	2	1	2	2	2	2
38.	No. of My 1 <sup>st</sup> day in school organized	1	1	1	1	1	1	1	1	1
39.	No. of brilliant but needy girls supported	30	30	30	30	21	30	73	30	128
40.	No. of coordinated cultural & sports festivals organized	1	1	-	1	1	1	0	1	0

**Annex 4****District Specific Indicators**

S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
41.	No. of Independence day celebrations	1	1	1	1	1	1	1	1	1
42.	No of schools on the school feeding programme	96	96	96	96	96	96	96	96	96
43.	No. of teachers trained (INSET)	120	120	199	120	168	120	168	120	159
44.	No. of teaching & learning materials provided	1	1	500 mono desks	1	300 mono desk	1	0	1	180 desks 10,000 books
45.	No. of sets of Edutainment facilities provided to all KGs in the Municipality	0	200	200	200		200	-	200	8 items
46.	No. of Special education programmes organized	2	4	1	4	3	4	1	4	-
47.	No. of Best teacher awards supported	1	1	1	1	1	1	-	1	1
48.	No. of Public durbars on stigmatization	2	4	-	4	1	4	2	4	2
49.	No. of People living with HIV/AIDs supported	20	30	26	30	85	30	100	30	30
50.	No. of IE & C on family planning provided	12	12	9225	12	3220	12	12	12	28
51.	No. of home visits to pregnant women	24	24	24	24	3776	24	1650	24	9,985
52.	No of CHNs trained on family planning and counselling	7	7	64	7	7	7	7	7	28
53.	No. of street/delinquent children identified and put in schools	0	200	200	200	100	200	0	100	59
54.	No of CHNs trained for CHPS zones	7	7	70	7	7	7	64	7	28
55.	% of Immunization coverage	100	100	101	100	60	100	100	100	
56.	No. of clinics constructed with landscaping	-	1	1	-	1	1	0	-	-
57.	No. of LEAP awareness creation programmes organized	2	2	6	2	6	2	7	2	2
58.	No of youth registered in the Nation Builders Corp	-	100	750	100	7,590	100	1036	1036	1036
59.	No. of inspection and monitoring done on Early Childhood Development Centres	4	4	6	4	2	4	1	4	10
60.	No. of Disability Fund management committee meetings organized	4		3	4	2	4	3	4	2
61.	No. of PWDs registered & educated on the disability Act	150		492	200	80	200	118	200	142
62.	Percentage of liquid waste managed	96	75	97	80	-	85	50	90	67
63.	No. of transfer stations developed suitably	-	1	1	1	1	1	-	1	-
64.	No. of Noise detector Procured	-	-	-	1	-	-	-	-	-

**Annex 4****District Specific Indicators**

S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
65.	No. of durbars on noise & air pollution organized	-	1	2	1	3	1	0	-	-
66.	No. of personal protective clothing & disinfectants purchased	1	-	4334	4334	4334	-	2540	-	Safety books proc
67.	No. of Skip containers provided at identified locations	-	25	10	25	10	25	0	25	25
68.	No. of household registered for solid waste collection purposes	3000	10,000	9000	10,000	9000	10,000	1058	10,000	925
69.	No. of sanitary bins distributed to households	0	100	300	100	100	100	0	100	0
70.	No. of open defecators arrested	150	0	20	0	20	0	11	0	21
71.	No of Routine home sanitation visits conducted	2000	2000	8319	2000	8751	2000	913	2000	526
72.	No. of food operators educated on food safety	1600	2000	2694	2000	196	2000	1,054	2000	632
73.	No. of community members educated on environmental sanitation	3000	3000	16894	3000	1860	3000	1,387	3000	378
74.	GAMA/GASSLIP water and sanitation project implemented	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
<b>ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT</b>										
75.	No. of routine field trips to identify unauthorized structures organized	12	12	2	12	4	12	8	12	21
76.	No. of slums upgraded	0	2010	0	20	1	20	0	20	0
77.	No. of roads rehabilitated in the Municipality with tree planting	4	10	0	10	2	10	0	10	2
78.	Total length of road graveled with tree planting	-	5km	0.2km	5km	8.16km	5km	8.16km	5km	-
79.	Total length of Minor rehabilitation works done	-	2km	-	2km	2km	2km	0	2km	-
80.	Total length of Road marked	-	50km	-	50km	50km	50km	40km	50km	
81.	Total length of road Pothole patched & re-sealed	-	20km	-	20km	34.01m	20km	34.01km	20km	2
82.	No. of safety measures taken within the Municipality	-	4	-	4	6	4	0	4	1
83.	No. of Walkways constructed within selected location in the Municipality	-	1	-	1	-	1	0	1	0
84.	No. of Speed humps constructed	-	7	-	7		7	4	7	0
85.	No. of bollards provided and installed	100	100	-	100	-	100	0	100	0
86.	No. of pipe culvert constructed	-	1	-	1	-	1	0	1	1
87.	Total length of storm drains constructed	-		200km	200km	600mm	200km	170km	200km	
88.	Minor drainage repairs done	Yes	Yes	-	Yes	Yes	Yes	No	Yes	No

**Annex 4****District Specific Indicators**

S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
89.	Total length of Minor drainage repairs done	-	2km	-	2km	2km	2km	0	2km	0
90.	1.5X2M drain at Kenam factory constructed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
91.	Storm drains maintained & de-silted	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
92.	Total length of 600mm U-Drain constructed	-	0.78km	0.78km	-	123m	-	123m	-	699m
93.	Selected areas in the Municipality beautified	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
94.	No. of fire preventive programmes organized	4	4	4	4	4	4	8	4	2
95.	Sets of relief items procured	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
96.	No. of trees planted per child	1	1	250	1	1,000	1	300	1	634
97.	Slum and squatter areas demolished and decongested	Yes	Yes	Yes	Yes	Yes	Yes	Not yet	Yes	Yes
<b>GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY</b>										
98.	No. of tax education organized	24	24	36	24	0	24	12	24	2
99.	% Change in IGF	7%	15%	4.3%	15%	10.4%	15%	2.4	15%	43.3
100.	No. of Fee fixing resolution workshop organized	4	4	2	4	2	4	2	4	-
101.	No. of Properties within the Municipality valued & Re-valued	-	40,000	2000	3000	-	40,000	425	50,000	21,226
102.	No of Staff trained on Revenue Mobilization	4	20	-	20	-	20	40	20	31
103.	Revenue Database updated	1	1	1	1	1	1	1	1	1
104.	RIAP implemented	Yes	Yes	Yes	Yes	yes	Yes	Yes	Yes	Yes
105.	LaDMA Office phase II block wall fencing constructed	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
106.	LaDMA office phase II paved	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
107.	No. of Staff capacities built	-	220	220	100	-	100	34	100	296
108.	National celebrations supported	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
109.	Auditing activities undertaken	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
110.	Monitoring & evaluation of prog & projects done	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
111.	Municipal Anti-corruption Action Plan implemented	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
112.	No. of Staff residential accommodation constructed with landscaping	-	3	-	3	-	3	0	3	0
113.	Operations and maintenance of vehicles done	20	20	23	20	23	26	16	20	24
114.	No of Vehicles Purchased	20	0	0	0	0	3	3	3	1
115.	Stationary & printing materials procured	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

**Annex 4****District Specific Indicators**

S/N	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
116.	No. of Office equipment & furniture procured	68	100	8	100	3	100	16	100	6
117.	No. of public education organized on the acquisition of development permit	-	4	4	4	10	4	12	4	4
118.	Planning schemes updated	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
119.	Assembly's lands registered	No	Yes	Yes	Yes	Yes	Yes	Ongoing	Yes	Ongoing
120.	Fencing of Cemeteries	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
121.	Community initiated projects supported	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
122.	Municipal wide electrification project (Street lights) done	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
123.	Annual Plans and annual budget prepared	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
124.	No of civic education programmes organized	12	24	18	24	11	24	295	24	2
125.	MP's programmes & projects implemented	Yes	Yes	Yes	Yes	Yes	-	Yes	-	Yes
126.	No. of cultural activities supported	2	2	1	2	0	2	1	2	2
127.	No. of Staff recruited	-	5	27	5	0	5	9	5	4
128.	No of audit programmes organized	4	4	-	4	2	4	2	4	2
129.	No of anti-corruption programmes organized	1	1	36	1	40	1	104	1	4
130.	No. of office furniture purchased	70	40	-	40	0	40	14	40	3
131.	No. of zonal council offices constructed	2	2	0	4	0	4	0	4	0
132.	No. of zonal councillors meetings organized	10	10	-	10	4	10	0	10	2
133.	No of workshops organized to improve women's participation in Governance	0	4	2	4	1	1	1	1	1
134.	No. of Gender education seminar organized	1	1	1	1	2	1	0	1	4
135.	No of radio discussions on reproductive health organized	4	4	9	4	6	4	4	4	4
136.	No. of Streets named	273	948	416	948	948	948	948	948	855
137.	No. of statutory meetings organized	24	24	9	24	24	24	18	24	24

